



THORNTON

Preliminary *2027 Budget Council Book*

September 2026

Prepared by the Management & Budget Office

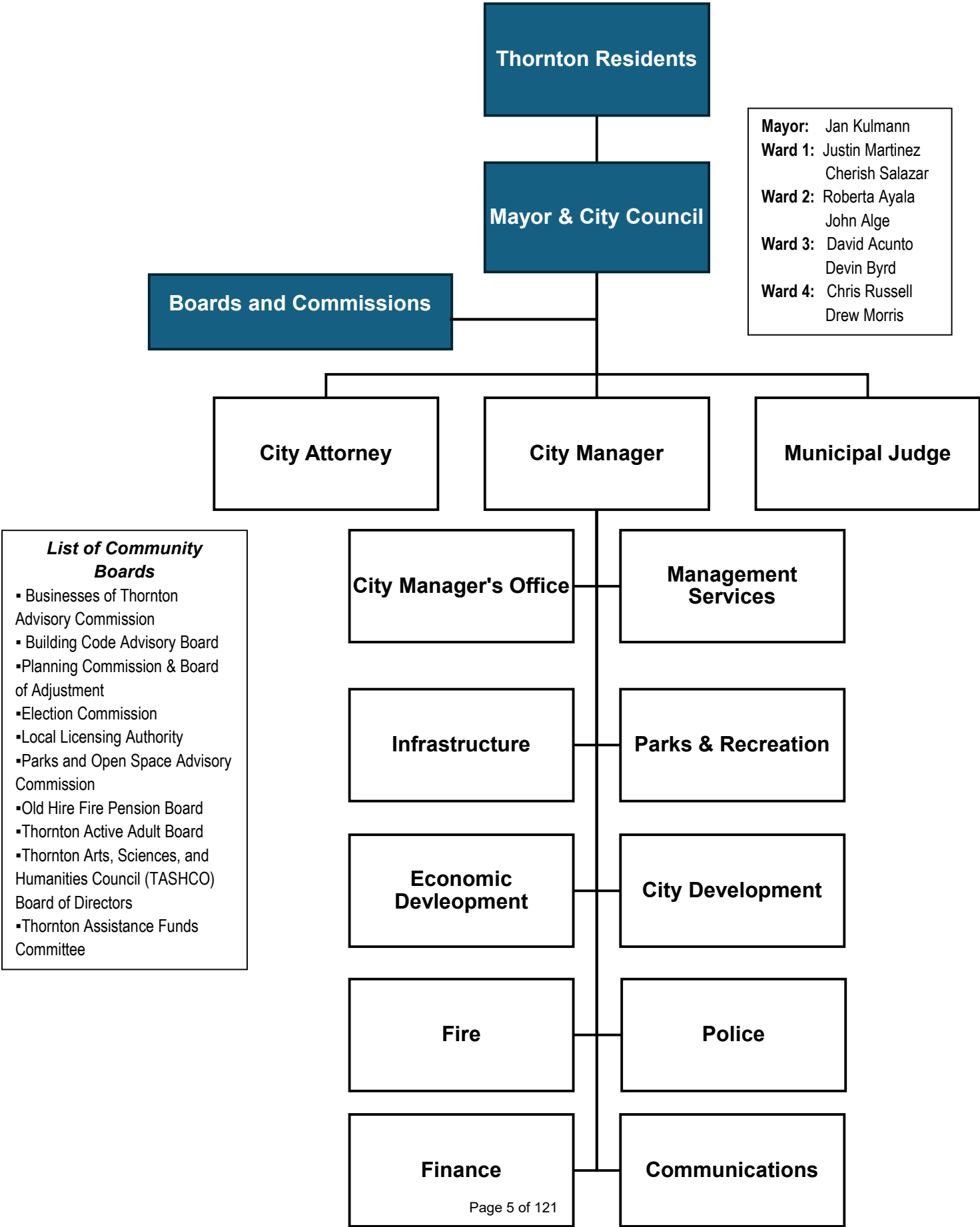
Intentionally Left Blank

Table of Contents

City Organization	5
Organizational Chart.....	5
Staffing Summary	6
General Fund Summary.....	8
Legislative Summary	10
Communications Summary.....	14
City Manager's Office Summary	17
Economic Development Summary	22
Parks & Recreation Summary	23
Fire Department Summary	33
Police Department Summary.....	39
City Development Summary	50
Infrastructure – General Fund Summary	58
Management Services Summary.....	63
Finance Summary.....	76
General Fund General Expenses	77
Governmental Capital Improvement Plan	78
Special Revenue Capital Improvement Plan.....	80
Water Fund Summary	83
Water Capital Improvement Plan.....	98
Sewer Fund Summary	101
Sewer Capital Improvement Plan	108
Stormwater Summary	109
Stormwater Capital Improvement Plan	112
Environmental Services Summary	114
Environmental Services Capital Improvement Plan.....	116
Risk Fund Summary.....	117
TASHCO Summary.....	118
136 th Avenue GID Summary	119
E-911 Summary	120
TDAs.....	121

Intentionally Left Blank

CITY OF THORNTON ORGANIZATION CHART



2027 Budget - Staffing Summary

Department	2026 Budget	2027 Budget	Change
Police Department	348.00	349.00	1.00
Fire Department	185.00	188.00	3.00
Infrastructure	210.50	214.50	4.00
Parks & Recreation	144.50	145.50	1.00
Management Services	101.50	102.50	1.00
Courts	15.00	16.00	1.00
City Development	65.25	63.25	(2.00)
Finance	33.25	34.25	1.00
Human Resources	16.00	15.00	(1.00)
City Manager's Office	28.50	20.00	(8.50)
Legal	18.00	18.00	-
Communications	7.00	7.00	-
Economic Development	8.00	9.00	1.00
Total	1,180.50	1,182.00	1.50

**City Manager positions were held for reallocation for reorganization needs*

2027 Budget - Staffing Summary

Fund	Department	Position	FTE
General	Fire	Firefighters	3.00
General	Police	Emergency Communications Specialist	1.00
General	Parks & Recreation	Assistant Cook at the Golf Course - Conversion	1.00
General	Parks & Recreation	Public Art Coordinator - Transfer to Economic Development	(1.00)
General	Parks & Recreation	Community Programs Director	1.00
General	Human Resources	Wellness Coordinator	(1.00)
General	Finance	Treasury Manager	1.00
General	Courts	Associate Judge	1.00
General	City Development	Building Inspector	(2.00)
General	Management Services	Chief Information Officer	1.00
General	City Manager's Office	Frozen Positions Held for Reorganization	(8.50)
General	Economic Development	Public Art Coordinator - Transfer from Parks & Recreation	1.00
General	Infrastructure	Transportation Director	1.00
General	Infrastructure	Engineering and Assets Director	1.00
Water	Infrastructure	Water Treatment Process Specialist - Conversion	1.00
Water	Infrastructure	Utilities Maintenance Mechanic	1.00
Water	Infrastructure	Utilities Maintenance Mechanic - Electric	1.00
Water	Infrastructure	Instrumentation SCADA Technician	1.00
Water	Infrastructure	Administrative Supervisor	(1.00)
Water	Infrastructure	Real Property Manager	(1.00)
2027 Budget - Position Changes			1.50
2027 Budget - Authorized FTEs			1,182.00

2027 General Fund Summary

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 105,078,734	\$ 110,396,802	\$ 113,752,483	3.0%
7107 Temporary Salaries	8,509,156	8,931,491	8,198,252	-8.2%
7108 Overtime Pay	7,140,306	6,643,324	7,480,526	12.6%
7109 Stand-By Pay	416,151	430,460	430,122	-0.1%
7110 Pension Contributions	5,582,637	5,777,179	5,871,547	1.6%
7111 Social Security	5,566,894	6,053,390	5,995,354	-1.0%
7112 Health/Life Insurance	15,535,029	16,967,793	18,757,336	10.5%
7113 Uniforms	1,081,018	1,265,351	1,259,359	-0.5%
7114 Training & Travel	958,948	1,295,331	1,322,726	2.1%
7115 Awards/Incentives	187,911	226,770	242,506	6.9%
7116 FPPA Death/ Disability	1,852,908	1,930,096	2,053,862	6.4%
7117 Special Allowance	447,837	512,830	510,493	-0.5%
7118 RHS Contributions	574,180	582,801	587,291	0.8%
7121 OOC Pay	1,227,289	1,245,617	1,009,495	-19.0%
7122 Longevity	1,366,203	1,365,817	1,523,606	11.6%
7123 Holiday Lump	895,351	1,094,508	1,154,238	5.5%
7124 Employee Activity	99,850	103,240	60,161	-41.7%
7125 FPPA New Hire	2,495,861	2,543,367	2,916,686	14.7%
7126 FPPA Reentry SWDB	2,145,598	2,276,746	2,298,606	1.0%
7127 FPPA Reentry Hybrid	151,977	171,814	148,048	-13.8%
7128 FPPA Reentry MPP	37,052	41,017	39,208	-4.4%
7307 Reserve For Reclass	-	1,089,122	798,844	
7308 Worker's Compensation	3,334,980	1,257,216	3,707,726	194.9%
7309 State Unemployment	119,101	128,712	128,712	0.0%
7311 Tuition Program	36,704	50,127	50,127	0.0%
	<u>\$ 164,841,675</u>	<u>\$ 172,380,921</u>	<u>\$ 180,297,314</u>	<u>4.6%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 4,107,199	\$ 5,125,865	\$ 6,144,718	19.9%
7131.01 Vehicle Service Maintenance	4,304,478	3,841,139	4,104,583	6.9%
7131.02 Fuel	1,273,457	1,420,760	1,588,888	11.8%
7132 Contracted Services	9,893,390	10,881,680	11,766,495	8.1%
7133 Dues, Subs, And Pubs	498,061	577,751	583,765	1.0%
7134 Utilities/Comm/Postage	10,837,976	11,577,605	12,371,094	6.9%
7135 Miscellaneous	398,008	570,566	677,322	18.7%
7136 Overage/Shortage	(3,576)	-	-	0.0%
7335 Property/Casualty Insurance	2,809,380	1,060,032	2,969,612	180.1%
7338 County Treasurer Fee	-	836,460	908,335	8.6%
	<u>\$ 34,118,373</u>	<u>\$ 35,891,858</u>	<u>\$ 41,114,812</u>	<u>14.6%</u>

2027 General Fund Summary (Continued)

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Commodities				
7151 Supplies	\$ 4,597,870	\$ 5,530,844	\$ 4,730,591	-14.5%
7152 Special Supplies	81,956	125,987	111,245	-11.7%
7152.01 Snow and Ice Supplies	529,322	993,795	697,300	-29.8%
7152.02 Utility Cuts	103,655.00	210,500.00	218,290.00	3.7%
	<u>\$ 5,312,803</u>	<u>\$ 6,861,126</u>	<u>\$ 5,757,426</u>	<u>-16.1%</u>
Capital Outlay				
8601 Fleet	\$ 3,127	\$ -	\$ -	0.0%
8602 On-Going / Other Equipment	560,507	1,271,020	1,083,337	-14.8%
8602.FORFEIT Forfeiture Purchases	57,976	54,716	-	-100.0%
8603 Other - Capital Replacements	1,506,139	2,882,568	2,386,445	-17.2%
8604 Special Funding	585,427	719,388	620,332	-13.8%
	<u>\$ 2,713,176</u>	<u>\$ 4,927,692</u>	<u>\$ 4,090,114</u>	<u>-17.0%</u>
Other Expenses				
8049 Lease Principal	\$ 1,264,546	\$ -	\$ 156,500	n/a
8069 Lease Interest Expense	173,024	-	-	0.0%
9015 Miscellaneous Expense	4,690	-	-	0.0%
9030 Discounts Lost	(3,263)	-	-	0.0%
9505 Transfers Out	245,946	35,000	35,000	0.0%
	<u>\$ 1,684,943</u>	<u>\$ 35,000</u>	<u>\$ 191,500</u>	<u>447.1%</u>
FUND TOTAL	\$ 208,670,970	\$ 220,096,597	\$ 231,451,166	5.2%

2027 Legislative Summary

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 2,313,957	\$ 2,511,314	\$ 2,473,612	-1.5%
7107 Temporary Salaries	198,052	209,610	213,340	1.8%
7110 Pension Contributions	187,257	195,278	194,652	-0.3%
7111 Social Security	179,860	196,010	193,299	-1.4%
7112 Health/Life Insurance	324,374	362,845	405,074	11.6%
7114 Training & Travel	113,712	197,845	195,670	-1.1%
7115 Awards/Incentives	2,300	1,288	1,179	-8.5%
7117 Special Allowance	95,088	89,400	80,000	-10.5%
7118 RHS Contributions	10,737	10,898	11,705	7.4%
7124 Employee Activity	910	735	786	6.9%
	<u>\$ 3,426,247</u>	<u>\$ 3,775,223</u>	<u>\$ 3,769,317</u>	<u>-0.2%</u>
Contractual Services				
7132 Contracted Services	\$ 175,738	\$ 243,040	\$ 334,527	37.6%
7133 Dues, Subs, And Pubs	159,240	160,470	168,453	5.0%
7134 Utilities/Comm/Postage	3,431	3,420	3,780	10.5%
	<u>\$ 338,409</u>	<u>\$ 406,930</u>	<u>\$ 506,760</u>	<u>24.5%</u>
Commodities				
7151 Supplies	\$ 6,348	\$ 19,500	\$ 21,531	10.4%
	<u>\$ 6,348</u>	<u>\$ 19,500</u>	<u>\$ 21,531</u>	<u>10.4%</u>
TOTAL	\$ 3,771,004	\$ 4,201,653	\$ 4,297,608	2.3%

City Council

40700

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7107 Temporary Salaries	\$ 169,835	\$ 174,420	\$ 175,000	0.3%
7111 Social Security	17,966	13,343	13,388	0.3%
7112 Health/Life Insurance	70,685	77,975	123,995	59.0%
7114 Training & Travel	92,974	157,500	151,400	-3.9%
7117 Special Allowance	85,680	80,000	80,000	0.0%
	<u>\$ 437,140</u>	<u>\$ 503,238</u>	<u>\$ 543,783</u>	<u>8.1%</u>
Contractual Services				
7132 Contracted Services	\$ 65,580	\$ 63,000	\$ 67,000	6.3%
7133 Dues, Subs, And Pubs	145,038	144,220	150,860	4.6%
	<u>\$ 210,618</u>	<u>\$ 207,220</u>	<u>\$ 217,860</u>	<u>5.1%</u>
Commodities				
7151 Supplies	\$ 2,903	\$ 12,400	\$ 12,400	0.0%
	<u>\$ 2,903</u>	<u>\$ 12,400</u>	<u>\$ 12,400</u>	<u>0.0%</u>
TOTAL	\$ 650,661	\$ 722,858	\$ 774,043	7.1%

Legal

40710

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 2,313,957	\$ 2,511,314	\$ 2,473,612	-1.5%
7107 Temporary Salaries	13,477	8,670	11,550	33.2%
7110 Pension Contributions	187,257	195,278	194,652	-0.3%
7111 Social Security	160,766	180,638	177,862	-1.5%
7112 Health/Life Insurance	253,689	284,870	281,079	-1.3%
7114 Training & Travel	16,741	32,800	35,800	9.1%
7115 Awards/Incentives	2,300	1,288	1,179	-8.5%
7117 Special Allowance	9,408	9,400	-	-100.0%
7118 RHS Contributions	10,737	10,898	11,705	7.4%
7124 Employee Activity	910	735	786	6.9%
	<u>\$ 2,969,242</u>	<u>\$ 3,235,891</u>	<u>\$ 3,188,225</u>	<u>-1.5%</u>
Contractual Services				
7132 Contracted Services	\$ 110,158	\$ 180,040	\$ 267,527	48.6%
7133 Dues, Subs, And Pubs	14,202	16,250	17,593	8.3%
7134 Utilities/Comm/Postage	3,431	3,420	3,780	10.5%
	<u>\$ 127,791</u>	<u>\$ 199,710</u>	<u>\$ 288,900</u>	<u>44.7%</u>
Commodities				
7151 Supplies	\$ 3,445	\$ 7,100	\$ 8,094	14.0%
	<u>\$ 3,445</u>	<u>\$ 7,100</u>	<u>\$ 8,094</u>	<u>14.0%</u>
TOTAL	\$ 3,100,478	\$ 3,442,701	\$ 3,485,219	1.2%

Boards and Commissions

40720

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7107 Temporary Salaries	\$ 14,740	\$ 26,520	\$ 26,790	1.0%
7111 Social Security	1,128	2,029	2,049	1.0%
7114 Training & Travel	3,997	7,545	8,470	12.3%
	<u>\$ 19,865</u>	<u>\$ 36,094</u>	<u>\$ 37,309</u>	<u>3.4%</u>
Commodities				
7151 Supplies	\$ -	\$ -	\$ 1,037	n/a
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,037</u>	<u>n/a</u>
TOTAL	\$ 19,865	\$ 36,094	\$ 38,346	6.2%

2027 Communications Summary

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 865,746	\$ 846,318	\$ 851,700	0.6%
7110 Pension Contributions	69,968	66,864	66,799	-0.1%
7111 Social Security	62,379	63,198	62,911	-0.5%
7112 Health/Life Insurance	141,598	141,835	182,392	28.6%
7114 Training & Travel	12,673	31,549	15,209	-51.8%
7115 Awards/Incentives	2,900	615	600	-2.4%
7118 RHS Contributions	4,478	4,545	7,121	56.7%
7124 Employee Activity	278	350	400	14.3%
	<u>\$ 1,187,813</u>	<u>\$ 1,155,274</u>	<u>\$ 1,187,132</u>	<u>2.8%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 5,858	\$ 21,800	\$ 11,750	-46.1%
7131.01 Vehicle Service Maintenance	-	1,145	-	-100.0%
7131.02 Fuel	159	185	257	38.9%
7132 Contracted Services	280,297	442,450	384,600	-13.1%
7133 Dues, Subs, And Pubs	15,131	24,599	14,000	-43.1%
7134 Utilities/Comm/Postage	397,353	401,070	416,620	3.9%
7135 Equipment Rental	1,488	1,000	1,200	20.0%
	<u>\$ 700,286</u>	<u>\$ 892,249</u>	<u>\$ 828,427</u>	<u>-7.2%</u>
Commodities				
7151 Supplies	\$ 45,803	\$ 71,000	\$ 73,000	2.8%
7152 Lease Payments	(1,093)	28,260	28,260	0.0%
	<u>\$ 44,710</u>	<u>\$ 99,260</u>	<u>\$ 101,260</u>	<u>2.0%</u>
Capital Outlay				
8049 Other Principal	\$ 33,627	\$ -	\$ -	0.0%
8069 Other Interest	3,117	-	-	0.0%
8604 Special Funding	74,691	127,654	63,205	-50.5%
	<u>\$ 111,435</u>	<u>\$ 127,654</u>	<u>\$ 63,205</u>	<u>-50.5%</u>
TOTAL	\$ 2,044,244	\$ 2,274,437	\$ 2,180,024	-4.2%

Reprographics

40110

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 5,858	\$ 21,800	\$ 11,750	-46.1%
7132 Contracted Services	221,946	219,000	264,000	20.5%
7134 Utilities/Comm/Postage	276,457	295,000	295,000	0.0%
7135 Equipment Rental	1,489	1,000	1,200	20.0%
	<u>\$ 505,750</u>	<u>\$ 536,800</u>	<u>\$ 571,950</u>	<u>6.5%</u>
Commodities				
7151 Supplies	\$ 41,409	\$ 70,000	\$ 70,000	0.0%
7152 Lease Payments	(1,093)	28,260	28,260	0.0%
	<u>\$ 40,316</u>	<u>\$ 98,260</u>	<u>\$ 98,260</u>	<u>0.0%</u>
Capital Outlay				
8049 Other Principal	\$ 33,627	\$ -	\$ -	0.0%
8069 Other Interest	3,117	-	-	0.0%
	<u>\$ 36,744</u>	<u>\$ -</u>	<u>\$ -</u>	<u>0.0%</u>
TOTAL	\$ 582,810	\$ 635,060	\$ 670,210	5.5%

Communications

40240

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 865,744	\$ 846,318	\$ 851,700	0.6%
7107 Temporary Salaries	27,793	-	-	0.0%
7110 Pension Contributions	69,968	66,864	66,799	-0.1%
7111 Social Security	62,379	63,198	62,911	-0.5%
7112 Health/Life Insurance	141,598	141,835	182,392	28.6%
7114 Training & Travel	12,673	31,549	15,209	-51.8%
7115 Awards/Incentives	2,900	615	600	-2.4%
7118 RHS Contributions	4,478	4,545	7,121	56.7%
7124 Employee Activity	278	350	400	14.3%
	<u>\$ 1,187,811</u>	<u>\$ 1,155,274</u>	<u>\$ 1,187,132</u>	<u>2.8%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ -	\$ 1,145	\$ -	-100.0%
7131.02 Fuel	159	185	257	38.9%
7132 Contracted Services	58,351	223,450	120,600	-46.0%
7133 Dues, Subs, And Pubs	15,131	24,599	14,000	-43.1%
7134 Utilities/Comm/Postage	120,896	106,070	121,620	14.7%
	<u>\$ 194,537</u>	<u>\$ 355,449</u>	<u>\$ 256,477</u>	<u>-27.8%</u>
Commodities				
7151 Supplies	\$ 4,394	\$ 1,000	\$ 3,000	200.0%
	<u>\$ 4,394</u>	<u>\$ 1,000</u>	<u>\$ 3,000</u>	<u>200.0%</u>
Capital Outlay				
8604 Special Funding	\$ 74,691	\$ 127,654	\$ 63,205	-50.5%
	<u>\$ 74,691</u>	<u>\$ 127,654</u>	<u>\$ 63,205</u>	<u>-50.5%</u>
TOTAL	\$ 1,461,433	\$ 1,639,377	\$ 1,509,814	-7.9%

2027 City Manager's Office Summary

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 4,019,441	\$ 4,336,740	\$ 4,549,008	4.9%
7107 Temporary Salaries	73,274	72,754	25,104	-65.5%
7108 Overtime Pay	12,795	10,330	10,690	3.5%
7110 Pension Contributions	323,619	339,472	349,895	3.1%
7111 Social Security	287,175	321,921	320,686	-0.4%
7112 Health/Life Insurance	485,268	569,883	632,390	11.0%
7114 Training & Travel	60,008	66,489	65,466	-1.5%
7115 Awards/Incentives	27,059	93,839	104,603	11.5%
7117 Special Allowance	17,524	12,370	11,758	-4.9%
7118 RHS Contributions	30,266	30,719	38,946	26.8%
7124 Employee Activity	34,854	42,992	1,900	-95.6%
7311 Tuition Program	36,704	50,127	50,127	0.0%
7312 Training - Internal Service	5,281	19,600	15,000	-23.5%
	<u>\$ 5,413,268</u>	<u>\$ 5,967,236</u>	<u>\$ 6,175,573</u>	<u>3.5%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ -	\$ 500	\$ -	-100.0%
7132 Contracted Services	603,286	431,034	584,155	35.5%
7133 Dues, Subs, And Pubs	56,927	54,126	60,665	12.1%
7134 Utilities/Comm/Postage	1,080	765	1,845	141.2%
7136 Overage/Shortage	(26)	-	-	0.0%
	<u>\$ 661,267</u>	<u>\$ 486,425</u>	<u>\$ 646,665</u>	<u>32.9%</u>
Commodities				
7151 Supplies	\$ 29,705	\$ 36,980	\$ 28,149	-23.9%
7151.TECH Technology Supplies	-	-	50,000	n/a
	<u>\$ 29,705</u>	<u>\$ 36,980</u>	<u>\$ 78,149</u>	<u>111.3%</u>
TOTAL	\$ 6,104,240	\$ 6,490,641	\$ 6,900,387	6.3%

City Manager

40800

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 515,753	\$ 852,834	\$ 1,462,442	71.5%
7108 Overtime Pay	2,895	-	-	0.0%
7110 Pension Contributions	42,659	68,227	110,348	61.7%
7111 Social Security	29,360	55,490	88,432	59.4%
7112 Health/Life Insurance	45,448	51,724	159,979	209.3%
7114 Training & Travel	17,794	14,500	29,600	104.1%
7115 Awards/Incentives	65	3,238	2,850	-12.0%
7117 Special Allowance	13,880	10,500	10,536	0.3%
7118 RHS Contributions	826	838	7,196	758.7%
7124 Employee Activity	1,050	1,850	1,900	2.7%
	<u>\$ 669,730</u>	<u>\$ 1,059,201</u>	<u>\$ 1,873,283</u>	<u>76.9%</u>
Contractual Services				
7132 Contracted Services	\$ 132,387	\$ 118,800	\$ 157,800	32.8%
7133 Dues, Subs, And Pubs	500	2,050	7,260	254.1%
7134 Utilities/Comm/Postage	360	-	720	n/a
	<u>\$ 133,247</u>	<u>\$ 120,850</u>	<u>\$ 165,780</u>	<u>37.2%</u>
Commodities				
7151 Supplies	\$ 6,831	\$ 15,500	\$ 10,500	-32.3%
7151.TECH Technology Supplies	-	-	50,000	n/a
	<u>\$ 6,831</u>	<u>\$ 15,500</u>	<u>\$ 60,500</u>	<u>290.3%</u>
TOTAL	\$ 809,808	\$ 1,195,551	\$ 2,099,563	75.6%

Human Resources

40210

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 1,711,600	\$ 1,712,545	\$ 1,732,042	1.1%
7107 Temporary Salaries	73,274	72,754	25,104	-65.5%
7108 Overtime Pay	3,324	2,680	2,710	1.1%
7110 Pension Contributions	137,443	133,725	135,311	1.2%
7111 Social Security	128,798	133,902	129,621	-3.2%
7112 Health/Life Insurance	225,462	270,774	250,835	-7.4%
7114 Training & Travel	3,736	11,041	10,198	-7.6%
7115 Awards/Incentives	25,694	90,601	101,753	12.3%
7117 Special Allowance	-	-	1,222	n/a
7118 RHS Contributions	18,472	18,749	23,184	23.7%
7124 Employee Activity	33,804	41,142	-	-100.0%
7311 Tuition Program	36,704	50,127	50,127	0.0%
7312 Training - Internal Service	5,281	19,600	15,000	-23.5%
	<u>\$ 2,403,592</u>	<u>\$ 2,557,640</u>	<u>\$ 2,477,107</u>	<u>-3.1%</u>
Contractual Services				
7132 Contracted Services	\$ 188,182	\$ 216,283	\$ 341,105	57.7%
7133 Dues, Subs, And Pub	38,682	44,516	45,396	2.0%
7134 Utilities/Comm/Postage	360	405	765	88.9%
	<u>\$ 227,224</u>	<u>\$ 261,204</u>	<u>\$ 387,266</u>	<u>48.3%</u>
Commodities				
7151 Supplies	\$ 18,592	\$ 17,687	\$ 13,972	-21.0%
	<u>\$ 18,592</u>	<u>\$ 17,687</u>	<u>\$ 13,972</u>	<u>-21.0%</u>
TOTAL	\$ 2,649,408	\$ 2,836,531	\$ 2,878,345	1.5%

City Clerk

40230

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 849,574	\$ 848,308	\$ 848,311	0.0%
7108 Overtime Pay	6,576	7,650	7,980	4.3%
7110 Pension Contributions	66,269	64,269	63,979	-0.5%
7111 Social Security	62,596	65,481	64,588	-1.4%
7112 Health/Life Insurance	147,605	168,787	152,923	-9.4%
7114 Training & Travel	11,134	19,048	15,068	-20.9%
7115 Awards/Incentives	650	-	-	0.0%
7117 Special Allowance	2,444	670	-	-100.0%
7118 RHS Contributions	4,952	5,026	4,301	-14.4%
	<u>\$ 1,151,800</u>	<u>\$ 1,179,239</u>	<u>\$ 1,157,150</u>	<u>-1.9%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ -	\$ 500	\$ -	-100.0%
7132 Contracted Services	209,209	30,451	85,250	180.0%
7133 Dues, Subs, And Pubs	12,325	3,795	5,850	54.2%
7134 Utilities/Comm/Postage	360	360	360	0.0%
7136 Overage/Shortage	(26)	-	-	0.0%
	<u>\$ 221,868</u>	<u>\$ 35,106</u>	<u>\$ 91,460</u>	<u>160.5%</u>
Commodities				
7151 Supplies	\$ 4,098	\$ 3,293	\$ 3,177	-3.5%
	<u>\$ 4,098</u>	<u>\$ 3,293</u>	<u>\$ 3,177</u>	<u>-3.5%</u>
TOTAL	\$ 1,377,766	\$ 1,217,638	\$ 1,251,787	2.8%

Management and Budget Office

40260

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 942,516	\$ 923,053	\$ 506,213	-45.2%
7110 Pension Contributions	77,248	73,251	40,257	-45.0%
7111 Social Security	66,421	67,048	38,045	-43.3%
7112 Health/Life Insurance	66,753	78,598	68,653	-12.7%
7114 Training & Travel	27,344	21,900	10,600	-51.6%
7115 Awards/Incentives	650	-	-	0.0%
7117 Special Allowance	1,200	1,200	-	-100.0%
7118 RHS Contributions	6,016	6,106	4,265	-30.2%
	<u>\$ 1,188,148</u>	<u>\$ 1,171,156</u>	<u>\$ 668,033</u>	<u>-43.0%</u>
Contractual Services				
7132 Contracted Services	\$ 73,508	\$ 65,500	\$ -	-100.0%
7133 Dues, Subs, And Pubs	5,420	3,765	2,159	-42.7%
	<u>\$ 78,928</u>	<u>\$ 69,265</u>	<u>\$ 2,159</u>	<u>-96.9%</u>
Commodities				
7151 Supplies	\$ 184	\$ 500	\$ 500	0.0%
	<u>\$ 184</u>	<u>\$ 500</u>	<u>\$ 500</u>	<u>0.0%</u>
TOTAL	\$ 1,267,260	\$ 1,240,921	\$ 670,692	-46.0%

2027 Economic Development Summary

40360

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 1,025,559	\$ 1,032,262	\$ 1,104,552	7.0%
7107 Temporary Salaries	77,890	103,718	-	-100.0%
7108 Overtime Pay	3,146	6,120	4,040	-34.0%
7110 Pension Contributions	81,600	78,946	84,320	6.8%
7111 Social Security	74,616	85,790	82,263	-4.1%
7112 Health/Life Insurance	148,933	167,438	141,197	-15.7%
7114 Training & Travel	40,444	36,000	40,000	11.1%
7114.01 BAC Training & Travel	1,468	3,900	3,000	-23.1%
7115 Awards/Incentives	2,000	875	750	-14.3%
7117 Special Allowance	1,222	-	-	0.0%
7118 RHS Contributions	2,443	2,480	2,714	9.4%
7124 Employee Activity	313	500	500	0.0%
	<u>\$ 1,459,634</u>	<u>\$ 1,518,029</u>	<u>\$ 1,463,336</u>	<u>-3.6%</u>
Contractual Services				
7132 Contracted Services	\$ 42,097	\$ 35,500	\$ 27,500	-22.5%
7132.01 BAC Contracted Services	17,432	177,000	162,000	-8.5%
7133 Dues, Subs, And Pubs	21,971	36,840	33,700	-8.5%
7134 Utilities/Comm/Postage	2,880	3,460	3,460	0.0%
7134.01 BAC Utilities/Comm/Postage	32,010	91,241	93,215	2.2%
	<u>\$ 116,390</u>	<u>\$ 344,041</u>	<u>\$ 319,875</u>	<u>-7.0%</u>
Commodities				
7151 Supplies	\$ 3,454	\$ 3,500	\$ 4,000	14.3%
7151.01 BAC Supplies	2,530	2,800	2,750	-1.8%
7151.TECH Technology Supplies	605	-	-	0.0%
	<u>\$ 6,589</u>	<u>\$ 6,300</u>	<u>\$ 6,750</u>	<u>7.1%</u>
Capital Outlay				
8049 Other Principal	\$ 50,421	\$ -	\$ -	0.0%
8069 Other Interest	8,970	-	-	0.0%
	<u>\$ 59,391</u>	<u>\$ -</u>	<u>\$ -</u>	<u>0.0%</u>
TOTAL	\$ 1,642,004	\$ 1,868,370	\$ 1,789,961	-4.2%

2027 Parks & Recreation Summary

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 11,745,105	\$ 11,909,120	\$ 12,217,146	2.6%
7107 Temporary Salaries	7,151,633	7,695,548	7,217,032	-6.2%
7108 Overtime Pay	414,549	360,335	361,477	0.3%
7109 Stand-By Pay	37,469	40,165	40,660	1.2%
7110 Pension Contributions	917,317	911,522	920,260	1.0%
7111 Social Security	1,453,843	1,531,235	1,497,585	-2.2%
7112 Health/Life Insurance	1,986,834	2,167,370	2,445,399	12.8%
7113 Uniforms	57,305	61,838	62,073	0.4%
7113.VOL Uniforms Volunteer	541	300	-	-100.0%
7114 Training & Travel	82,351	136,431	128,747	-5.6%
7114.01 Training&Travel-Wellness	515	3,343	-	-100.0%
7114.VOL Training & Travel Volunteers	1,671	4,500	-	-100.0%
7115 Awards/Incentives	26,113	27,147	22,969	-15.4%
7117 Special Allowance	16,857	23,033	21,579	-6.3%
7118 RHS Contributions	90,814	92,181	105,806	14.8%
7124 Employee Activity	14,401	15,113	15,313	1.3%
	<u>\$ 23,997,318</u>	<u>\$ 24,979,181</u>	<u>\$ 25,056,046</u>	<u>0.3%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 65,955	\$ 104,893	\$ 82,332	-21.5%
7131.VOL Mtce., Fuel, & Repairs Vol	-	200	-	-100.0%
7131.01 Vehicle Service Maintenance	850,968	809,502	767,118	-5.2%
7131.02 Fuel	216,026	224,220	299,229	33.5%
7132 Contracted Services	2,707,126	3,032,158	2,504,334	-17.4%
7132.01 Contracted Services-Wellness	179,160	160,974	-	-100.0%
7132.VOL Contracted Services Volunteer	8,379	10,600	-	-100.0%
7133 Dues, Subs, And Pubs	83,938	100,230	101,557	1.3%
7133.01 Dues,Subs,Pubs-Wellness	160	-	-	0.0%
7134 Utilities/Comm/Postage	5,893,107	6,627,831	6,474,931	-2.3%
7134.VOL Utilities/Comm/Postage Volunt	46	400	-	-100.0%
7135 Credit Card Fees	-	10,000	-	-100.0%
7136.01 Lodging Overage/Shortage	49	-	-	0.0%
7136 Overage/Shortage	(3,191)	-	-	0.0%
	<u>\$ 10,001,723</u>	<u>\$ 11,081,008</u>	<u>\$ 10,229,501</u>	<u>-7.7%</u>
Commodities				
7151 Supplies	\$ 1,073,581	\$ 1,631,363	\$ 1,203,766	-26.2%
7151.01 Supplies-Resale	430,961	441,400	424,500	-3.8%
7151.01 Supplies-Wellness	528	-	-	0.0%
7151.VOL Supplies Volunteers	20,081	24,960	-	-100.0%
7151.TECH Technology Supplies	-	-	16,100	n/a
7151.02 Supplies-Resale Alcohol	120,177	130,000	130,000	0.0%
7152 Miscellaneous Supplies	-	2,500	-	-100.0%
	<u>\$ 1,645,328</u>	<u>\$ 2,230,223</u>	<u>\$ 1,774,366</u>	<u>-20.4%</u>
Capital Outlay				
8049 Other Principal	\$ 94,736	\$ -	\$ 156,500.00	n/a
8069 Other Interest	14,572	-	-	0.0%
8601 Fleet	2,227	-	-	0.0%
8602 On-Going/Other Equipmnt	21,996	2,000	14,600	630.0%
8604.HRP HRP Grant	-	65,000	-	-100.0%
	<u>\$ 133,531</u>	<u>\$ 67,000</u>	<u>\$ 171,100</u>	<u>155.4%</u>
TOTAL	\$ 35,777,900	\$ 38,357,412	\$ 37,231,013	-2.9%

Parks & Recreation Administration

40400

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 395,469	\$ 309,758	\$ 294,448	-4.9%
7110 Pension Contributions	26,413	24,471	22,150	-9.5%
7111 Social Security	23,603	21,080	20,787	-1.4%
7112 Health/Life Insurance	32,300	34,855	39,480	13.3%
7114 Training & Travel	3,046	22,422	13,400	-40.2%
7115 Awards/Incentives	-	26,447	22,969	-13.2%
7118 RHS Contributions	834	847	4,733	458.8%
7124 Employee Activity	14,401	15,113	15,313	1.3%
	<u>\$ 496,066</u>	<u>\$ 454,993</u>	<u>\$ 433,280</u>	<u>-4.8%</u>
Contractual Services				
7132 Contracted Services	\$ 113	\$ -	\$ -	0.0%
7133 Dues, Subs, And Pubs	1,700	2,712	2,000	-26.3%
7134 Utilities/Comm/Postage	390	3,220	720	-77.6%
	<u>\$ 2,203</u>	<u>\$ 5,932</u>	<u>\$ 2,720</u>	<u>-54.1%</u>
Commodities				
7151 Supplies	\$ 4,928	\$ 3,481	\$ 3,481	0.0%
7151.TECH Technology Supplies	-	-	16,100	n/a
	<u>\$ 4,928</u>	<u>\$ 3,481</u>	<u>\$ 19,581</u>	<u>462.5%</u>
TOTAL	\$ 503,197	\$ 464,406	\$ 455,581	-1.9%

Parks

40410, 40411, 40412

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 4,587,610	\$ 4,629,876	\$ 4,677,127	1.0%
7107 Temporary Salaries	1,589,832	1,552,568	1,625,643	4.7%
7108 Overtime Pay	349,890	292,085	297,420	1.8%
7109 Stand-By Pay	37,469	40,165	40,660	1.2%
7110 Pension Contributions	359,622	350,913	351,787	0.2%
7111 Social Security	488,851	497,410	500,796	0.7%
7112 Health/Life Insurance	925,295	976,978	1,112,790	13.9%
7113 Uniforms	19,563	19,693	20,139	2.3%
7114 Training & Travel	26,732	32,711	33,364	2.0%
7115 Awards/Incentives	11,350	-	-	0.0%
7117 Special Allowance	6,552	5,115	9,279	81.4%
7118 RHS Contributions	41,023	41,638	49,098	17.9%
	<u>\$ 8,443,789</u>	<u>\$ 8,439,152</u>	<u>\$ 8,718,103</u>	<u>3.3%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 831,446	\$ 790,750	\$ 752,061	-4.9%
7131.02 Fuel	190,758	202,576	270,292	33.4%
7132 Contracted Services	628,371	562,909	172,360	-69.4%
7133 Dues, Subs, And Pubs	4,352	6,828	6,964	2.0%
7134 Utilities/Comm/Postage	4,372,495	5,021,395	4,932,259	-1.8%
	<u>\$ 6,027,422</u>	<u>\$ 6,584,458</u>	<u>\$ 6,133,936</u>	<u>-6.8%</u>
Commodities				
7151 Supplies	\$ 41,393	\$ 494,502	\$ 43,500	-91.2%
	<u>\$ 41,393</u>	<u>\$ 494,502</u>	<u>\$ 43,500</u>	<u>-91.2%</u>
TOTAL	\$ 14,512,604	\$ 15,518,112	\$ 14,895,539	-4.0%

Golf Operations

40420, 40421, 40422

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 692,287	\$ 684,855	\$ 757,128	10.6%
7107 Temporary Salaries	877,453	855,993	785,113	-8.3%
7108 Overtime Pay	32,390	28,200	34,340	21.8%
7110 Pension Contributions	52,420	52,293	57,212	9.4%
7111 Social Security	129,289	120,032	119,576	-0.4%
7112 Health/Life Insurance	128,319	142,114	164,180	15.5%
7113 Uniforms	11,045	12,487	12,748	2.1%
7114 Training & Travel	6,336	8,255	7,999	-3.1%
7115 Awards/Incentives	1,975	-	-	0.0%
7118 RHS Contributions	6,025	6,116	9,605	57.0%
	<u>\$ 1,937,539</u>	<u>\$ 1,910,345</u>	<u>\$ 1,947,901</u>	<u>2.0%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 430	\$ 1,000	\$ 1,000	0.0%
7131.02 Fuel	15,712	13,057	18,129	38.8%
7132 Contracted Services	137,779	247,713	174,393	-29.6%
7133 Dues, Subs, And Pubs	25,582	28,324	28,881	2.0%
7134 Utilities/Comm/Postage	416,904	476,363	383,690	-19.5%
7135 Credit Card Fees	-	10,000	-	-100.0%
7136 Overage/Shortage	3,921	-	-	0.0%
	<u>\$ 600,328</u>	<u>\$ 776,457</u>	<u>\$ 606,093</u>	<u>-21.9%</u>
Commodities				
7151 Supplies	\$ 294,658	\$ 326,860	\$ 346,771	6.1%
7151.01 Supplies-Resale	430,961	441,400	424,500	-3.8%
7151.02 Supplies-Resale Alcohol	120,177	130,000	130,000	0.0%
	<u>\$ 845,796</u>	<u>\$ 898,260</u>	<u>\$ 901,271</u>	<u>0.3%</u>
Internal Service Charges				
8049 Other Principal	\$ 94,736	\$ -	\$ 156,500	n/a
8069 Other Interest	14,572	-	-	0.0%
	<u>\$ 109,308</u>	<u>\$ -</u>	<u>\$ 156,500</u>	<u>n/a</u>
Capital Outlay				
8601 Fleet	\$ 2,227	\$ -	\$ -	0.0%
8602 On-Going/Other Equipmnt	10,785	2,000	8,000	300.0%
	<u>\$ 13,012</u>	<u>\$ 2,000</u>	<u>\$ 8,000</u>	<u>300.0%</u>
TOTAL	\$ 3,505,983	\$ 3,587,062	\$ 3,619,765	0.9%

Recreation

40430 - 40450

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 3,211,837	\$ 3,253,086	\$ 3,222,949	-0.9%
7107 Temporary Salaries	4,073,988	4,681,306	4,226,642	-9.7%
7108 Overtime Pay	3,367	4,080	-	-100.0%
7110 Pension Contributions	255,053	250,451	247,191	-1.3%
7111 Social Security	556,364	607,293	565,181	-6.9%
7112 Health/Life Insurance	514,933	558,307	663,331	18.8%
7113 Uniforms	22,577	24,238	23,120	-4.6%
7114 Training & Travel	20,051	37,294	25,821	-30.8%
7114.01 Training&Travel-Wellness	515	3,343	-	-100.0%
7115 Awards/Incentives	6,000	-	-	0.0%
7117 Special Allowance	1,222	1,438	-	-100.0%
7118 RHS Contributions	26,710	27,108	24,105	-11.1%
	<u>\$ 8,692,617</u>	<u>\$ 9,447,944</u>	<u>\$ 8,998,340</u>	<u>-4.8%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 62,545	\$ 79,593	\$ 72,232	-9.2%
7131.01 Vehicle Service Maintenance	3,765	4,120	3,975	-3.5%
7131.02 Fuel	1,846	1,112	1,742	56.7%
7132 Contracted Services	1,128,103	1,252,312	1,150,299	-8.1%
7132.01 Contracted Services-Wellness	179,160	160,974	-	-100.0%
7133 Dues, Subs, And Pubs	46,518	47,757	47,494	-0.6%
7133.01 Dues,Subs,Pubs-Wellness	160	-	-	0.0%
7134 Utilities/Comm/Postage	925,902	928,505	955,127	2.9%
7136.01 Lodging Overage/Shortage	49	-	-	0.0%
7136 Overage/Shortage	(7,094)	-	-	0.0%
	<u>\$ 2,340,954</u>	<u>\$ 2,474,373</u>	<u>\$ 2,230,869</u>	<u>-9.8%</u>
Commodities				
7151 Supplies	\$ 455,872	\$ 510,080	\$ 464,287	-9.2%
7151.01 Supplies-Wellness	528	-	-	-3.5%
	<u>\$ 456,400</u>	<u>\$ 510,080</u>	<u>\$ 464,287</u>	<u>-9.0%</u>
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ 2,445	\$ -	\$ -	-
	<u>\$ 2,445</u>	<u>\$ -</u>	<u>\$ -</u>	<u>0.0%</u>
TOTAL	\$ 11,492,416	\$ 12,432,397	\$ 11,693,496	-5.9%

Senior Center

40460 - 40462

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 880,015	\$ 935,615	\$ 966,010	3.2%
7107 Temporary Salaries	367,708	389,157	376,580	-3.2%
7108 Overtime Pay	5,110	8,350	7,297	-12.6%
7110 Pension Contributions	71,340	72,813	75,106	3.1%
7111 Social Security	88,879	106,916	102,004	-4.6%
7112 Health/Life Insurance	132,226	148,940	163,689	9.9%
7113 Uniforms	2,178	2,200	2,650	20.5%
7115 Awards/Incentives	2,174	-	-	0.0%
7114 Training & Travel	9,981	13,491	9,175	-32.0%
7117 Special Allowance	2,444	2,080	-	-100.0%
7118 RHS Contributions	4,802	4,874	4,461	-8.5%
	<u>\$ 1,566,857</u>	<u>\$ 1,684,436</u>	<u>\$ 1,706,972</u>	<u>1.3%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 2,480	\$ 24,300	\$ 9,100	-62.6%
7131.01 Vehicle Service Maintenance	15,757	14,632	11,082	-24.3%
7131.02 Fuel	6,259	6,501	7,615	17.1%
7132 Contracted Services	151,842	172,834	174,713	1.1%
7133 Dues, Subs, And Pubs	620	2,150	1,479	-31.2%
7134 Utilities/Comm/Postage	57,552	58,728	61,891	5.4%
7136 Overage/Shortage	(18)	-	-	0.0%
	<u>\$ 234,492</u>	<u>\$ 279,145</u>	<u>\$ 265,880</u>	<u>-4.8%</u>
Commodities				
7151 Supplies	\$ 231,421	\$ 235,000	\$ 238,290	1.4%
7152 Miscellaneous Supplies	-	2,500	-	-100.0%
	<u>\$ 231,421</u>	<u>\$ 237,500</u>	<u>\$ 238,290</u>	<u>0.3%</u>
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ 8,766	\$ -	\$ 6,600	n/a
	<u>\$ 8,766</u>	<u>\$ -</u>	<u>\$ 6,600</u>	<u>n/a</u>
TOTAL	\$ 2,041,536	\$ 2,201,081	\$ 2,217,742	0.8%

Open Space and Project Management

40470

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 678,723	\$ 676,558	\$ 688,427	1.8%
7110 Pension Contributions	54,207	52,709	53,407	1.3%
7111 Social Security	49,763	51,757	52,091	0.6%
7112 Health/Life Insurance	113,846	133,217	132,789	-0.3%
7113 Uniforms	-	1,000	750	-25.0%
7114 Training & Travel	4,437	6,210	11,340	82.6%
7115 Awards/Incentives	3,250	300	-	-100.0%
7118 RHS Contributions	2,266	2,300	5,009	117.8%
	<u>\$ 906,492</u>	<u>\$ 924,051</u>	<u>\$ 943,813</u>	<u>2.1%</u>
Contractual Services				
7132 Contracted Services	\$ 1,645	\$ 8,090	\$ 5,000	-38.2%
7133 Dues, Subs, And Pubs	-	1,739	3,493	100.9%
7134 Utilities/Comm/Postage	3,299	3,885	3,449	-11.2%
	<u>\$ 4,944</u>	<u>\$ 13,714</u>	<u>\$ 11,942</u>	<u>-12.9%</u>
Commodities				
7151 Supplies	\$ 4,164	\$ 4,621	\$ 5,966	29.1%
	<u>\$ 4,164</u>	<u>\$ 4,621</u>	<u>\$ 5,966</u>	<u>29.1%</u>
TOTAL	\$ 915,600	\$ 942,386	\$ 961,721	2.1%

Arts & Culture

40437, 40475

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 305,955	\$ 362,162	\$ 283,153	-21.8%
7107 Temporary Salaries	60,228	4,570	4,800	5.0%
7108 Overtime Pay	2,034	2,120	2,220	4.7%
7110 Pension Contributions	23,996	27,524	21,238	-22.8%
7111 Social Security	27,853	27,705	21,854	-21.1%
7112 Health/Life Insurance	30,100	35,378	44,126	24.7%
7114 Training & Travel	3,114	4,350	3,750	-13.8%
7115 Awards/Incentives	500	-	-	0.0%
7118 RHS Contributions	341	346	321	-7.2%
	<u>\$ 454,121</u>	<u>\$ 464,155</u>	<u>\$ 381,462</u>	<u>-17.8%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 500	\$ -	\$ -	0.0%
7131.02 Fuel	1,451	974	1,451	49.0%
7132 Contracted Services	76,038	38,162	38,660	1.3%
7133 Dues, Subs, And Pubs	613	940	990	5.3%
7134 Utilities/Comm/Postage	16,526	17,756	18,404	3.6%
	<u>\$ 95,128</u>	<u>\$ 57,832</u>	<u>\$ 59,505</u>	<u>2.9%</u>
Commodities				
7151 Supplies	\$ 6,862	\$ 9,600	\$ 9,880	2.9%
	<u>\$ 6,862</u>	<u>\$ 9,600</u>	<u>\$ 9,880</u>	<u>2.9%</u>
TOTAL	\$ 556,111	\$ 531,587	\$ 450,847	-15.2%

Community Programs

40480 - 40490

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 684,780	\$ 751,531	\$ 1,034,888	37.7%
7107 Temporary Salaries	121,420	140,200	129,227	-7.8%
7108 Overtime Pay	21,758	25,500	20,200	-20.8%
7110 Pension Contributions	50,889	57,116	70,242	23.0%
7111 Social Security	62,110	70,168	87,944	25.3%
7112 Health/Life Insurance	66,501	82,148	63,596	-22.6%
7113 Uniforms	1,680	1,820	2,266	24.5%
7114 Training & Travel	8,654	10,750	22,950	113.5%
7115 Awards/Incentives	514	400	-	-100.0%
7117 Special Allowance	6,639	14,400	12,300	-14.6%
7118 RHS Contributions	3,649	3,711	3,293	-11.3%
	<u>\$ 1,028,594</u>	<u>\$ 1,157,744</u>	<u>\$ 1,446,906</u>	<u>25.0%</u>
Contractual Services				
7132 Contracted Services	\$ 492,138	\$ 655,638	\$ 693,909	5.8%
7133 Dues, Subs, And Pubs	1,539	2,070	2,642	27.6%
7134 Utilities/Comm/Postage	25,793	35,119	37,291	6.2%
	<u>\$ 519,470</u>	<u>\$ 692,827</u>	<u>\$ 733,842</u>	<u>5.9%</u>
Commodities				
7151 Supplies	\$ 28,536	\$ 35,672	\$ 80,044	124.4%
	<u>\$ 28,536</u>	<u>\$ 35,672</u>	<u>\$ 80,044</u>	<u>124.4%</u>
Capital Outlay				
8604.HRP HRP Grant	\$ -	\$ 65,000	\$ -	-100.0%
	<u>\$ -</u>	<u>\$ 65,000</u>	<u>\$ -</u>	<u>-100.0%</u>
TOTAL	\$ 1,576,600	\$ 1,951,243	\$ 2,260,792	15.9%

Parks & Recreation Communications

40485

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 308,431	\$ 305,679	\$ 293,016	-4.1%
7107 Temporary Salaries	61,004	71,754	69,027	-3.8%
7110 Pension Contributions	23,377	23,232	21,927	-5.6%
7111 Social Security	27,131	28,874	27,352	-5.3%
7112 Health/Life Insurance	43,314	55,433	61,418	10.8%
7113 Uniforms	262	400	400	0.0%
7113.VOL Uniforms Volunteer	541	300	-	-100.0%
7114 Training & Travel	-	948	948	0.0%
7114.VOL Training & Travel Volunteers	1,671	4,500	-	-100.0%
7115 Awards/Incentives	350	-	-	0.0%
7118 RHS Contributions	5,164	5,241	5,181	-1.1%
	<u>\$ 471,245</u>	<u>\$ 496,361</u>	<u>\$ 479,269</u>	<u>-3.4%</u>
Contractual Services				
7131.VOL Mtce., Fuel, & Repairs Vol	\$ -	\$ 200	\$ -	-100.0%
7132 Contracted Services	91,097	94,500	95,000	0.5%
7132.VOL Contracted Services Voluntee	8,379	10,600	-	(1)
7133 Dues, Subs, And Pubs	3,014	7,710	7,614	-1.2%
7134 Utilities/Comm/Postage	74,246	82,860	82,100	-0.9%
7134.VOL Utilities/Comm/Postage Volun	46	400	-	-100.0%
	<u>\$ 176,782</u>	<u>\$ 196,270</u>	<u>\$ 184,714</u>	<u>-5.9%</u>
Commodities				
7151 Supplies	\$ 5,747	\$ 11,547	\$ 11,547	0.0%
7151.VOL Supplies Volunteers	20,081	24,960	-	-100.0%
	<u>\$ 25,828</u>	<u>\$ 36,507</u>	<u>\$ 11,547</u>	<u>-68.4%</u>
TOTAL	\$ 673,855	\$ 729,138	\$ 675,530	-7.4%

2027 Fire Department Summary

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 21,927,535	\$ 23,415,033	\$ 25,143,623	7.4%
7107 Temporary Salaries	18,967	54,621	84,821	55.3%
7108 Overtime Pay	3,608,862	2,965,629	3,629,972	22.4%
7109 Stand-By Pay	12,212	-	-	0.0%
7110 Pension Contributions	810,931	990,690	939,681	-5.1%
7111 Social Security	419,833	491,191	537,439	9.4%
7112 Health/Life Insurance	3,485,661	3,697,745	4,273,534	15.6%
7113 Uniforms	546,932	641,717	730,037	13.8%
7114 Training & Travel	286,365	280,050	387,450	38.4%
7115 Awards/Incentives	26,163	33,705	23,913	-29.1%
7116 FPPA Death/ Disability	855,845	886,684	940,062	6.0%
7117 Special Allowance	12,525	5,000	6,388	27.8%
7118 RHS Contributions	53,346	54,146	45,684	-15.6%
7121 OOC Pay	147,523	130,145	161,095	23.8%
7122 Longevity	670,913	559,875	799,184	42.7%
7123 Holiday Lump	895,351	1,094,508	1,154,238	5.5%
7124 Employee Activity	3,381	10,000	9,275	-7.3%
7125 FPPA Fire New Hire	1,003,769	1,012,560	1,190,308	17.6%
7126 FPPA Fire reentry SWDB	940,736	972,406	1,031,460	6.1%
7127 FPPA Fire reentry Hybrid	72,125	73,378	80,869	10.2%
7128 FPPA Fire reentry MPP	24,106	27,591	24,629	-10.7%
	\$ 35,823,081	\$ 37,396,674	\$ 41,193,662	10.2%
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 25,167	\$ 32,509	\$ 37,860	16.5%
7131.01 Vehicle Service Maintenance	1,494,587	1,217,691	1,368,224	12.4%
7131.02 Fuel	161,404	153,947	207,159	34.6%
7132 Contracted Services	2,215,667	1,298,851	2,233,648	72.0%
7133 Dues, Subs, And Pubs	22,558	32,439	37,655	16.1%
7134 Utilities/Comm/Postage	224,630	314,984	284,476	-9.7%
7135 Collection Fees	162,660	185,000	185,000	0.0%
	\$ 4,306,673	\$ 3,235,421	\$ 4,354,022	34.6%
Commodities				
7151 Supplies	\$ 642,794	\$ 671,638	\$ 691,831	3.0%
7151.TECH Technology Supplies	47,171	19,600	13,000	-33.7%
	\$ 689,965	\$ 691,238	\$ 704,831	2.0%
Capital Outlay				
8049 Other Principal	\$ 100,945	\$ -	\$ -	0.0%
8069 Other Interest	21,972	-	-	0.0%
8601 Fleet	150	-	-	0.0%
8602 On-Going/Other Equipmnt	148,094	210,457	144,165	-31.5%
8604.FPS23 2023 FEMA FSP Grant	60,001	-	-	0.0%
8604.EOC FEMA PA GRANT	143,305	-	-	0.0%
8604.FSDP25 CDPHE Firefighter Safety Grant	18,238	-	-	0.0%
	\$ 492,705	\$ 210,457	\$ 144,165	-31.5%
TOTAL	\$ 41,312,424	\$ 41,533,790	\$ 46,396,680	11.7%

Fire Administration

40150

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 1,222,566	\$ 1,216,564	\$ 1,236,572	1.6%
7108 Overtime Pay	19,062	22,020	22,773	3.4%
7110 Pension Contributions	107,294	125,869	105,296	-16.3%
7111 Social Security	40,175	42,221	43,738	3.6%
7112 Health/Life Insurance	165,883	198,589	183,873	-7.4%
7114 Training & Travel	(69)	-	-	0.0%
7115 Awards/Incentives	1,079	18,250	13,913	-23.8%
7116 FPPA Death/ Disability	32,381	36,339	38,422	5.7%
7117 Special Allowance	1,222	1,000	1,500	50.0%
7118 RHS Contributions	19,004	19,289	16,901	-12.4%
7122 Longevity	14,274	-	17,643	n/a
7123 Holiday Lump	451	-	-	0.0%
7124 Employee Activity	3,381	10,000	9,275	-7.3%
7128 FPPA Fire reentry MPP	21,828	23,046	24,629	6.9%
	<u>\$ 1,648,531</u>	<u>\$ 1,713,187</u>	<u>\$ 1,714,535</u>	<u>0.1%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 23,311	\$ 20,561	\$ 24,610	19.7%
7131.02 Fuel	4,460	5,848	6,714	14.8%
7132 Contracted Services	1,545,364	528,955	1,425,679	169.5%
7133 Dues, Subs, And Pubs	4,645	8,500	8,500	0.0%
7134 Utilities/Comm/Postage	1,080	1,080	1,080	0.0%
	<u>\$ 1,578,916</u>	<u>\$ 564,944</u>	<u>\$ 1,466,583</u>	<u>159.6%</u>
Commodities				
7151 Supplies	\$ 31,121	\$ 58,931	\$ 54,100	-8.2%
7151.TECH Technology Supplies	47,171	19,600	13,000	-33.7%
	<u>\$ 78,292</u>	<u>\$ 78,531</u>	<u>\$ 67,100</u>	<u>-14.6%</u>
Capital Outlay				
8049 Other Principal	\$ 100,945	\$ -	\$ -	0.0%
8069 Other Interest	21,972	-	-	0.0%
8602 On-Going/Other Equipmnt	458	-	-	0.0%
8604.EOC FEMA PA GRANT	143,305	-	-	0.0%
8604.FSDP25 CDPHE Firefighter Safety	18,238	-	-	0.0%
	<u>\$ 284,918</u>	<u>\$ -</u>	<u>\$ -</u>	<u>0.0%</u>
TOTAL	\$ 3,590,657	\$ 2,356,662	\$ 3,248,218	37.8%

Fire Operations

40155

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 18,319,578	\$ 19,771,684	\$ 21,273,265	7.6%
7108 Overtime Pay	3,311,682	2,532,572	3,151,815	24.5%
7110 Pension Contributions	661,643	776,912	788,074	1.4%
7111 Social Security	326,675	349,000	382,930	9.7%
7112 Health/Life Insurance	2,964,386	3,124,803	3,602,116	15.3%
7113 Uniforms	546,932	641,717	730,037	13.8%
7114 Training & Travel	5,181	-	-	0.0%
7115 Awards/Incentives	19,434	15,455	10,000	-35.3%
7116 FPPA Death/ Disability	738,026	759,130	803,851	5.9%
7117 Special Allowance	10,471	4,000	4,888	22.2%
7118 RHS Contributions	11,941	12,120	10,642	-12.2%
7121 OOC Pay	147,523	130,145	161,095	23.8%
7122 Longevity	583,467	559,875	693,732	23.9%
7123 Holiday Lump	877,864	1,082,437	1,136,559	5.0%
7125 FPPA Fire New Hire	972,108	979,302	1,153,319	17.8%
7126 FPPA Fire reentry SWDB	758,131	779,498	792,422	1.7%
7127 FPPA Fire reentry Hybrid	50,319	50,354	56,212	11.6%
7128 FPPA Fire reentry MPP	2,278	4,545	-	-100.0%
	\$ 30,307,639	\$ 31,573,549	\$ 34,750,957	10.1%
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 25,111	\$ 32,509	\$ 37,860	16.5%
7131.01 Vehicle Service Maintenance	1,055,081	794,034	911,565	14.8%
7131.02 Fuel	140,823	128,439	177,484	38.2%
7132 Contracted Services	268,164	299,939	299,939	0.0%
7133 Dues, Subs, And Pubs	4,765	2,000	2,000	0.0%
7134 Utilities/Comm/Postage	223,112	313,544	283,396	-9.6%
	\$ 1,717,056	\$ 1,570,465	\$ 1,712,244	9.0%
Commodities				
7151 Supplies	\$ 169,139	\$ 183,433	\$ 188,020	2.5%
	\$ 169,139	\$ 183,433	\$ 188,020	2.5%
Capital Outlay				
8601 Fleet	\$ 150	\$ -	\$ -	0.0%
8602 On-Going/Other Equipmnt	131,669	203,247	132,113	-35.0%
	\$ 131,819	\$ 203,247	\$ 132,113	-35.0%
TOTAL	\$ 32,325,653	\$ 33,530,694	\$ 36,783,334	9.7%

Fire Prevention

40160

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 795,983	\$ 787,348	\$ 803,252	2.0%
7107 Temporary Salaries	18,970	54,621	84,821	55.3%
7108 Overtime Pay	18,758	146,799	157,515	7.3%
7109 Stand-By Pay	12,212	-	-	0.0%
7110 Pension Contributions	13,913	59,250	14,090	-76.2%
7111 Social Security	20,679	61,258	65,114	6.3%
7112 Health/Life Insurance	93,736	103,410	113,353	9.6%
7114 Training & Travel	942	-	-	0.0%
7115 Awards/Incentives	2,250	-	-	0.0%
7116 FPPA Death/ Disability	25,344	27,850	30,383	9.1%
7117 Special Allowance	832	-	-	0.0%
7118 RHS Contributions	12,447	12,634	10,744	-15.0%
7125 FPPA Fire New Hire	31,661	33,258	36,989	11.2%
7126 FPPA Fire reentry SWDB	38,365	40,507	44,304	9.4%
	<u>\$ 1,086,092</u>	<u>\$ 1,326,935</u>	<u>\$ 1,360,565</u>	<u>2.5%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 5,584	\$ 5,605	\$ 5,895	5.2%
7131.02 Fuel	362	2,105	2,163	2.8%
7132 Contracted Services	3,419	3,820	4,644	21.6%
7133 Dues, Subs, And Pubs	4,240	8,430	8,640	2.5%
	<u>\$ 13,605</u>	<u>\$ 19,960</u>	<u>\$ 21,342</u>	<u>6.9%</u>
Commodities				
7151 Supplies	\$ 24,883	\$ 36,774	\$ 44,085	19.9%
	<u>\$ 24,883</u>	<u>\$ 36,774</u>	<u>\$ 44,085</u>	<u>19.9%</u>
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ 1,698	\$ -	\$ -	0.0%
8604.FPS23 2023 FEMA FSP Grant	60,001	-	-	0.0%
	<u>\$ 61,699</u>	<u>\$ -</u>	<u>\$ -</u>	<u>0.0%</u>
TOTAL	\$ 1,186,279	\$ 1,383,669	\$ 1,425,992	3.1%

Fire Support Services

40165

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 517,692	\$ 514,679	\$ 543,268	5.6%
7108 Overtime Pay	64,527	88,079	113,865	29.3%
7110 Pension Contributions	3,090	5,039	3,763	-25.3%
7111 Social Security	8,298	14,201	17,597	23.9%
7112 Health/Life Insurance	85,967	92,110	106,197	15.3%
7114 Training & Travel	280,311	280,050	387,450	38.4%
7115 Awards/Incentives	900	-	-	0.0%
7116 FPPA Death/ Disability	20,139	21,509	23,218	7.9%
7118 RHS Contributions	4,810	4,882	6,407	31.2%
7122 Longevity	15,155	-	14,038	n/a
7123 Holiday Lump	816	-	-	0.0%
7126 FPPA Fire reentry SWDB	55,646	58,667	73,623	25.5%
	<u>\$ 1,057,351</u>	<u>\$ 1,079,216</u>	<u>\$ 1,289,426</u>	<u>19.5%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 27,412	\$ 16,831	\$ 21,594	28.3%
7131.02 Fuel	2,707	4,612	4,613	0.0%
7132 Contracted Services	222,009	245,290	265,843	8.4%
7133 Dues, Subs, And Pubs	4,940	3,409	7,175	110.5%
7134 Utilities/Comm/Postage	360	360	-	-100.0%
	<u>\$ 257,428</u>	<u>\$ 270,502</u>	<u>\$ 299,225</u>	<u>10.6%</u>
Commodities				
7151 Supplies	\$ 4,246	\$ 12,500	\$ 25,626	105.0%
	<u>\$ 4,246</u>	<u>\$ 12,500</u>	<u>\$ 25,626</u>	<u>105.0%</u>
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ 4,269	\$ -	\$ -	0.0%
	<u>\$ 4,269</u>	<u>\$ -</u>	<u>\$ -</u>	<u>0.0%</u>
TOTAL	\$ 1,323,294	\$ 1,362,218	\$ 1,614,277	18.5%

Ambulance Services

40550

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 1,071,713	\$ 1,124,758	\$ 1,287,266	14.4%
7108 Overtime Pay	194,833	176,159	184,004	4.5%
7110 Pension Contributions	24,991	23,620	28,458	20.5%
7111 Social Security	24,006	24,511	28,060	14.5%
7112 Health/Life Insurance	175,689	178,833	267,995	49.9%
7115 Awards/Incentives	2,500	-	-	0.0%
7116 FPPA Death/Disability	39,955	41,856	44,188	5.6%
7118 RHS Contributions	5,144	5,221	990	-81.0%
7122 Longevity	58,017	-	73,771	n/a
7123 Holiday Lump	16,220	12,071	17,679	46.5%
7126 FPPA Fire reentry SWDB	88,594	93,734	121,111	29.2%
7127 FPPA Fire reentry Hybrid	21,806	23,024	24,657	7.1%
	<u>\$ 1,723,468</u>	<u>\$ 1,703,787</u>	<u>\$ 2,078,179</u>	<u>22.0%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 383,199	\$ 380,660	\$ 404,560	6.3%
7131.02 Fuel	13,052	12,943	16,185	25.0%
7132 Contracted Services	176,711	220,847	237,543	7.6%
7133 Dues, Subs, And Pubs	3,968	10,100	11,340	12.3%
7134 Utilities/Comm/Postage	78	-	-	0.0%
7135 Collection Fees	162,660	185,000	185,000	0.0%
	<u>\$ 739,668</u>	<u>\$ 809,550</u>	<u>\$ 854,628</u>	<u>5.6%</u>
Commodities				
7151 Supplies	\$ 413,405	\$ 380,000	\$ 380,000	0.0%
	<u>\$ 413,405</u>	<u>\$ 380,000</u>	<u>\$ 380,000</u>	<u>0.0%</u>
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ 10,000	\$ 7,210	\$ 12,052	67.2%
	<u>\$ 10,000</u>	<u>\$ 7,210</u>	<u>\$ 12,052</u>	<u>67.2%</u>
TOTAL	\$ 2,886,541	\$ 2,900,547	\$ 3,324,859	14.6%

2027 Police Department Summary

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 36,920,723	\$ 38,975,697	\$ 40,059,355	2.8%
7107 Temporary Salaries	513,099	335,145	339,653	1.3%
7108 Overtime Pay	2,555,630	2,806,790	2,998,974	6.8%
7109 Stand-By Pay	231,878	249,875	249,630	-0.1%
7110 Pension Contributions	1,095,875	1,088,571	1,207,488	10.9%
7111 Social Security	1,081,689	1,221,826	1,193,228	-2.3%
7112 Health/Life Insurance	5,165,539	5,794,688	6,027,658	4.0%
7113 Uniforms	434,202	501,495	412,679	-17.7%
7114 Training & Travel	195,029	243,398	243,398	0.0%
7115 Awards/Incentives	61,225	43,225	67,299	55.7%
7116 FPPA Death/ Disability	997,063	1,043,412	1,113,800	6.7%
7117 Special Allowance	234,157	322,403	328,403	1.9%
7118 RHS Contributions	237,095	240,651	225,878	-6.1%
7121 Off Duty Pay	1,079,766	1,115,472	848,400	-23.9%
7122 Longevity	695,290	805,942	724,422	-10.1%
7124 Employee Activity	14,796	17,925	18,025	0.6%
7125 FPPA PD New Hire	1,492,092	1,530,807	1,726,378	12.8%
7126 FPPA PD reentry SWDB	1,204,862	1,304,340	1,267,146	-2.9%
7127 FPPA PD reentry Hybrid	79,852	98,436	67,179	-31.8%
7128 FPPA PD reentry MPP	12,946	13,426	14,579	8.6%
	<u>\$ 54,302,808</u>	<u>\$ 57,753,524</u>	<u>\$ 59,133,572</u>	<u>2.4%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 774,054	\$ 702,068	\$ 817,203	16.4%
7131.02 Fuel	334,608	390,405	422,649	8.3%
7132 Contracted Services	924,663	1,876,140	2,410,395	28.5%
7133 Dues, Subs, And Pubs	57,081	74,721	83,204	11.4%
7134 Utilities/Comm/Postage	158,913	253,410	201,800	-20.4%
7136 Overage/Shortage	3	-	-	0.0%
	<u>\$ 2,266,436</u>	<u>\$ 3,296,744</u>	<u>\$ 3,935,251</u>	<u>19.4%</u>
Commodities				
7151 Supplies	\$ 425,202	\$ 605,790	\$ 582,204	-3.9%
7151.COVID-19 COVID19 Supplies	(4)	-	-	0.0%
7151.TECH Technology Supplies	127,066	315,279	2,495	-99.2%
	<u>\$ 562,733</u>	<u>\$ 930,737</u>	<u>\$ 594,571</u>	<u>-36.1%</u>

2027 Police Department Summary (Continued)

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Capital Outlay				
8049 Other Principal	\$ 487,003	\$ -	\$ -	0.0%
8050 Interest Expense	74,170	-	-	0.0%
8602 On-Going/Other Equipmnt	271,675	866,913	809,409	-6.6%
8602.FORFEIT Fed Forfeiture Purchase	57,976	54,716	-	-100.0%
8604 Special Funding	289,192	353,000	207,127	-41.3%
	<u>\$ 1,180,016</u>	<u>\$ 1,274,629</u>	<u>\$ 1,016,536</u>	<u>-20.2%</u>
TOTAL	\$ 58,311,993	\$ 63,255,634	\$ 64,679,930	2.3%

Police Administration

40600

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 3,017,374	\$ 4,436,825	\$ 4,723,957	6.5%
7107 Temporary Salaries	52,923	179,560	177,800	-1.0%
7108 Overtime Pay	31,519	52,080	31,310	-39.9%
7110 Pension Contributions	176,718	145,854	178,989	22.7%
7111 Social Security	160,562	268,415	204,013	-24.0%
7112 Health/Life Insurance	502,500	842,508	576,442	-31.6%
7113 Uniforms	4,973	121,534	151,294	24.5%
7114 Training & Travel	18,909	180,178	180,178	0.0%
7115 Awards/Incentives	17,555	36,149	60,099	66.3%
7116 FPPA Death/ Disability	23,800	43,632	43,104	-1.2%
7117 Special Allowance	2,191	7,500	7,500	0.0%
7118 RHS Contributions	26,438	37,301	26,054	-30.2%
7122 Longevity	19,625	805,942	24,015	-97.0%
7125 FPPA PD New Hire	8,641	19,608	44,710	128.0%
7124 Employee Activity	-	17,925	18,025	0.6%
7126 FPPA PD reentry SWDB	75,130	131,614	74,384	-43.5%
7127 FPPA PD reentry Hybrid	10,002	98,436	-	-100.0%
	\$ 4,149,174	\$ 7,440,361	\$ 6,521,874	-12.3%
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 9,002	\$ 17,163	\$ 9,504	-44.6%
7131.02 Fuel	5,346	7,164	7,718	7.7%
7132 Contracted Services	96,710	1,409,977	1,238,173	-12.2%
7133 Dues, Subs, And Pubs	8,167	58,495	57,095	-2.4%
7134 Utilities/Comm/Postage	151,476	246,250	200,000	-18.8%
7136 Overage/Shortage	3	-	-	0.0%
	\$ 270,704	\$ 1,739,049	\$ 1,512,490	-13.0%
Commodities				
7151 Supplies	\$ 54,311	\$ 74,283	\$ 58,908	-20.7%
7151.TECH Technology Supplies	127,066	315,279	2,495	-99.2%
	\$ 181,377	\$ 389,562	\$ 61,403	-84.2%
Capital Outlay				
8049 Other Principal	\$ 487,003	\$ -	\$ -	0.0%
8050 Interest Expense	74,170	-	-	0.0%
8602 On-Going/Other Equipmnt	20,826	717,172	644,172	-10.2%
8602.FORFEIT Fed Forfeiture Purchases	57,976	54,716	-	-100.0%
8604 Special Funding	153,127	175,000	207,127	18.4%
	\$ 793,102	\$ 946,888	\$ 851,299	-10.1%
TOTAL	\$ 5,394,357	\$ 10,515,860	\$ 8,947,066	-14.9%

Police Training Facility

40607

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 1,941,897	\$ 2,033,566	\$ 2,093,165	2.9%
7108 Overtime Pay	132,658	127,910	156,950	22.7%
7109 Stand-By Pay	(237)	-	-	0.0%
7110 Pension Contributions	47,517	48,806	50,073	2.6%
7111 Social Security	41,633	57,730	60,667	5.1%
7112 Health/Life Insurance	328,365	341,364	406,271	19.0%
7113 Uniforms	186,151	144,855	133,431	-7.9%
7114 Training & Travel	32,299	14,000	14,000	0.0%
7115 Awards/Incentives	8,458	1,250	1,250	0.0%
7116 FPPA Death/ Disability	58,926	58,171	63,441	9.1%
7117 Special Allowance	100	-	-	0.0%
7118 RHS Contributions	10,682	10,842	18,423	69.9%
7121 Off Duty Pay	3,954	-	-	0.0%
7122 Longevity	49,157	-	47,094	n/a
7125 FPPA PD New Hire	40,566	39,439	52,741	33.7%
7126 FPPA PD reentry SWDB	122,248	128,331	131,705	2.6%
	<u>\$ 3,004,374</u>	<u>\$ 3,006,264</u>	<u>\$ 3,229,211</u>	<u>7.4%</u>
Contractual Services				
7132 Contracted Services	\$ 37,144	\$ 116,719	\$ 88,400	-24.3%
7133 Dues, Subs, And Pubs	3,432	5,760	6,750	17.2%
	<u>\$ 40,576</u>	<u>\$ 122,479</u>	<u>\$ 95,150</u>	<u>-22.3%</u>
Commodities				
7151 Supplies	\$ 135,423	\$ 254,726	\$ 229,214	-10.0%
	<u>\$ 135,423</u>	<u>\$ 254,726</u>	<u>\$ 229,214</u>	<u>-10.0%</u>
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ 190	\$ 5,000	\$ 5,000	0.0%
	<u>\$ 190</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>0.0%</u>
TOTAL	\$ 3,180,563	\$ 3,388,469	\$ 3,558,575	5.0%

Office of the Chief

40608

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 892,519	\$ -	\$ -	0.0%
7108 Overtime Pay	9,009	-	-	0.0%
7109 Stand-By Pay	6,185	-	-	0.0%
7110 Pension Contributions	34,880	-	-	0.0%
7111 Social Security	36,826	-	-	0.0%
7113 Uniforms	32,007	-	-	0.0%
7112 Health/Life Insurance	87,555	-	-	0.0%
7114 Training & Travel	9,517	-	-	0.0%
7115 Awards/Incentives	2,675	-	-	0.0%
7116 FPPA Death/ Disability	14,669	-	-	0.0%
7117 Special Allowance	846	-	-	0.0%
7118 RHS Contributions	10,311	-	-	0.0%
7121 Off Duty Pay	(441)	-	-	0.0%
7122 Longevity	9,343	-	-	0.0%
7124 Employee Activity	14,796	-	-	0.0%
7125 FPPA PD New Hire	19,137	-	-	0.0%
7126 FPPA PD reentry SWDB	33,012	-	-	0.0%
7127 FPPA PD reentry Hybrid	-	-	-	0.0%
	\$ 1,212,846	\$ -	\$ -	0.0%
Contractual Services				
7132 Contracted Services	\$ 563	\$ -	\$ -	0.0%
7133 Dues, Subs, And Pubs	35,919	-	-	0.0%
	\$ 36,572	\$ -	\$ -	0.0%
Commodities				
7151 Supplies	\$ 27,590	\$ -	\$ -	0.0%
	\$ 27,590	\$ -	\$ -	0.0%
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ 111,721	\$ -	\$ -	0.0%
	\$ 111,721	\$ -	\$ -	0.0%
TOTAL	\$ 1,388,729	\$ -	\$ -	0.0%

Criminal Investigation

40610

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 6,051,720	\$ 8,275,103	\$ 8,695,104	5.1%
7108 Overtime Pay	302,032	424,118	489,262	15.4%
7109 Stand-By Pay	148,891	147,310	157,863	7.2%
7110 Pension Contributions	246,174	278,599	359,215	28.9%
7111 Social Security	137,103	187,043	200,281	7.1%
7112 Health/Life Insurance	820,572	819,403	1,388,440	69.4%
7113 Uniforms	34,269	43,644	54,295	24.4%
7114 Training & Travel	37,966	-	-	0.0%
7115 Awards/Incentives	5,525	-	-	0.0%
7116 FPPA Death/ Disability	170,125	161,701	253,499	56.8%
7117 Special Allowance	87,453	108,000	111,600	3.3%
7118 RHS Contributions	56,348	57,193	68,442	19.7%
7121 Off Duty Pay	165,477	95,472	121,200	26.9%
7122 Longevity	221,934	-	298,303	n/a
7125 FPPA PD New Hire	105,250	102,064	190,389	86.5%
7126 FPPA PD reentry SWDB	288,145	268,102	490,920	83.1%
7127 FPPA PD reentry Hybrid	4,203	-	28,609	n/a
7128 FPPA PD reentry MPP	12,946	13,426	14,579	8.6%
	\$ 8,896,133	\$ 10,981,178	\$ 12,922,001	17.7%
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 56,450	\$ 69,512	\$ 59,597	-14.3%
7131.02 Fuel	16,127	25,320	22,467	-11.3%
7132 Contracted Services	393,837	96,072	462,461	381.4%
7133 Dues, Subs, And Pubs	1,124	3,981	4,083	2.6%
7134 Utilities/Comm/Postage	120	-	-	0.0%
	\$ 467,658	\$ 194,885	\$ 548,608	181.5%
Commodities				
7151 Supplies	\$ 47,449	\$ 59,467	\$ 54,200	-8.9%
	\$ 47,449	\$ 59,467	\$ 54,200	-8.9%
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ 46,139	\$ 51,000	\$ 40,954	-19.7%
	\$ 46,139	\$ 51,000	\$ 40,954	-19.7%
TOTAL	\$ 9,457,379	\$ 11,286,530	\$ 13,565,763	20.2%

Patrol

40640

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 21,639,100	\$ 20,393,471	\$ 20,501,842	0.5%
7107 Temporary Salaries	294,774	-	-	0.0%
7108 Overtime Pay	1,695,790	1,759,102	1,856,833	5.6%
7109 Stand-By Pay	52,253	60,510	61,879	2.3%
7110 Pension Contributions	321,813	331,355	312,320	-5.7%
7111 Social Security	401,027	374,929	373,754	-0.3%
7112 Health/Life Insurance	2,921,753	3,230,160	2,990,088	-7.4%
7113 Uniforms	168,895	182,884	64,984	-64.5%
7114 Training & Travel	41,331	-	-	0.0%
7115 Awards/Incentives	23,275	-	-	0.0%
7116 FPPA Death/ Disability	729,543	779,908	753,756	-3.4%
7117 Special Allowance	107,185	200,903	203,303	1.2%
7118 RHS Contributions	120,406	122,212	98,395	-19.5%
7121 Off Duty Pay	910,776	1,020,000	727,200	-28.7%
7122 Longevity	395,231	-	355,010	n/a
7125 FPPA PD New Hire	1,318,498	1,369,696	1,438,538	5.0%
7126 FPPA PD reentry SWDB	686,327	776,293	570,137	-26.6%
7127 FPPA PD reentry Hybrid	65,647	-	38,570	n/a
	\$ 31,893,624	\$ 30,601,423	\$ 30,346,609	-0.8%
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 708,602	\$ 615,393	\$ 748,102	21.6%
7131.02 Fuel	313,026	357,921	392,464	9.7%
7132 Contracted Services	38,054	34,424	32,769	-4.8%
7133 Dues, Subs, And Pubs	5,219	1,535	4,880	217.9%
7134 Utilities/Comm/Postage	870	360	-	-100.0%
	\$ 1,082,885	\$ 1,009,633	\$ 1,178,215	16.7%
Commodities				
7151 Supplies	\$ 113,263	\$ 160,848	\$ 172,891	7.5%
	\$ 113,263	\$ 160,848	\$ 172,891	7.5%
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ 92,799	\$ 93,741	\$ 119,283	27.2%
8604 Special Funding	15,528	178,000	-	-100.0%
	\$ 108,327	\$ 271,741	\$ 119,283	-56.1%
TOTAL	\$ 33,198,099	\$ 32,043,645	\$ 31,816,998	-0.7%

Youth Services

40641

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7113 Uniforms	\$ 144	\$ 750	\$ 723	-3.6%
7114 Training & Travel	7,452	7,000	7,000	0.0%
	<u>\$ 7,596</u>	<u>\$ 7,750</u>	<u>\$ 7,723</u>	<u>-0.3%</u>
Contractual Services				
7132 Contracted Services	\$ 4,059	\$ 3,000	\$ 3,000	0.0%
	<u>\$ 4,059</u>	<u>\$ 3,000</u>	<u>\$ 3,000</u>	<u>0.0%</u>
Commodities				
7151 Supplies	\$ 12,770	\$ 14,000	\$ 31,351	123.9%
	<u>\$ 12,770</u>	<u>\$ 14,000</u>	<u>\$ 31,351</u>	<u>123.9%</u>
TOTAL	\$ 24,425	\$ 24,750	\$ 42,074	70.0%

Animal Control

40650

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 413,906	\$ 406,357	\$ 411,674	1.3%
7108 Overtime Pay	15,548	20,400	23,063	13.1%
7110 Pension Contributions	32,164	30,883	30,658	-0.7%
7111 Social Security	32,073	32,647	32,684	0.1%
7112 Health/Life Insurance	74,054	94,795	87,415	-7.8%
7114 Training & Travel	1,652	3,040	3,040	0.0%
7118 RHS Contributions	1,759	1,785	642	-64.0%
	<u>\$ 571,156</u>	<u>\$ 589,907</u>	<u>\$ 589,176</u>	<u>-0.1%</u>
Contractual Services				
7132 Contracted Services	\$ 151,105	\$ 17,460	\$ 9,043	-48.2%
7133 Dues, Subs, And Pubs	50	600	705	17.5%
	<u>\$ 151,155</u>	<u>\$ 18,060</u>	<u>\$ 9,748</u>	<u>-46.0%</u>
Commodities				
7151 Supplies	\$ 3,631	\$ 6,630	\$ 11,482	73.2%
	<u>\$ 3,631</u>	<u>\$ 6,630</u>	<u>\$ 11,482</u>	<u>73.2%</u>
TOTAL	\$ 725,942	\$ 614,597	\$ 610,406	-0.7%

Victim Services

40660

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 584,056	\$ 700,084	\$ 707,983	1.1%
7107 Temporary Salaries	(1,096)	-	-	0.0%
7108 Overtime Pay	37,850	50,880	54,257	6.6%
7109 Stand-By Pay	24,472	26,755	29,888	11.7%
7110 Pension Contributions	52,094	53,206	56,667	6.5%
7111 Social Security	56,621	59,496	59,565	0.1%
7112 Health/Life Insurance	101,969	116,378	146,184	25.6%
7113 Uniforms	6,230	6,328	6,505	2.8%
7114 Training & Travel	15,065	11,300	11,300	0.0%
7115 Awards/Incentives	2,166	3,576	3,700	3.5%
7117 Special Allowance	6,110	6,000	6,000	0.0%
7118 RHS Contributions	2,998	3,043	5,129	68.6%
	<u>\$ 888,535</u>	<u>\$ 1,037,046</u>	<u>\$ 1,087,178</u>	<u>4.8%</u>
Contractual Services				
7131.02 Fuel	\$ 109	\$ -	\$ -	0.0%
7132 Contracted Services	125	-	-	0.0%
7133 Dues, Subs, And Pubs	258	450	450	0.0%
	<u>\$ 492</u>	<u>\$ 450</u>	<u>\$ 450</u>	<u>0.0%</u>
Commodities				
7151 Supplies	\$ 16,224	\$ 9,306	\$ 12,628	35.7%
7152 Miscellaneous Supplies	10,469	9,668	9,872	2.1%
	<u>\$ 26,693</u>	<u>\$ 18,974</u>	<u>\$ 22,500</u>	<u>18.6%</u>
Capital Outlay				
8604 Special Funding	\$ 120,537	\$ -	\$ -	0.0%
	<u>\$ 120,537</u>	<u>\$ -</u>	<u>\$ -</u>	<u>0.0%</u>
TOTAL	\$ 1,036,257	\$ 1,056,470	\$ 1,110,128	5.1%

Emergency Communication Services

40670

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 2,380,145	\$ 2,730,291	\$ 2,925,630	7.2%
7107 Temporary Salaries	166,498	155,585	161,853	4.0%
7108 Overtime Pay	331,224	372,300	387,299	4.0%
7110 Pension Contributions	184,515	199,868	219,566	9.9%
7111 Social Security	215,844	241,566	262,264	8.6%
7112 Health/Life Insurance	328,771	350,080	432,818	23.6%
7113 Uniforms	1,533	1,500	1,447	-3.5%
7114 Training & Travel	30,838	27,880	27,880	0.0%
7115 Awards/Incentives	1,571	2,250	2,250	0.0%
7117 Special Allowance	30,272	-	-	0.0%
7118 RHS Contributions	8,153	8,275	8,793	6.3%
	<u>\$ 3,679,364</u>	<u>\$ 4,089,595</u>	<u>\$ 4,429,800</u>	<u>8.3%</u>
Contractual Services				
7132 Contracted Services	\$ 203,066	\$ 198,488	\$ 576,549	190.5%
7133 Dues, Subs, And Pubs	2,912	3,900	9,241	136.9%
7134 Utilities/Comm/Postage	6,357	6,800	1,800	-73.5%
	<u>\$ 212,335</u>	<u>\$ 209,188</u>	<u>\$ 587,590</u>	<u>180.9%</u>
Commodities				
7151 Supplies	\$ 14,541	\$ 26,530	\$ 11,530	-56.5%
	<u>\$ 14,541</u>	<u>\$ 26,530</u>	<u>\$ 11,530</u>	<u>-56.5%</u>
TOTAL	\$ 3,906,240	\$ 4,325,313	\$ 5,028,920	16.3%

2027 City Development Summary

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 6,689,374	\$ 7,212,906	\$ 6,632,955	-8.0%
7108 Overtime Pay	51,160	66,530	45,905	-31.0%
7110 Pension Contributions	531,505	554,641	507,307	-8.5%
7111 Social Security	496,784	550,883	497,927	-9.6%
7112 Health/Life Insurance	873,375	1,029,296	1,034,447	0.5%
7113 Uniforms	10,105	22,770	15,930	-30.0%
7114 Training & Travel	53,059	82,023	70,886	-13.6%
7115 Awards/Incentives	10,768	7,016	5,156	-26.5%
7117 Special Allowance	5,065	5,200	8,400	61.5%
7118 RHS Contributions	32,692	33,181	36,242	9.2%
7124 Employee Activity	4,870	3,438	3,438	0.0%
	<u>\$ 8,758,757</u>	<u>\$ 9,567,884</u>	<u>\$ 8,858,593</u>	<u>-7.4%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 43,604	\$ 66,889	\$ 46,034	-31.2%
7131.02 Fuel	21,020	25,227	27,063	7.3%
7132 Contracted Services	433,679	328,494	348,367	6.0%
7133 Dues, Subs, And Pubs	24,004	34,660	30,075	-13.2%
7134 Utilities/Comm/Postage	2,429	9,976	1,811	-81.8%
7136 Overage/Shortage	125	-	-	0.0%
	<u>\$ 524,861</u>	<u>\$ 465,246</u>	<u>\$ 453,350</u>	<u>-2.6%</u>
Commodities				
7151 Supplies	\$ 74,288	\$ 44,419	\$ 47,070	6.0%
	<u>\$ 74,288</u>	<u>\$ 44,419</u>	<u>\$ 47,070</u>	<u>6.0%</u>
TOTAL	\$ 9,357,906	\$ 10,077,549	\$ 9,359,013	-7.1%

City Development Administration

40300

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 1,152,711	\$ 1,259,263	\$ 905,409	-28.1%
7108 Overtime Pay	2,647	10,610	3,030	-71.4%
7110 Pension Contributions	90,215	95,350	67,903	-28.8%
7111 Social Security	80,958	94,248	65,704	-30.3%
7112 Health/Life Insurance	164,512	175,102	185,491	5.9%
7113 Uniforms	66	100	-	-100.0%
7114 Training & Travel	7,043	16,610	5,765	-65.3%
7115 Awards/Incentives	3,118	7,016	5,156	-26.5%
7117 Special Allowance	1,211	1,200	1,200	0.0%
7118 RHS Contributions	4,114	4,176	8,286	98.4%
7124 Employee Activity	4,870	3,438	3,438	0.0%
	<u>\$ 1,511,465</u>	<u>\$ 1,667,113</u>	<u>\$ 1,251,382</u>	<u>-24.9%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ -	\$ 116	\$ -	-100.0%
7132 Contracted Services	16,042	23,850	35,700	49.7%
7133 Dues, Subs, And Pubs	2,620	3,260	3,260	0.0%
7134 Utilities/Comm/Postage	390	1,105	360	-67.4%
	<u>\$ 19,052</u>	<u>\$ 28,331</u>	<u>\$ 39,320</u>	<u>38.8%</u>
Commodities				
7151 Supplies	\$ 18,172	\$ 17,370	\$ 18,100	4.2%
	<u>\$ 18,172</u>	<u>\$ 17,370</u>	<u>\$ 18,100</u>	<u>4.2%</u>
TOTAL	\$ 1,548,689	\$ 1,712,814	\$ 1,308,802	-23.6%

Current Planning

40305

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 1,051,262	\$ 934,769	\$ 713,252	-23.7%
7108 Overtime Pay	7,432	11,220	5,050	-55.0%
7110 Pension Contributions	86,545	73,300	56,334	-23.1%
7111 Social Security	78,926	72,368	54,147	-25.2%
7112 Health/Life Insurance	123,477	163,789	137,161	-16.3%
7113 Uniforms	1,840	2,835	-	-100.0%
7114 Training & Travel	7,124	18,875	8,860	-53.1%
7115 Awards/Incentives	1,000	-	-	0.0%
7117 Special Allowance	329	-	1,200	n/a
7118 RHS Contributions	1,476	1,498	3,539	136.2%
	<u>\$ 1,359,411</u>	<u>\$ 1,278,654</u>	<u>\$ 979,543</u>	<u>-23.4%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 940	\$ 1,593	\$ 992	-37.7%
7131.02 Fuel	260	507	549	8.3%
7133 Dues, Subs, And Pubs	5,885	6,355	4,510	-29.0%
7134 Utilities/Comm/Postage	900	2,040	360	-82.4%
	<u>\$ 7,985</u>	<u>\$ 10,495</u>	<u>\$ 6,411</u>	<u>-38.9%</u>
Commodities				
7151 Supplies	\$ 11,262	\$ 7,910	\$ 7,800	-1.4%
	<u>\$ 11,262</u>	<u>\$ 7,910</u>	<u>\$ 7,800</u>	<u>-1.4%</u>
TOTAL	\$ 1,378,658	\$ 1,297,059	\$ 993,754	-23.4%

Long Range Planning

40310

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 565,004	\$ 583,012	\$ 583,016	0.0%
7108 Overtime Pay	2,169	2,225	2,375	6.7%
7110 Pension Contributions	46,254	46,115	46,290	0.4%
7111 Social Security	43,102	44,771	44,209	-1.3%
7112 Health/Life Insurance	56,747	75,430	72,778	-3.5%
7113 Uniforms	-	750	750	0.0%
7114 Training & Travel	3,639	6,992	5,250	-24.9%
7115 Awards/Incentives	1,750	-	-	0.0%
7117 Special Allowance	-	-	1,200	n/a
7118 RHS Contributions	6,894	6,997	6,083	-13.1%
	<u>\$ 725,559</u>	<u>\$ 766,292</u>	<u>\$ 761,951</u>	<u>-0.6%</u>
Contractual Services				
7132 Contracted Services	\$ -	\$ 3,300	\$ -	-100.0%
7133 Dues, Subs, And Pubs	1,960	3,750	3,560	-5.1%
7134 Utilities/Comm/Postage	-	720	-	-100.0%
	<u>\$ 1,960</u>	<u>\$ 7,770</u>	<u>\$ 3,560</u>	<u>-54.2%</u>
Commodities				
7151 Supplies	\$ 975	\$ 1,150	\$ 2,000	73.9%
	<u>\$ 975</u>	<u>\$ 1,150</u>	<u>\$ 2,000</u>	<u>73.9%</u>
TOTAL	\$ 728,494	\$ 775,212	\$ 767,511	-1.0%

Building Inspection

40320

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 1,589,015	\$ 1,861,607	\$ 1,583,487	-14.9%
7108 Overtime Pay	1,888	4,300	2,020	-53.0%
7110 Pension Contributions	122,587	141,482	117,969	-16.6%
7111 Social Security	119,324	142,742	119,570	-16.2%
7112 Health/Life Insurance	203,525	240,747	245,300	1.9%
7113 Uniforms	1,448	6,820	4,820	-29.3%
7114 Training & Travel	25,891	20,921	26,096	24.7%
7115 Awards/Incentives	2,675	-	-	0.0%
7117 Special Allowance	1,222	2,000	2,400	20.0%
7118 RHS Contributions	9,559	9,702	8,798	-9.3%
	<u>\$ 2,077,134</u>	<u>\$ 2,430,321</u>	<u>\$ 2,110,460</u>	<u>-13.2%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 16,844	\$ 21,788	\$ 17,783	-18.4%
7131.02 Fuel	3,846	7,443	6,711	-9.8%
7132 Contracted Services	5,293	10,050	9,550	-5.0%
7133 Dues, Subs, And Pubs	10,294	17,240	11,940	-30.7%
7134 Utilities/Comm/Postage	240	-	320	n/a
7136 Overage/Shortage	5	-	-	0.0%
	<u>\$ 36,522</u>	<u>\$ 56,521</u>	<u>\$ 46,304</u>	<u>-18.1%</u>
Commodities				
7151 Supplies	\$ 9,963	\$ 1,726	\$ 2,300	33.3%
	<u>\$ 9,963</u>	<u>\$ 1,726</u>	<u>\$ 2,300</u>	<u>33.3%</u>
TOTAL	\$ 2,123,619	\$ 2,488,568	\$ 2,159,064	-13.2%

Code Compliance

40325

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 864,500	\$ 903,165	\$ 908,515	0.6%
7108 Overtime Pay	35,232	31,750	23,330	-26.5%
7110 Pension Contributions	69,019	68,641	69,504	1.3%
7111 Social Security	64,931	71,521	70,024	-2.1%
7112 Health/Life Insurance	157,100	183,326	173,739	-5.2%
7113 Uniforms	5,257	9,600	7,000	-27.1%
7114 Training & Travel	200	7,900	9,800	24.1%
7115 Awards/Incentives	250	-	-	0.0%
7117 Special Allowance	2,303	2,000	2,400	20.0%
7118 RHS Contributions	3,307	3,356	2,286	-31.9%
	<u>\$ 1,202,099</u>	<u>\$ 1,281,259</u>	<u>\$ 1,266,598</u>	<u>-1.1%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 20,292	\$ 36,505	\$ 21,423	-41.3%
7131.02 Fuel	12,534	11,052	13,213	19.6%
7132 Contracted Services	407,677	281,294	298,444	6.1%
7133 Dues, Subs, And Pubs	810	1,320	1,320	0.0%
7134 Utilities/Comm/Postage	389	411	411	0.0%
	<u>\$ 441,702</u>	<u>\$ 330,582</u>	<u>\$ 334,811</u>	<u>1.3%</u>
Commodities				
7151 Supplies	\$ 21,706	\$ 14,063	\$ 14,500	3.1%
	<u>\$ 21,706</u>	<u>\$ 14,063</u>	<u>\$ 14,500</u>	<u>3.1%</u>
TOTAL	\$ 1,665,507	\$ 1,625,904	\$ 1,615,909	-0.6%

Development Engineering

40340

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 1,466,882	\$ 1,671,090	\$ 1,619,476	-3.1%
7108 Overtime Pay	1,792	6,425	5,050	-21.4%
7110 Pension Contributions	116,885	129,753	125,344	-3.4%
7111 Social Security	109,543	125,233	119,766	-4.4%
7112 Health/Life Insurance	168,014	190,902	219,978	15.2%
7113 Uniforms	1,494	2,665	1,575	-40.9%
7114 Training & Travel	9,162	10,725	10,945	2.1%
7115 Awards/Incentives	1,975	-	-	0.0%
7118 RHS Contributions	7,342	7,452	7,250	-2.7%
	<u>\$ 1,883,089</u>	<u>\$ 2,144,245</u>	<u>\$ 2,109,384</u>	<u>-1.6%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 5,528	\$ 6,887	\$ 5,836	-15.3%
7131.02 Fuel	4,380	6,225	6,590	5.9%
7132 Contracted Services	4,667	10,000	4,673	-53.3%
7133 Dues, Subs, And Pubs	2,435	2,735	2,745	0.4%
7134 Utilities/Comm/Postage	510	5,700	-	-100.0%
7136 Overage/Shortage	120	-	-	0.0%
	<u>\$ 17,640</u>	<u>\$ 31,547</u>	<u>\$ 19,844</u>	<u>-37.1%</u>
Commodities				
7151 Supplies	\$ 12,210	\$ 2,200	\$ 1,260	-42.7%
	<u>\$ 12,210</u>	<u>\$ 2,200</u>	<u>\$ 1,260</u>	<u>-42.7%</u>
TOTAL	\$ 1,912,939	\$ 2,177,992	\$ 2,130,488	-2.2%

Landscape Inspection

40345

	ACTUAL		BUDGET		BUDGET	% CHNG
	2025		2026		2027	26-27
Personnel Services						
7106 Regular Salaries	\$	-	\$	-	\$ 319,800	n/a
7108 Overtime Pay		-		-	5,050	n/a
7110 Pension Contributions		-		-	23,963	n/a
7111 Social Security		-		-	24,507	n/a
7113 Uniforms		-		-	1,785	n/a
7114 Training & Travel		-		-	4,170	n/a
	\$	-	\$	-	\$ 379,275	n/a
Contractual Services						
7133 Dues, Subs, And Pubs	\$	-	\$	-	\$ 2,740	n/a
7134 Utilities/Comm/Postage		-		-	360	n/a
	\$	-	\$	-	\$ 3,100	n/a
Commodities						
7151 Supplies	\$	-	\$	-	\$ 1,110	n/a
	\$	-	\$	-	\$ 1,110	n/a
TOTAL	\$	-	\$	-	\$ 383,485	n/a

2027 Infrastructure Summary

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 6,230,134	\$ 6,311,101	\$ 6,650,863	5.4%
7107 Temporary Salaries	289,085	246,535	251,290	1.9%
7108 Overtime Pay	235,780	227,620	231,057	1.5%
7109 Stand-By Pay	103,514	110,160	108,475	-1.5%
7110 Pension Contributions	503,754	491,146	519,427	5.8%
7111 Social Security	494,517	518,278	538,832	4.0%
7112 Health/Life Insurance	938,558	1,101,373	1,141,986	3.7%
7113 Uniforms	26,313	29,388	30,743	4.6%
7114 Training & Travel	28,955	41,320	28,837	-30.2%
7115 Awards/Incentives	9,941	6,200	4,913	-20.8%
7117 Special Allowance	13,431	2,400	2,400	0.0%
7118 RHS Contributions	45,394	46,074	44,428	-3.6%
7124 Employee Activity	14,956	3,257	3,275	0.6%
	<u>\$ 8,934,332</u>	<u>\$ 9,134,852</u>	<u>\$ 9,556,526</u>	<u>4.6%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 5,681	\$ 9,200	\$ 7,425	-19.3%
7131.01 Vehicle Service Maintenance	1,080,167	967,029	1,041,500	7.7%
7131.02 Fuel	164,237	177,653	218,897	23.2%
7132 Contracted Services	256,003	349,777	307,463	-12.1%
7133 Dues, Subs, And Pubs	14,880	14,823	16,079	8.5%
7134 Utilities/Comm/Postage	2,851,560	2,612,002	3,435,222	31.5%
7135 Equipment Rental	-	181,000	181,000	0.0%
	<u>\$ 4,372,528</u>	<u>\$ 4,311,484</u>	<u>\$ 5,207,586</u>	<u>20.8%</u>
Commodities				
7151 Supplies	\$ 462,084	\$ 457,854	\$ 427,351	-6.7%
7151.TECH Technology Supplies	-	1,407	-	-100.0%
7152 Supplies - Hot Mix Asphalt	499,715	510,500	525,790	3.0%
7152.01 Snow and Ice Supplies	529,322	993,795	697,300	-29.8%
7152.02 Utility Cuts	(396,060)	(300,000)	(307,500)	2.5%
	<u>\$ 1,095,061</u>	<u>\$ 1,663,556</u>	<u>\$ 1,342,941</u>	<u>-19.3%</u>
Capital Outlay				
8601 Fleet	\$ 32	\$ -	\$ -	0.0%
8602 On-Going/Other Equipmnt	3,000	-	-	
8604 Special Funding	-	173,734	350,000	101.5%
	<u>\$ 3,032</u>	<u>\$ 173,734</u>	<u>\$ 350,000</u>	<u>101.5%</u>
TOTAL	\$ 14,404,953	\$ 15,283,626	\$ 16,457,053	7.7%

Infrastructure Administration

40500

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 591,001	\$ 579,699	\$ 445,200	-23.2%
7107 Temporary Salaries	14,848	-	-	0.0%
7110 Pension Contributions	48,008	45,971	35,087	-23.7%
7111 Social Security	36,933	37,076	30,912	-16.6%
7112 Health/Life Insurance	76,969	84,778	80,971	-4.5%
7113 Uniforms	-	150	150	0.0%
7114 Training & Travel	1,974	8,812	3,608	-59.1%
7115 Awards/Incentives	916	6,200	4,913	-20.8%
7118 RHS Contributions	13,533	13,736	13,262	-3.5%
7124 Employee Activity	14,956	3,257	3,275	0.6%
	<u>\$ 799,138</u>	<u>\$ 779,679</u>	<u>\$ 617,378</u>	<u>-20.8%</u>
Contractual Services				
7132 Contracted Services	\$ 1,962	\$ 2,000	\$ 2,050	2.5%
7133 Dues, Subs, And Pubs	7,820	7,900	8,118	2.8%
7134 Utilities/Comm/Postage	11,151	10,836	12,610	16.4%
	<u>\$ 20,933</u>	<u>\$ 20,736</u>	<u>\$ 22,778</u>	<u>9.8%</u>
Commodities				
7151 Supplies	\$ 2,533	\$ 2,785	\$ 4,635	66.4%
7151.TECH Technology Supplies	-	1,407	-	-100.0%
	<u>\$ 2,533</u>	<u>\$ 4,192</u>	<u>\$ 4,635</u>	<u>10.6%</u>
Capital Outlay				
8604 Special Funding	\$ -	\$ 173,734	\$ 350,000	101.5%
	<u>\$ -</u>	<u>\$ 173,734</u>	<u>\$ 350,000</u>	<u>101.5%</u>
TOTAL	\$ 822,604	\$ 978,341	\$ 994,791	1.7%

Street Operations

40525

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 1,944,999	\$ 1,943,313	\$ 2,192,523	12.8%
7107 Temporary Salaries	179,627	188,190	190,890	1.4%
7108 Overtime Pay	167,430	167,855	169,535	1.0%
7109 Stand-By Pay	74,285	79,710	80,510	1.0%
7110 Pension Contributions	155,773	149,705	169,148	13.0%
7111 Social Security	170,489	181,999	196,967	8.2%
7112 Health/Life Insurance	370,923	427,938	425,557	-0.6%
7113 Uniforms	18,347	18,868	19,434	3.0%
7114 Training & Travel	7,615	11,821	8,081	-31.6%
7115 Awards/Incentives	2,900	-	-	0.0%
7117 Special Allowance	6,932	-	-	0.0%
7118 RHS Contributions	10,697	10,857	12,307	13.4%
	<u>\$ 3,110,017</u>	<u>\$ 3,180,256</u>	<u>\$ 3,464,952</u>	<u>9.0%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 999,007	\$ 850,229	\$ 957,171	12.6%
7131.02 Fuel	136,385	142,330	178,444	25.4%
7132 Contracted Services	4,338	58,625	16,671	-71.6%
7133 Dues, Subs, And Pubs	1,970	2,328	2,386	2.5%
7134 Utilities/Comm/Postage	40,711	47,959	42,810	-10.7%
7135 Equipment Rental	-	181,000	181,000	0.0%
	<u>\$ 1,182,411</u>	<u>\$ 1,282,471</u>	<u>\$ 1,378,482</u>	<u>7.5%</u>
Commodities				
7151 Supplies	\$ 31,172	\$ 30,045	\$ 30,796	2.5%
7152 Supplies - Hot Mix Asphalt	499,715	510,500	525,790	3.0%
7152.01 Snow and Ice Supplies	529,322	993,795	697,300	-29.8%
7152.02 Utility Cuts	(396,060.00)	(300,000)	(307,500)	2.5%
	<u>\$ 664,149</u>	<u>\$ 1,234,340</u>	<u>\$ 946,386</u>	<u>-23.3%</u>
Capital Outlay				
8601 Fleet	\$ 33	\$ -	\$ -	\$ -
	<u>\$ 33</u>	<u>\$ -</u>	<u>\$ -</u>	<u>0.0%</u>
TOTAL	\$ 4,956,610	\$ 5,697,067	\$ 5,789,820	1.6%

Engineering Services

40555

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 2,282,124	\$ 2,334,865	\$ 2,548,879	9.2%
7107 Temporary Salaries	94,610	58,345	60,400	3.5%
7108 Overtime Pay	46,711	41,770	43,575	4.3%
7109 Stand-By Pay	413	-	-	0.0%
7110 Pension Contributions	186,286	182,119	200,803	10.3%
7111 Social Security	179,563	184,325	197,031	6.9%
7112 Health/Life Insurance	255,275	319,078	332,698	4.3%
7113 Uniforms	4,367	5,990	6,579	9.8%
7114 Training & Travel	11,243	11,805	9,750	-17.4%
7115 Awards/Incentives	3,625	-	-	0.0%
7117 Special Allowance	2,444	-	-	0.0%
7118 RHS Contributions	16,832	17,084	13,514	-20.9%
	<u>\$ 3,083,493</u>	<u>\$ 3,155,381</u>	<u>\$ 3,413,229</u>	<u>8.2%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 19,205	\$ 25,960	\$ 18,920	-27.1%
7131.02 Fuel	15,437	14,613	17,989	23.1%
7132 Contracted Services	426	2,260	2,260	0.0%
7133 Dues, Subs, And Pubs	1,541	1,785	2,365	32.5%
7134 Utilities/Comm/Postage	26,676	32,250	28,000	-13.2%
	<u>\$ 63,285</u>	<u>\$ 76,868</u>	<u>\$ 69,534</u>	<u>-9.5%</u>
Commodities				
7151 Supplies	\$ 12,061	\$ 12,650	\$ 29,950	136.8%
	<u>\$ 12,061</u>	<u>\$ 12,650</u>	<u>\$ 29,950</u>	<u>136.8%</u>
TOTAL	\$ 3,158,839	\$ 3,244,899	\$ 3,512,713	8.3%

Traffic Engineering

40560

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 1,412,008	\$ 1,453,224	\$ 1,464,261	0.8%
7108 Overtime Pay	21,639	17,995	17,947	-0.3%
7109 Stand-By Pay	28,816	30,450	27,965	-8.2%
7110 Pension Contributions	113,687	113,351	114,389	0.9%
7111 Social Security	107,532	114,878	113,922	-0.8%
7112 Health/Life Insurance	235,391	269,579	302,760	12.3%
7113 Uniforms	3,599	4,380	4,580	4.6%
7114 Training & Travel	8,123	8,882	7,398	-16.7%
7115 Awards/Incentives	2,500	-	-	0.0%
7117 Special Allowance	4,055	2,400	2,400	0.0%
7118 RHS Contributions	4,332	4,397	5,345	21.6%
	<u>\$ 1,941,682</u>	<u>\$ 2,019,536</u>	<u>\$ 2,060,967</u>	<u>2.1%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 5,681	\$ 9,200	\$ 7,425	-19.3%
7131.01 Vehicle Service Maintenance	61,955	90,840	65,409	-28.0%
7131.02 Fuel	12,415	20,710	22,464	8.5%
7132 Contracted Services	249,277	286,892	286,482	-0.1%
7133 Dues, Subs, And Pubs	3,549	2,810	3,210	14.2%
7134 Utilities/Comm/Postage	2,773,022	2,520,957	3,351,802	33.0%
	<u>\$ 3,105,899</u>	<u>\$ 2,931,409</u>	<u>\$ 3,736,792</u>	<u>27.5%</u>
Commodities				
7151 Supplies	\$ 416,318	\$ 412,374	\$ 361,970	-12.2%
	<u>\$ 416,318</u>	<u>\$ 412,374</u>	<u>\$ 361,970</u>	<u>-12.2%</u>
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ 3,000	\$ -	\$ -	0.0%
	<u>\$ 3,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>0.0%</u>
TOTAL	\$ 5,466,899	\$ 5,363,319	\$ 6,159,729	14.8%

2027 Management Services Summary

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 10,867,011	\$ 11,307,926	\$ 11,406,980	0.9%
7107 Temporary Salaries	97,792	101,360	28,152	-72.2%
7108 Overtime Pay	251,560	185,090	190,331	2.8%
7109 Stand-By Pay	31,078	30,260	31,357	3.6%
7110 Pension Contributions	860,334	861,556	872,859	1.3%
7111 Social Security	828,455	872,452	869,814	-0.3%
7112 Health/Life Insurance	1,500,792	1,633,682	1,864,227	14.1%
7113 Uniforms	5,620	7,843	7,897	0.7%
7114 Training & Travel	67,362	130,283	111,688	-14.3%
7115 Awards/Incentives	17,442	10,838	9,325	-14.0%
7117 Special Allowance	50,746	51,824	51,565	-0.5%
7118 RHS Contributions	45,941	46,637	44,435	-4.7%
7124 Employee Activity	9,352	6,050	6,050	0.0%
	<u>\$ 14,633,485</u>	<u>\$ 15,245,801</u>	<u>\$ 15,494,680</u>	<u>1.6%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 3,987,424	\$ 4,956,963	\$ 6,005,351	21.1%
7131.01 Vehicle Service Maintenance	61,098	76,815	64,504	-16.0%
7131.02 Fuel	21,101	23,389	26,462	13.1%
7131.02CSC Fuel-CSC	354,902	425,734	387,172	-9.1%
7132 Contracted Services	1,834,569	1,911,651	1,935,643	1.3%
7132.01 Facility Maintenance	4,528	-	-	0.0%
7132.02 Emergency Facility Repairs	69,471	167,771	172,133	2.6%
7133 Dues, Subs, And Pubs	34,962	35,016	27,690	-20.9%
7134 Utilities/Comm/Postage	680,164	601,304	653,336	8.7%
7134.01 Communications-COT	589,237	657,542	799,848	21.6%
7136 Overage/Shortage	(50)	-	-	0.0%
7152 CSC Services	72,580	85,559	73,113	-14.5%
	<u>\$ 7,709,986</u>	<u>\$ 8,941,744</u>	<u>\$ 10,145,252</u>	<u>13.5%</u>
Commodities				
7151 Supplies	\$ 870,900	\$ 759,194	\$ 887,792	16.9%
7151.TECH Technology Supplies	196,944	268,000	37,512	-86.0%
7151.01 Supplies-COT	11,687	17,500	19,500	11.4%
	<u>\$ 1,079,531</u>	<u>\$ 1,044,694</u>	<u>\$ 944,804</u>	<u>-9.6%</u>

2027 Management Services Summary (Continued)

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Capital Outlay				
8049 Other Principal	\$ 497,814	\$ -	\$ -	0.0%
8069 Other Interest	50,223	-	-	0.0%
8601 Fleet	718	-	-	0.0%
8602 On-Going/Other Equipmnt	115,742	191,650	115,163	-39.9%
8603.01 Capital Helpdesk	397,680	1,013,308	1,078,816	6.5%
8603.02 Capital Networking	529,344	586,611	585,060	-0.3%
8603.03 Capital Systems Administration	579,115	1,282,649	722,569	-43.7%
	<u>\$ 2,170,636</u>	<u>\$ 3,074,218</u>	<u>\$ 2,501,608</u>	<u>-18.6%</u>
TOTAL	\$ 25,593,638	\$ 28,306,457	\$ 29,086,344	2.8%

Management Services Administration

40200

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 346,470	\$ 348,188	\$ -	-100.0%
7110 Pension Contributions	28,534	27,791	-	-100.0%
7111 Social Security	22,154	22,772	-	-100.0%
7112 Health/Life Insurance	45,057	50,898	27,237	-46.5%
7114 Training & Travel	412	300	300	0.0%
7115 Awards/Incentives	1,942	10,838	9,325	-14.0%
7118 RHS Contributions	1,048	1,064	602	-43.4%
7124 Employee Activity	9,352	6,050	6,050	0.0%
	<u>\$ 454,969</u>	<u>\$ 467,901</u>	<u>\$ 43,514</u>	<u>-90.7%</u>
Contractual Services				
7134 Utilities/Comm/Postage	\$ 360	\$ 360	\$ 360	0.0%
	<u>\$ 360</u>	<u>\$ 360</u>	<u>\$ 360</u>	<u>0.0%</u>
Commodities				
7151 Supplies	\$ 653	\$ 700	\$ 700	0.0%
7151.TECH Technology Supplies	196,944	268,000	-	-100.0%
	<u>\$ 197,597</u>	<u>\$ 268,700</u>	<u>\$ 700</u>	<u>-99.7%</u>
TOTAL	\$ 652,926	\$ 736,961	\$ 44,574	-94.0%

Consolidated Services Center

40202

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Contractual Services				
7131.02CSC Fuel-CSC	\$ 354,902	\$ 425,734	\$ 387,172	-9.1%
	\$ 354,902	\$ 425,734	\$ 387,172	-9.1%
TOTAL	\$ 354,902	\$ 425,734	\$ 387,172	-9.1%

Municipal Court

40220

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 1,313,732	\$ 1,339,429	\$ 1,581,955	18.1%
7107 Temporary Salaries	97,792	101,360	28,152	-72.2%
7108 Overtime Pay	5,893	5,955	6,150	3.3%
7110 Pension Contributions	101,334	100,143	119,173	19.0%
7111 Social Security	101,909	107,615	118,882	10.5%
7112 Health/Life Insurance	197,879	196,395	257,365	31.0%
7115 Awards/Incentives	2,100	-	-	0.0%
7114 Training & Travel	9,427	25,289	28,156	11.3%
7117 Special Allowance	10,386	10,506	10,116	-3.7%
7118 RHS Contributions	5,341	5,421	7,377	36.1%
	<u>\$ 1,845,793</u>	<u>\$ 1,892,113</u>	<u>\$ 2,157,326</u>	<u>14.0%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 2,962	\$ 4,075	\$ 2,125	-47.9%
7132 Contracted Services	388,201	429,811	420,873	-2.1%
7133 Dues, Subs, And Pubs	9,682	8,999	5,010	-44.3%
7134 Utilities/Comm/Postage	88	360	360	0.0%
7136 Overage/Shortage	(50)	-	-	0.0%
	<u>\$ 400,883</u>	<u>\$ 443,245</u>	<u>\$ 428,368</u>	<u>-3.4%</u>
Commodities				
7151 Supplies	\$ 13,855	\$ 15,965	\$ 11,475	-28.1%
7151.TECH Technology Supplies	-	-	37,512	n/a
	<u>\$ 13,855</u>	<u>\$ 15,965</u>	<u>\$ 48,987</u>	<u>206.8%</u>
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ 13,870	\$ 59,650	\$ 2,000	-96.6%
	<u>\$ 13,870</u>	<u>\$ 59,650</u>	<u>\$ 2,000</u>	<u>-96.6%</u>
TOTAL	\$ 2,274,401	\$ 2,410,973	\$ 2,636,681	9.4%

Information Technology

40221

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 4,113,118	\$ 4,362,529	\$ 4,632,166	6.2%
7108 Overtime Pay	459	3,350	3,380	0.9%
7110 Pension Contributions	328,334	328,539	356,816	8.6%
7111 Social Security	305,619	325,756	348,073	6.9%
7112 Health/Life Insurance	455,428	491,629	569,793	15.9%
7114 Training & Travel	35,464	70,175	50,890	-27.5%
7115 Awards/Incentives	5,225	-	-	0.0%
7117 Special Allowance	1,772	2,600	2,600	0.0%
7118 RHS Contributions	12,979	13,174	16,096	22.2%
	<u>\$ 5,258,398</u>	<u>\$ 5,597,752</u>	<u>\$ 5,979,814</u>	<u>6.8%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 3,984,462	\$ 4,952,888	\$ 6,003,226	21.2%
7131.01 Vehicle Service Maintenance	905	1,090	955	-12.4%
7131.02 Fuel	270	540	745	38.0%
7132 Contracted Services	82,283	84,000	85,400	1.7%
7133 Dues, Subs, And Pubs	2,784	3,310	3,685	11.3%
7134 Utilities/Comm/Postage	69,686	8,840	9,240	4.5%
7134.01 Communications-COT	589,237	657,542	799,848	21.6%
	<u>\$ 4,729,627</u>	<u>\$ 5,708,210</u>	<u>\$ 6,903,099</u>	<u>20.9%</u>
Commodities				
7151 Supplies	\$ 12,008	\$ 15,000	\$ 15,000	0.0%
7151.01 Supplies-COT	11,687	17,500	19,500	11.4%
	<u>\$ 23,695</u>	<u>\$ 32,500</u>	<u>\$ 34,500</u>	<u>6.2%</u>
Capital Outlay				
8049 Other Principal	\$ 497,814	\$ -	\$ -	0.0%
8069 Other Interest	50,223	-	-	0.0%
8602 On-Going/Other Equipmnt	-	3,000	-	-100.0%
8603.01 Capital Helpdesk	397,680	1,013,308	1,078,816	6.5%
8603.02 Capital Networking	529,344	586,611	585,060	-0.3%
8603.03 Capital Systems Administration	579,115	1,282,649	722,569	-43.7%
	<u>\$ 2,054,176</u>	<u>\$ 2,885,568</u>	<u>\$ 2,386,445</u>	<u>-17.3%</u>
TOTAL	\$ 12,065,896	\$ 14,224,030	\$ 15,303,858	7.6%

Support Services

40250

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 658,099	\$ 657,568	\$ 698,250	6.2%
7110 Pension Contributions	52,421	51,290	54,332	5.9%
7111 Social Security	47,653	48,630	49,216	1.2%
7112 Health/Life Insurance	66,869	76,941	77,660	0.9%
7114 Training & Travel	1,012	4,000	2,031	-49.2%
7115 Awards/Incentives	400	-	-	0.0%
7117 Special Allowance	832	832	832	0.0%
7118 RHS Contributions	8,543	8,671	3,741	-56.9%
	<u>\$ 835,829</u>	<u>\$ 847,932</u>	<u>\$ 886,062</u>	<u>4.5%</u>
Contractual Services				
7132 Contracted Services	\$ 602	\$ 600	\$ 650	0
7133 Dues, Subs, And Pubs	864	925	525	-43.2%
7134 Utilities/Comm/Postage	725	870	870	0.0%
	<u>\$ 2,191</u>	<u>\$ 2,395</u>	<u>\$ 2,045</u>	<u>-14.6%</u>
Commodities				
7151 Supplies	\$ 8,862	\$ 5,284	\$ 5,405	2.3%
	<u>\$ 8,862</u>	<u>\$ 5,284</u>	<u>\$ 5,405</u>	<u>2.3%</u>
TOTAL	\$ 846,882	\$ 855,611	\$ 893,512	4.4%

Contracts

40251

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 596,119	\$ 650,761	\$ 519,905	-20.1%
7110 Pension Contributions	47,468	50,417	39,989	-20.7%
7111 Social Security	44,509	49,783	39,314	-21.0%
7112 Health/Life Insurance	73,273	70,259	102,872	46.4%
7114 Training & Travel	924	5,975	2,839	-52.5%
7115 Awards/Incentives	250	-	-	0.0%
7118 RHS Contributions	5,180	5,258	4,371	-16.9%
	<u>\$ 767,723</u>	<u>\$ 832,453</u>	<u>\$ 709,290</u>	<u>-14.8%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ -	\$ 115	\$ -	-100.0%
7133 Dues, Subs, And Pubs	1,438	1,628	968	-40.5%
7134 Utilities/Comm/Postage	1,260	1,900	1,540	-18.9%
	<u>\$ 2,698</u>	<u>\$ 3,643</u>	<u>\$ 2,508</u>	<u>-31.2%</u>
TOTAL	\$ 770,421	\$ 836,096	\$ 711,798	-14.9%

Purchasing

40252

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 487,791	\$ 496,750	\$ 535,766	7.9%
7110 Pension Contributions	40,610	39,243	42,856	9.2%
7111 Social Security	36,194	38,001	40,412	6.3%
7112 Health/Life Insurance	64,742	70,895	76,589	8.0%
7114 Training & Travel	4,244	5,208	4,704	-9.7%
7115 Awards/Incentives	250	-	-	0.0%
7117 Special Allowance	832	832	-	-100.0%
7118 RHS Contributions	2,998	3,043	2,887	-5.1%
	<u>\$ 637,661</u>	<u>\$ 653,972</u>	<u>\$ 703,214</u>	<u>7.5%</u>
Contractual Services				
7132 Contracted Services	\$ -	\$ 4,000	\$ 4,000	0.0%
7133 Dues, Subs, And Pubs	1,770	2,300	1,800	-21.7%
7134 Utilities/Comm/Postage	1,650	1,900	1,900	0.0%
	<u>\$ 3,420</u>	<u>\$ 8,200</u>	<u>\$ 7,700</u>	<u>-6.1%</u>
TOTAL	\$ 641,081	\$ 662,172	\$ 710,914	7.4%

Building Maintenance

40253

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 1,098,288	\$ 1,110,478	\$ 1,124,833	1.3%
7108 Overtime Pay	126,811	100,080	106,050	6.0%
7109 Stand-By Pay	31,078	30,260	31,357	3.6%
7110 Pension Contributions	88,218	85,203	86,947	2.0%
7111 Social Security	93,397	94,923	95,070	0.2%
7112 Health/Life Insurance	176,213	199,024	215,455	8.3%
7113 Uniforms	3,720	5,792	5,793	0.0%
7114 Training & Travel	2,885	6,303	5,126	-18.7%
7115 Awards/Incentives	4,725	-	-	0.0%
7118 RHS Contributions	1,858	1,885	1,691	
	<u>\$ 1,627,193</u>	<u>\$ 1,633,948</u>	<u>\$ 1,672,322</u>	<u>2.3%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 19,421	\$ 32,613	\$ 20,504	-37.1%
7131.02 Fuel	16,096	16,678	18,879	13.2%
7132 Contracted Services	1,270,856	1,262,888	1,336,031	5.8%
7132.01 Facility Maintenance	4,528	-	-	0.0%
7132.02 Emergency Facility Repairs	69,471	167,771	172,133	2.6%
7133 Dues, Subs, And Pubs	638	800	644	-19.5%
7134 Utilities/Comm/Postage	601,259	580,981	632,645	8.9%
	<u>\$ 1,982,269</u>	<u>\$ 2,061,731</u>	<u>\$ 2,180,836</u>	<u>5.8%</u>
Commodities				
7151 Supplies	\$ 566,627	\$ 439,052	\$ 548,816	25.0%
	<u>\$ 566,627</u>	<u>\$ 439,052</u>	<u>\$ 548,816</u>	<u>25.0%</u>
Capital Outlay				
8601 Fleet	\$ 718	\$ -	\$ -	0.0%
	<u>\$ 718</u>	<u>\$ -</u>	<u>\$ -</u>	<u>0.0%</u>
TOTAL	\$ 4,176,807	\$ 4,134,731	\$ 4,401,974	6.5%

Fleet Administration

40254

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 119,048	\$ 119,158	\$ 120,018	0.7%
7110 Pension Contributions	9,852	9,442	9,526	0.9%
7111 Social Security	8,821	9,116	9,067	-0.5%
7112 Health/Life Insurance	16,405	13,840	22,379	61.7%
7114 Training & Travel	4,398	3,550	3,642	2.6%
7115 Awards/Incentives	500	-	-	0.0%
7118 RHS Contributions	(7)	-	-	0.0%
	<u>\$ 159,017</u>	<u>\$ 155,106</u>	<u>\$ 164,632</u>	<u>6.1%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 40,772	\$ 42,997	\$ 43,045	0.1%
7131.02 Fuel	4,735	6,171	6,838	10.8%
7132 Contracted Services	25,672	25,271	10,873	-57.0%
7133 Dues, Subs, And Pubs	16,786	15,679	13,683	-12.7%
7134 Utilities/Comm/Postage	3,726	3,573	3,901	9.2%
7151 Supplies	(210)	-	-	0.0%
7152 CSC Services	72,580	85,559	73,113	-14.5%
	<u>\$ 164,061</u>	<u>\$ 179,250</u>	<u>\$ 151,453</u>	<u>-15.5%</u>
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ 81,992	\$ 118,000	\$ 105,663	-10.5%
	<u>\$ 81,992</u>	<u>\$ 118,000</u>	<u>\$ 105,663</u>	<u>-10.5%</u>
TOTAL	\$ 405,070	\$ 452,356	\$ 421,748	-6.8%

Custodial Maintenance

40255

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 1,589,678	\$ 1,653,970	\$ 1,620,550	-2.0%
7108 Overtime Pay	118,397	72,135	74,751	3.6%
7110 Pension Contributions	120,634	125,702	119,970	-4.6%
7111 Social Security	128,356	132,047	126,478	-4.2%
7112 Health/Life Insurance	314,318	362,183	398,661	10.1%
7113 Uniforms	1,900	2,051	2,104	2.6%
7115 Awards/Incentives	2,050	-	-	0.0%
7117 Special Allowance	36,924	37,054	38,017	2.6%
7118 RHS Contributions	7,667	7,782	7,349	-5.6%
	<u>\$ 2,319,924</u>	<u>\$ 2,392,924</u>	<u>\$ 2,387,880</u>	<u>-0.2%</u>
Contractual Services				
7132 Contracted Services	\$ 66,955	\$ 70,581	\$ 72,416	2.6%
7134 Utilities/Comm/Postage	1,080	1,080	1,080	0.0%
	<u>\$ 68,035</u>	<u>\$ 71,661</u>	<u>\$ 73,496</u>	<u>2.6%</u>
Commodities				
7151 Supplies	\$ 267,592	\$ 281,193	\$ 305,396	8.6%
	<u>\$ 267,592</u>	<u>\$ 281,193</u>	<u>\$ 305,396</u>	<u>8.6%</u>
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ 19,880	\$ 11,000	\$ 7,500	-31.8%
	<u>\$ 19,880</u>	<u>\$ 11,000</u>	<u>\$ 7,500</u>	<u>-31.8%</u>
TOTAL	\$ 2,675,431	\$ 2,756,778	\$ 2,774,272	0.6%

GIS Services

40350

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 544,672	\$ 569,095	\$ 573,537	0.8%
7108 Overtime Pay	-	3,570	-	-100.0%
7110 Pension Contributions	42,929	43,786	43,250	-1.2%
7111 Social Security	39,843	43,809	43,302	-1.2%
7112 Health/Life Insurance	90,608	101,618	116,216	14.4%
7114 Training & Travel	8,596	9,483	14,000	47.6%
7118 RHS Contributions	334	339	321	-5.3%
	<u>\$ 726,982</u>	<u>\$ 771,700</u>	<u>\$ 790,626</u>	<u>2.5%</u>
Contractual Services				
7132 Contracted Services	\$ -	\$ 34,500	\$ 5,400	-84.3%
7133 Dues, Subs, And Pubs	1,000	1,375	1,375	0.0%
7134 Utilities/Comm/Postage	330	1,440	1,440	0.0%
	<u>\$ 1,330</u>	<u>\$ 37,315</u>	<u>\$ 8,215</u>	<u>-78.0%</u>
Commodities				
7151 Supplies	\$ 1,513	\$ 2,000	\$ 1,000	-50.0%
	<u>\$ 1,513</u>	<u>\$ 2,000</u>	<u>\$ 1,000</u>	<u>-50.0%</u>
TOTAL	\$ 729,825	\$ 811,015	\$ 799,841	-1.4%

2027 Finance

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 2,474,149	\$ 2,538,385	\$ 2,662,689	4.9%
7107 Temporary Salaries	61,571	112,200	38,860	-65.4%
7108 Overtime Pay	6,824	14,880	8,080	-45.7%
7110 Pension Contributions	200,477	198,493	208,859	5.2%
7111 Social Security	187,743	200,606	201,370	0.4%
7112 Health/Life Insurance	202,264	218,035	309,032	41.7%
7114 Training & Travel	10,055	17,400	17,375	-0.1%
7114.01 Audit Travel	-	1,200	-	-100.0%
7115 Awards/Incentives	2,000	2,022	1,799	-11.0%
7117 Special Allowance	1,222	1,200	-	-100.0%
7118 RHS Contributions	20,974	21,289	24,332	14.3%
7124 Employee Activity	1,739	2,880	1,199	-58.4%
	<u>\$ 3,169,018</u>	<u>\$ 3,328,590</u>	<u>\$ 3,473,595</u>	<u>4.4%</u>
Contractual Services				
7132 Contracted Services	\$ 141,295	\$ 166,040	\$ 161,730	-2.6%
7133 Dues, Subs, And Pubs	7,209	9,827	10,687	8.8%
7134 Utilities/Comm/Postage	1,136	200	750	275.0%
7135 Credit Card Fees	233,860	193,566	310,122	60.2%
7136 Overage/Shortage	(486)	-	-	0.0%
	<u>\$ 383,014</u>	<u>\$ 369,633</u>	<u>\$ 483,289</u>	<u>30.7%</u>
Commodities				
7151 Supplies	\$ 5,653	\$ 8,660	\$ 2,040	-76.4%
7151.TECH Technology Supplies	312	-	66,000	38.3%
	<u>\$ 5,965</u>	<u>\$ 8,660</u>	<u>\$ 68,040</u>	<u>685.7%</u>
TOTAL	\$ 3,557,997	\$ 3,706,883	\$ 4,024,924	8.6%

General Fund General Expenses

40990

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7307 Reserve For Reclass	\$ -	\$ 1,089,122	\$ 798,844	-26.7%
7308 Worker's Compensation	3,334,980	1,257,216	3,707,726	194.9%
7309 State Unemployment	119,101	128,712	128,712	0.0%
	<u>\$ 3,454,081</u>	<u>\$ 2,475,050</u>	<u>\$ 4,635,282</u>	<u>87.3%</u>
Contractual Services				
7332 Professional Services	\$ -	\$ 250,000	\$ 200,000	-20.0%
7335 P/C Insurance	2,809,380	1,060,032	2,969,612	180.1%
7336 Health/Life Insurance	281,833	83,603	300,000	258.8%
7338 County Treasurer Fee	-	836,460	908,335	8.6%
	<u>\$ 3,091,213</u>	<u>\$ 2,230,095</u>	<u>\$ 4,377,947</u>	<u>96.3%</u>
Other Expenses				
9015 Miscellaneous Expense	\$ 4,690	\$ -	\$ -	0.0%
9030 Discounts Lost	(3,263)	-	-	0.0%
9505 Transfers Out	245,946	35,000	35,000	0.0%
	<u>\$ 247,373</u>	<u>\$ 35,000</u>	<u>\$ 35,000</u>	<u>0.0%</u>
TOTAL	\$ 6,792,667	\$ 4,740,145	\$ 9,048,229	90.9%

2027 Budget - Capital Improvement Projects

Governmental Capital Fund

Project	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	5 year Total
Contractual Obligations/Grants						
Debt Service - Public Safety Facility COPs	\$ 1,187,950	\$ 1,188,204	\$ 1,188,081	\$ 1,188,638	\$ 1,188,514	\$ 5,941,387
Incentive Payments	477,175	98,500	100,000	-	-	675,675
Business Investment Program Grant	350,000	350,000	350,000	350,000	350,000	1,750,000
Contingency - Governmental Capital	100,000	100,000	100,000	100,000	100,000	500,000
Launch Local Grant	25,000	-	-	-	-	25,000
Subtotal Contractual Obligations/Grants	\$ 2,140,125	\$ 1,736,704	\$ 1,738,081	\$ 1,638,638	\$ 1,638,514	\$ 8,892,062
Planning and IT Projects						
Transit Strategy Implementation	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Revenue Software Replacement	-	1,500,000	-	-	-	1,500,000
2030 Comprehensive Plan - Major Update	-	1,000,000	-	-	-	1,000,000
ERP Software Replacement	-	-	-	4,500,000	-	4,500,000
Subtotal Planning and IT Projects	\$ 2,000,000	\$ 2,500,000	\$ -	\$ 4,500,000	\$ -	\$ 9,000,000
Capital Maintenance Projects						
Street Rehabilitation Program	\$ 3,512,804	\$ 3,653,316	\$ 3,799,449	\$ 3,951,427	\$ 4,109,484	\$ 19,026,480
Fleet Replacement	3,240,430	6,970,113	6,867,243	6,181,857	5,088,634	28,348,277
South Thornton Improvements	2,915,000	2,615,000	3,794,000	-	-	9,324,000
Building Maintenance Projects	667,000	1,000,000	1,030,000	1,060,900	1,092,727	4,850,627
Concrete Replacement Program	227,639	236,745	246,214	256,063	263,745	1,230,406
Traffic Signal Repairs	222,700	458,800	472,600	486,800	501,400	2,142,300
Traffic Signal Uninterrupted Power Supply (UPS)	73,400	75,600	80,200	-	-	229,200
Subtotal Capital Maintenance Projects	\$ 10,858,973	\$ 15,009,574	\$ 16,289,706	\$ 11,937,047	\$ 11,055,989	\$ 65,151,289

2027 Budget - Capital Improvement Projects

Governmental Capital Fund

Project	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	5 year Total
Transportation & Accessibility Projects						
Traffic Signal Installations	\$ 2,375,700	\$ 672,500	\$ 577,500	\$ 915,400	\$ 913,800	\$ 5,454,900
TSC Mitigation/Remediation	301,000	1,884,000	104,000	104,000	46,000	2,439,000
American Disability Act (ADA) Improvements	300,000	300,000	300,000	300,000	300,000	1,500,000
Intersection and Corridor Mobility	125,000	125,000	-	-	-	250,000
152nd and York Roundabouts			595,000	5,500,000	-	6,095,000
Subtotal Transportation Projects	\$ 3,101,700	\$ 2,981,500	\$ 1,576,500	\$ 6,819,400	\$ 1,259,800	\$ 15,738,900
Public Safety Projects						
Radio Replacements	\$ 8,100,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 9,100,000
Public Safety Facilities Study	200,000	-	-	-	-	200,000
Opioid Programming	178,373	107,182	102,623	99,171	93,805	581,154
Police HMI System Replacement	104,000	-	-	-	-	104,000
Hazard Mitigation Plan Update	100,000	-	-	-	-	100,000
10-Printer Replacement	30,000	30,000	-	-	38,003	98,003
Police Headquarters Building Security Cameras	-	300,000	-	-	-	300,000
911 Comm Center Furniture Warranty Replacement	-	-	175,000	-	-	175,000
Subtotal Public Safety Projects	\$ 8,712,373	\$ 1,437,182	\$ 277,623	\$ 99,171	\$ 131,808	\$ 10,658,157
Total Governmental Capital Fund	\$ 26,813,171	\$ 23,664,960	\$ 19,881,910	\$ 24,994,256	\$ 14,086,111	\$ 109,440,408

2027 Budget - Capital Improvement Projects

Special Revenue Funds

Project	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	5 year Total
Cash In Lieu Fund						
No planned projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cash In Lieu Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Adams County Road and Bridge Fund						
Street Rehabilitation Program	\$ 4,100,000	\$ 4,264,000	\$ 4,434,560	\$ 4,611,942	\$ 4,796,420	\$ 22,206,922
HSIP Grant Retroreflective Signal Backplates	499,000	-	-	-	-	499,000
Vision Zero Implementation	412,500	300,000	300,000	300,000	300,000	1,612,500
Off System Bridge Repairs	220,000	-	-	-	-	220,000
School Zone Flashing Beacons	45,000	-	-	-	-	45,000
Signal Ditch Bridge Replacement	-	250,000	1,250,000	-	-	1,500,000
Adams County Road and Bridge Fund Total	\$ 5,276,500	\$ 4,814,000	\$ 5,984,560	\$ 4,911,942	\$ 5,096,420	\$ 26,083,422
Adams County Open Space Tax Fund						
Community Park Pond	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Margaret Carpenter Playground	1,350,000	-	-	-	-	1,350,000
East Lake Tennis Court	388,000	-	-	-	-	388,000
Pumps at Civic Park Pond	50,000	480,000	-	-	-	530,000
Community Playground Rehab	24,500	1,250,000	-	-	-	1,274,500
Summit Grove Irrigation and Playground	-	1,350,000	-	-	-	1,350,000
Holy Cross Park Irrigation	-	851,000	-	-	-	851,000
High Ridge Irrigation	-	200,000	1,250,000	-	-	1,450,000
Shadow Ridge Irrigation	-	125,000	1,050,000	-	-	1,175,000
Lake Village Playground	-	-	350,000	-	-	350,000
McAllister Playground	-	-	350,000	-	-	350,000
Mountain View Playground	-	-	350,000	-	-	350,000
Northern Lights Irrigation	-	-	125,000	1,125,000	-	1,250,000
W Brookshire Playground	-	-	-	350,000	-	350,000
Lambertson Playground	-	-	-	350,000	-	350,000
North Brook Playground	-	-	-	350,000	-	350,000
Briar Ridge Irrigation	-	-	-	200,000	1,250,000	1,450,000
Chuckie Willson Playground	-	-	-	-	350,000	350,000
Pecos Playground	-	-	-	-	350,000	350,000
LuMurry Playground	-	-	-	-	350,000	350,000
Adams County Open Space Tax Fund Total	\$ 3,812,500	\$ 4,256,000	\$ 3,475,000	\$ 2,375,000	\$ 2,300,000	\$ 16,218,500

2027 Budget - Capital Improvement Projects

Special Revenue Funds

Project	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	5 year Total
Conservation Trust Fund						
Building Maintenance Capital Repairs/Replacements	\$ 442,000	\$ 325,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,517,000
Recreation Facility and Equipment Maintenance	300,000	300,000	300,000	300,000	300,000	1,500,000
Trail Repairs	300,000	300,000	300,000	300,000	300,000	1,500,000
Swimming Pool Repair	230,000	230,000	230,000	230,000	230,000	1,150,000
Hazardous Tree Removal and Replacement	150,000	150,000	150,000	150,000	150,000	750,000
Park Amenity Repair	100,000	100,000	100,000	100,000	100,000	500,000
Irrigation Controller Replacement	90,000	90,000	90,000	95,000	95,000	460,000
Sport Court Resurfacing	75,000	75,000	75,000	75,000	75,000	375,000
Greenhouse	50,000	50,000	50,000	50,000	50,000	250,000
Pedestrian Bridge Wood Decking Replacement	30,000	30,000	40,000	40,000	40,000	180,000
Ballfield Fence Repairs	30,000	70,000	30,000	75,000	30,000	235,000
Park Sign Replacement	30,000	30,000	30,000	30,000	30,000	150,000
Thorncreek Tree & Concrete Replacement	20,000	20,000	20,000	20,000	20,000	100,000
Skate Park Annual Maintenance	15,000	15,000	20,000	20,000	25,000	95,000
Athletic Court Maintenance and Supplies	5,000	5,000	5,000	5,000	5,000	25,000
Conservation Trust Fund Total	\$ 1,867,000	\$ 1,790,000	\$ 1,690,000	\$ 1,740,000	\$ 1,700,000	\$ 8,787,000
Parks Fund						
No planned projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks Fund Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Open Space Fund						
No planned projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Open Space Fund Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

2027 Budget - Capital Improvement Projects

Special Revenue Funds

Project	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	5 year Total
Parks and Open Space Fund						
Debt Service - S2018 Trial Winds Recreation Center (TWRC)	\$ 3,607,968	\$ 3,608,747	\$ 3,608,370	\$ 3,610,063	\$ 3,609,687	\$ 18,044,835
Big Dry Creek Trail 136th to 144th	2,258,009	-	-	-	-	2,258,009
Operations and Maintenance (20%)	2,118,521	2,207,309	2,276,017	2,342,603	2,401,087	11,345,537
Debt Service - S2020 Active Adult Center & MCRC Pool Reno	2,056,425	2,059,875	2,060,375	2,057,375	2,056,175	10,290,225
Big Dry Creek Trailhead	1,925,000	-	-	-	-	1,925,000
Asphalt to Concrete - East Side of York St @ Northern Lights	852,000	-	-	-	-	852,000
Regional Trail Rehab	500,000	750,000	500,000	750,000	500,000	3,000,000
Riverdale Road Trail Wayfinding	235,000	-	-	-	-	235,000
American Disability Act (ADA) Improvements	200,000	200,000	200,000	200,000	200,000	1,000,000
Aylor Open Lands	150,000	-	-	-	-	150,000
Badding Reservoir Open Space Restoration	150,000	-	-	-	-	150,000
Master Plan Implementation	100,000	-	-	-	-	100,000
Asphalt to Concrete - Riverdale Rd N of 104th	75,000	525,000	-	-	-	600,000
Veterans Sculpture Relocation	75,000	-	-	-	-	75,000
Trail Wayfinding Replacement	50,000	300,000	-	-	-	350,000
AdCo Vehicle Use Tax Treasurer Fees	46,340	47,250	48,580	49,945	51,443	243,558
Automated Gate Access	45,000	50,000	60,000	60,000	60,000	275,000
Asphalt to Concrete - Skylake Park to Holly St via Holly Pt Trail	35,000	240,000	-	-	-	275,000
124th Ave East of Eastlake Tennis Courts	25,000	150,000	-	-	-	175,000
Asphalt to Concrete - Farmers High Line 120th - 128th	20,000	260,000	-	-	-	280,000
Memorial Bench/Tree Program	15,000	15,000	15,000	15,000	15,000	75,000
Golf Course Hole #9 Quickdrain	-	235,000	-	-	-	235,000
Concrete Conversion - Northern Lights	-	110,000	-	-	-	110,000
Concrete Conversion - Margaret Carpenter	-	90,000	-	-	-	90,000
Eastlake #2 Loop Trail	-	45,000	360,000	-	-	405,000
Deck & Docks at Carpenter Park	-	25,000	350,000	-	-	375,000
Trail Connections	-	-	750,000	772,500	795,675	2,318,175
Parks and Open Space Fund Total	\$ 14,539,263	\$ 10,918,181	\$ 10,228,342	\$ 9,857,486	\$ 9,689,067	\$ 55,232,339
Total Special Revenue Funds	\$ 25,495,263	\$ 21,778,181	\$ 21,377,902	\$ 18,884,428	\$ 18,785,487	\$ 106,321,261

2027 Water Fund Summary

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 10,256,263	\$ 10,868,850	\$ 11,348,513	4.4%
7107 Temporary Salaries	330,491	524,401	592,734	13.0%
7108 Overtime Pay	238,888	245,852	241,109	-1.9%
7109 Stand-By Pay	215,213	208,535	217,673	4.4%
7110 Pension Contributions	821,627	830,507	856,632	3.1%
7111 Social Security	817,903	890,648	909,911	2.2%
7112 Health/Life Insurance	1,475,732	1,594,722	1,770,776	11.0%
7113 Uniforms	39,286	41,753	40,179	-3.8%
7114 Training & Travel	80,771	108,682	119,412	9.9%
7115 Awards/Incentives	20,475	9,979	8,623	-13.6%
7117 Special Allowance	17,829	4,800	15,826	229.7%
7118 RHS Contributions	64,717	65,684	63,555	-3.2%
7308 Worker's Compensation	258,132	58,800	162,705	176.7%
7309 State Unemployment	14,012	14,476	14,476	0.0%
7312 Training - Internal Svc	3,169	-	-	0.0%
	<u>\$ 14,655,238</u>	<u>\$ 15,474,109</u>	<u>\$ 16,367,873</u>	<u>5.8%</u>
Contractual Services				
7131 Maintenance	\$ 986,198	\$ 1,129,499	\$ 692,872	-38.7%
7131.01 Vehicle Service Maintenance	171,217	192,618	175,333	-9.0%
7131.02 Fuel	77,747	81,559	92,293	13.2%
7132 Contracted Services	1,860,222	2,331,814	2,342,117	0.4%
7133 Dues, Subs, And Pubs	166,332	182,308	179,166	-1.7%
7134 Utilities/Comm/Postage	2,378,372	2,427,605	2,504,465	3.2%
7135 Ditch Assessments	1,695,198	2,159,285	1,847,216	-14.5%
7135 Credit Card Fees	534,030	585,141	587,195	0.4%
7135.01 Water Assistance	404,420	600,000	499,026	-16.8%
7332 Professional Services	15,605	150,000	1,800	-98.8%
7335 P/C Insurance	778,368	299,136	1,112,314	271.8%
7390 Administrative Fee	7,051,896	6,204,888	6,362,070	2.5%
7395 City Franchise	1,472,192	2,172,596	1,697,900	-21.8%
	<u>\$ 17,591,797</u>	<u>\$ 18,516,449</u>	<u>\$ 18,093,767</u>	<u>-2.3%</u>

2027 Water Fund Summary (Continued)

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Commodities				
7151 Supplies	\$ 1,219,459	\$ 1,349,710	\$ 1,311,725	-2.8%
7151.TECH Technology Supplies	27,396	26,500	-	-100.0%
7152 Altern Wtr Supply/Conserv Prog	417,032	565,647	545,647	-3.5%
	<u>\$ 5,910,492</u>	<u>\$ 7,006,748</u>	<u>\$ 6,937,986</u>	<u>-1.0%</u>
Capital Outlay				
8601 Fleet	\$ 34	\$ -	\$ -	0.0%
8602 On-Going/Other Equipmnt	62,496	206,500	157,200	-23.9%
	<u>\$ 62,530</u>	<u>\$ 206,500</u>	<u>\$ 157,200</u>	<u>-23.9%</u>
Debt Service				
8000 Debt Service	\$ 7,057,594	\$ 7,064,890	\$ 19,575,344	177.1%
8049.01 Lease Principal	15,712	-	-	0.0%
8049.02 Subscription Principal	62,441	-	-	0.0%
8069.01 Lease Interest Expense	68	-	-	0.0%
8069.02 Subscription Interest Expense	5,287	-	-	0.0%
	<u>\$ 7,141,102</u>	<u>\$ 7,064,890</u>	<u>\$ 19,575,344</u>	<u>177.1%</u>
FUND TOTAL	\$ 45,361,159	\$ 48,268,696	\$ 61,132,170	26.6%

2027 Infrastructure - Water Summary

10532 - 10590

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 9,216,800	\$ 9,591,896	\$ 9,911,951	3.3%
7107 Temporary Salaries	330,491	524,401	592,734	13.0%
7108 Overtime Pay	234,021	228,522	236,059	3.3%
7109 Stand-By Pay	215,213	208,535	217,673	4.4%
7110 Pension Contributions	738,245	742,351	766,858	3.3%
7111 Social Security	739,400	802,232	820,179	2.2%
7112 Health/Life Insurance	1,365,321	1,486,726	1,626,726	9.4%
7113 Uniforms	39,286	41,753	40,179	-3.8%
7114 Training & Travel	76,825	89,427	102,322	14.4%
7115 Awards/Incentives	18,600	8,912	7,682	-13.8%
7117 Special Allowance	12,859	-	10,701	n/a
7118 RHS Contributions	58,586	59,463	54,494	-8.4%
7124 Employee Activity	-	5,093	5,121	0.5%
	\$ 13,045,647	\$ 13,789,311	\$ 14,392,679	4.4%
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 632,731	\$ 768,928	\$ 692,872	-9.9%
7131.01 Vehicle Service Maintenance	171,217	192,618	175,333	-9.0%
7131.02 Fuel	77,747	81,559	92,293	13.2%
7132 Contracted Services	1,827,647	2,193,942	2,250,477	2.6%
7133 Dues, Subs, And Pubs	162,871	177,491	173,344	-2.3%
7134 Utilities/Comm/Postage	2,351,426	2,426,865	2,503,718	3.2%
7135 Ditch Assessments	1,695,198	2,159,285	1,847,216	-14.5%
	\$ 6,918,837	\$ 8,000,688	\$ 7,735,253	-3.3%
Commodities				
7151 Supplies	\$ 1,201,883	\$ 1,307,110	\$ 1,287,762	-1.5%
7152 Lab & Chemical Supplies	4,246,605	5,064,891	5,080,614	0.3%
7152 Altern Wtr Supply/Conserv Prog	417,032	565,647	545,647	-3.5%
	\$ 5,865,520	\$ 6,937,648	\$ 6,914,023	-0.3%
Capital Outlay				
8049.01 Lease Principal	\$ 15,712	\$ -	\$ -	0.0%
8049.02 Subscription Principal	62,441	-	-	0.0%
8069.01 Lease Interest Expense	68	-	-	0.0%
8069.02 Subscription Interest Expense	5,287	-	-	0.0%
8601 Fleet	34	-	-	0.0%
8602 On-Going/Other Equipmnt	62,496	206,500	157,200	-23.9%
	\$ 146,038	\$ 206,500	\$ 157,200	-23.9%
TOTAL	\$ 25,976,042	\$ 28,934,147	\$ 29,199,155	0.9%

Lines Maintenance - Water

10532

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 1,010,465	\$ 914,770	\$ 1,001,653	9.5%
7108 Overtime Pay	42,806	47,065	45,777	-2.7%
7109 Stand-By Pay	37,548	36,180	40,267	11.3%
7110 Pension Contributions	82,279	72,072	78,902	9.5%
7111 Social Security	80,903	76,348	80,970	6.1%
7112 Health/Life Insurance	152,604	161,853	183,053	13.1%
7113 Uniforms	5,318	5,958	5,451	-8.5%
7114 Training & Travel	3,656	3,995	5,415	35.5%
7115 Awards/Incentives	650	8,912	7,682	-13.8%
7117 Special Allowance	2,021	-	2,100	n/a
7118 RHS Contributions	6,915	7,019	6,629	-5.6%
7124 Employee Activity	-	5,093	5,121	0.5%
	<u>\$ 1,425,165</u>	<u>\$ 1,339,265</u>	<u>\$ 1,463,020</u>	<u>9.2%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 10	\$ -	\$ -	0.0%
7131.01 Vehicle Service Maintenance	74,171	84,900	78,306	-7.8%
7131.02 Fuel	24,185	27,234	30,476	11.9%
7132 Contracted Services	693,744	756,500	718,270	-5.1%
7133 Dues, Subs, And Pubs	794	774	795	2.7%
7134 Utilities/Comm/Postage	16,377	17,219	17,320	0.6%
	<u>\$ 809,281</u>	<u>\$ 886,627</u>	<u>\$ 845,167</u>	<u>-4.7%</u>
Commodities				
7151 Supplies	\$ 173,714	\$ 177,551	\$ 179,335	1.0%
	<u>\$ 173,714</u>	<u>\$ 177,551</u>	<u>\$ 179,335</u>	<u>1.0%</u>
TOTAL	\$ 2,408,160	\$ 2,403,443	\$ 2,487,522	3.5%

Meter Maintenance - Water

10534

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 840,144	\$ 884,806	\$ 907,077	2.5%
7108 Overtime Pay	7,933	11,820	9,644	-18.4%
7109 Stand-By Pay	6,983	8,275	7,058	-14.7%
7110 Pension Contributions	65,497	67,245	67,438	0.3%
7111 Social Security	63,912	69,225	69,177	-0.1%
7112 Health/Life Insurance	112,132	110,427	124,954	13.2%
7113 Uniforms	5,437	6,210	5,573	-10.3%
7114 Training & Travel	969	5,771	8,175	41.7%
7115 Awards/Incentives	1,313	-	-	0.0%
7117 Special Allowance	916	-	-	0.0%
7118 RHS Contributions	2,509	2,547	3,181	24.9%
	<u>\$ 1,107,745</u>	<u>\$ 1,166,326</u>	<u>\$ 1,202,277</u>	<u>3.1%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 26,247	\$ 32,847	\$ 27,710	-15.6%
7131.02 Fuel	12,728	17,260	17,955	4.0%
7132 Contracted Services	2,417	8,546	127,732	1394.6%
7134 Utilities/Comm/Postage	13,471	14,038	14,750	5.1%
	<u>\$ 54,863</u>	<u>\$ 72,691</u>	<u>\$ 188,147</u>	<u>158.8%</u>
Commodities				
7151 Supplies	\$ 592,494	\$ 633,479	\$ 604,030	-4.6%
	<u>\$ 592,494</u>	<u>\$ 633,479</u>	<u>\$ 604,030</u>	<u>-4.6%</u>
TOTAL	\$ 1,755,102	\$ 1,872,496	\$ 1,994,454	6.5%

Mechanical Maintenance - Water

10537

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 454,215	\$ 435,521	\$ 595,868	36.8%
7108 Overtime Pay	25,974	26,600	28,100	5.6%
7109 Stand-By Pay	26,115	23,730	24,876	4.8%
7110 Pension Contributions	35,787	34,003	45,776	34.6%
7112 Health/Life Insurance	88,184	98,802	91,387	-7.5%
7111 Social Security	37,571	37,168	48,719	31.1%
7113 Uniforms	2,610	2,970	3,059	3.0%
7114 Training & Travel	2,932	4,125	10,126	145.5%
7115 Awards/Incentives	1,613	-	-	0.0%
7117 Special Allowance	916	-	1,100	n/a
7118 RHS Contributions	5,204	5,282	3,568	-32.4%
	<u>\$ 681,121</u>	<u>\$ 668,201</u>	<u>\$ 852,579</u>	<u>27.6%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 9,617	\$ 10,422	\$ 10,153	-2.6%
7131.02 Fuel	11,360	10,382	12,054	16.1%
7132 Contracted Services	143,492	73,765	81,500	10.5%
7134 Utilities/Comm/Postage	600,571	550,437	630,573	14.6%
	<u>\$ 765,040</u>	<u>\$ 645,006</u>	<u>\$ 734,280</u>	<u>13.8%</u>
Commodities				
7151 Supplies	\$ 58,479	\$ 56,925	\$ 59,941	5.3%
	<u>\$ 58,479</u>	<u>\$ 56,925</u>	<u>\$ 59,941</u>	<u>5.3%</u>
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ 25,137	\$ 111,500	\$ 121,500	9.0%
	<u>\$ 25,137</u>	<u>\$ 111,500</u>	<u>\$ 121,500</u>	<u>9.0%</u>
TOTAL	\$ 1,529,777	\$ 1,481,632	\$ 1,768,300	19.3%

Thornton Water Project Team

10565

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 994,037	\$ 1,166,713	\$ 1,077,709	-7.6%
7107 Temporary Salaries	167,488	357,000	353,000	-1.1%
7110 Pension Contributions	81,007	91,856	85,106	-7.3%
7111 Social Security	85,439	115,579	107,541	-7.0%
7112 Health/Life Insurance	146,833	185,856	156,409	-15.8%
7113 Uniforms	177	1,466	1,466	0.0%
7114 Training & Travel	2,588	3,000	3,615	20.5%
7115 Awards/Incentives	3,075	-	-	0.0%
7118 RHS Contributions	6,685	6,785	6,241	-8.0%
	<u>\$ 1,487,329</u>	<u>\$ 1,928,255</u>	<u>\$ 1,791,087</u>	<u>-7.1%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 2,090	\$ 1,550	\$ 2,207	42.4%
7131.02 Fuel	445	351	508	44.7%
7132 Contracted Services	10,102	11,528	11,528	0.0%
7133 Dues, Subs, And Pubs	1,642	1,931	2,219	14.9%
7134 Utilities/Comm/Postage	2,017	2,560	2,200	-14.1%
	<u>\$ 16,296</u>	<u>\$ 17,920</u>	<u>\$ 18,662</u>	<u>4.1%</u>
Commodities				
7151 Supplies	\$ 2,277	\$ 4,007	\$ 2,500	-37.6%
	<u>\$ 2,277</u>	<u>\$ 4,007</u>	<u>\$ 2,500</u>	<u>-37.6%</u>
TOTAL	\$ 1,505,902	\$ 1,950,182	\$ 1,812,249	-7.1%

Water Resources

10570

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 2,153,395	\$ 2,279,030	\$ 2,311,963	1.4%
7107 Temporary Salaries	58,452	36,230	106,580	194.2%
7108 Overtime Pay	24,271	15,810	25,128	58.9%
7109 Stand-By Pay	27,720	26,665	28,693	7.6%
7110 Pension Contributions	174,864	178,636	181,529	1.6%
7111 Social Security	164,230	177,204	182,028	2.7%
7112 Health/Life Insurance	294,393	321,491	344,035	7.0%
7113 Uniforms	4,560	4,637	4,830	4.2%
7114 Training & Travel	21,096	14,555	20,541	41.1%
7115 Awards/Incentives	5,975	-	-	0.0%
7117 Special Allowance	500	-	-	0.0%
7118 RHS Contributions	17,561	17,824	16,802	-5.7%
	<u>\$ 2,947,017</u>	<u>\$ 3,072,082</u>	<u>\$ 3,222,129</u>	<u>4.9%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 34,304	\$ 38,813	\$ 36,216	-6.7%
7131.02 Fuel	15,704	16,545	19,829	19.8%
7132 Contracted Services	400,408	512,775	483,284	-5.8%
7133 Dues, Subs, And Pubs	99,935	100,796	102,182	1.4%
7134 Utilities/Comm/Postage	234,215	222,552	227,149	2.1%
7135 Ditch Assessments	1,429,983	1,817,934	1,505,865	-17.2%
	<u>\$ 2,214,549</u>	<u>\$ 2,709,415</u>	<u>\$ 2,374,525</u>	<u>-12.4%</u>
Commodities				
7151 Supplies	\$ 78,245	\$ 96,473	\$ 93,668	-2.9%
7152 Altern Wtr Supply/Conserv Prog	417,032	565,647	545,647	-3.5%
	<u>\$ 495,277</u>	<u>\$ 662,120</u>	<u>\$ 639,315</u>	<u>-3.4%</u>
Capital Outlay				
8049.02 Subscription Principal	\$ 62,441	\$ -	\$ -	0.0%
8069.02 Subscription Interest Expense	5,287	-	-	0.0%
8601 Fleet	34	-	-	0.0%
	<u>\$ 67,762</u>	<u>\$ -</u>	<u>\$ -</u>	<u>0.0%</u>
TOTAL	\$ 5,724,605	\$ 6,443,617	\$ 6,235,969	-3.2%

Farm Management

10575

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 335,447	\$ 338,881	\$ 345,101	1.8%
7110 Pension Contributions	27,471	26,433	27,230	3.0%
7111 Social Security	24,597	25,924	26,056	0.5%
7112 Health/Life Insurance	64,651	69,732	82,566	18.4%
7113 Uniforms	382	384	390	1.6%
7114 Training & Travel	198	441	450	2.0%
7115 Awards/Incentives	750	-	-	0.0%
7118 RHS Contributions	675	685	642	-6.3%
	<u>\$ 454,171</u>	<u>\$ 462,480</u>	<u>\$ 482,435</u>	<u>4.3%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 632,721	\$ 768,928	\$ 692,872	-9.9%
7131.01 Vehicle Service Maintenance	1,796	5,888	1,896	-67.8%
7131.02 Fuel	2,163	1,970	2,843	44.3%
7132 Contracted Services	6,886	14,860	11,694	-21.3%
7133 Dues, Subs, And Pubs	2,082	3,425	3,413	-0.4%
7134 Utilities/Comm/Postage	16,763	24,545	19,100	-22.2%
7135 Voluntary Tax Payment	265,215	341,351	341,351	0.0%
	<u>\$ 927,626</u>	<u>\$ 1,160,967</u>	<u>\$ 1,073,169</u>	<u>-7.6%</u>
Commodities				
7151 Supplies	\$ 2,469	\$ 3,025	\$ 2,205	-27.1%
	<u>\$ 2,469</u>	<u>\$ 3,025</u>	<u>\$ 2,205</u>	<u>-27.1%</u>
TOTAL	\$ 1,384,266	\$ 1,626,472	\$ 1,557,809	-4.2%

Water Quality

10580

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 718,670	\$ 718,976	\$ 737,663	2.6%
7107 Temporary Salaries	19,885	16,615	16,450	-1.0%
7108 Overtime Pay	4,435	11,030	6,360	-42.3%
7109 Stand-By Pay	3,245	2,040	3,359	64.7%
7110 Pension Contributions	56,818	55,687	56,741	1.9%
7111 Social Security	55,108	57,273	57,630	0.6%
7112 Health/Life Insurance	116,298	125,571	144,165	14.8%
7113 Uniforms	1,011	1,360	1,360	0.0%
7114 Training & Travel	8,321	14,690	14,690	0.0%
7115 Awards/Incentives	400	-	-	0.0%
7118 RHS Contributions	5,157	5,233	3,270	-37.5%
	<u>\$ 989,348</u>	<u>\$ 1,008,475</u>	<u>\$ 1,041,688</u>	<u>3.3%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 9,805	\$ 7,395	\$ 4,923	-33.4%
7131.02 Fuel	2,602	2,937	3,272	11.4%
7132 Contracted Services	280,455	343,495	313,126	-8.8%
7133 Dues, Subs, And Pubs	24,372	30,752	27,475	-10.7%
7134 Utilities/Comm/Postage	3,133	3,135	3,217	2.6%
	<u>\$ 320,367</u>	<u>\$ 387,714</u>	<u>\$ 352,013</u>	<u>-9.2%</u>
Commodities				
7151 Supplies	\$ 122,103	\$ 154,000	\$ 162,000	5.2%
	<u>\$ 122,103</u>	<u>\$ 154,000</u>	<u>\$ 162,000</u>	<u>5.2%</u>
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ -	\$ 60,000	\$ -	-100.0%
	<u>\$ -</u>	<u>\$ 60,000</u>	<u>\$ -</u>	<u>-100.0%</u>
TOTAL	\$ 1,431,818	\$ 1,610,189	\$ 1,555,701	-3.4%

Water Treatment

10585

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 2,587,373	\$ 2,696,617	\$ 2,934,917	8.8%
7107 Temporary Salaries	84,666	114,556	116,704	1.9%
7108 Overtime Pay	128,602	116,197	121,050	4.2%
7109 Stand-By Pay	113,602	111,645	113,420	1.6%
7110 Pension Contributions	204,494	204,077	224,136	9.8%
7111 Social Security	218,273	231,532	248,058	7.1%
7112 Health/Life Insurance	381,506	396,638	500,013	26.1%
7113 Uniforms	19,791	18,768	18,050	-3.8%
7114 Training & Travel	37,065	42,750	38,110	-10.9%
7115 Awards/Incentives	4,324	-	-	0.0%
7117 Special Allowance	8,506	-	7,501	n/a
7118 RHS Contributions	10,200	10,353	14,161	36.8%
	<u>\$ 3,798,402</u>	<u>\$ 3,943,133</u>	<u>\$ 4,336,120</u>	<u>10.0%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 13,187	\$ 10,803	\$ 13,922	28.9%
7131.02 Fuel	8,560	4,880	5,356	9.8%
7132 Contracted Services	287,430	383,512	418,382	9.1%
7133 Dues, Subs, And Pubs	33,614	37,950	36,460	-3.9%
7134 Utilities/Comm/Postage	1,464,639	1,591,937	1,588,967	-0.2%
	<u>\$ 1,807,430</u>	<u>\$ 2,029,082</u>	<u>\$ 2,063,087</u>	<u>1.7%</u>
Commodities				
7151 Supplies	\$ 171,893	\$ 181,500	\$ 183,933	1.3%
7152 Lab & Chemical Supplies	4,246,605	5,064,891	5,080,614	0.3%
	<u>\$ 4,418,498</u>	<u>\$ 5,246,391</u>	<u>\$ 5,264,547</u>	<u>0.3%</u>
Debt Service				
8049.01 Lease Principal	\$ 15,712	\$ -	\$ -	0.0%
8069.01 Lease Interest Expense	68	-	-	0.0%
	<u>\$ 15,780</u>	<u>\$ -</u>	<u>\$ -</u>	<u>0.0%</u>
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ 37,359	\$ 35,000	\$ 35,700	2.0%
	<u>\$ 37,359</u>	<u>\$ 35,000</u>	<u>\$ 35,700</u>	<u>2.0%</u>
TOTAL	\$ 10,077,469	\$ 11,253,606	\$ 11,699,454	4.0%

Real Estate Management

10590

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 123,054	\$ 156,582	\$ -	-100.0%
7108 Overtime Pay	-	-	-	0.0%
7110 Pension Contributions	10,028	12,342	-	-100.0%
7111 Social Security	9,367	11,979	-	-100.0%
7112 Health/Life Insurance	8,720	16,356	144	-99.1%
7114 Training & Travel	-	100	1,200	1100.0%
7115 Awards/Incentives	500	-	-	0.0%
7118 RHS Contributions	3,680	3,735	-	-100.0%
	<u>\$ 155,349</u>	<u>\$ 201,094</u>	<u>\$ 1,344</u>	<u>-99.3%</u>
Contractual Services				
7132 Contracted Services	\$ 2,713	\$ 88,961	\$ 84,961	-4.5%
7133 Dues, Subs, And Pubs	432	1,863	800	-57.1%
7134 Utilities/Comm/Postage	240	442	442	0.0%
	<u>\$ 3,385</u>	<u>\$ 91,266</u>	<u>\$ 86,203</u>	<u>-5.5%</u>
Commodities				
7151 Supplies	\$ 209	\$ 150	\$ 150	0.0%
	<u>\$ 209</u>	<u>\$ 150</u>	<u>\$ 150</u>	<u>0.0%</u>
TOTAL	\$ 158,943	\$ 292,510	\$ 87,697	-70.0%

Utility Billing

10115

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 674,844	\$ 754,614	\$ 809,536	7.3%
7108 Overtime Pay	4,866	17,330	5,050	-70.9%
7110 Pension Contributions	56,206	57,351	59,501	3.7%
7111 Social Security	51,435	59,054	60,279	2.1%
7112 Health/Life Insurance	59,607	62,145	91,609	47.4%
7114 Training & Travel	1,464	8,340	4,675	-43.9%
7115 Awards/Incentives	1,225	845	751	-11.1%
7117 Special Allowance	4,970	4,800	5,125	6.8%
7118 RHS Contributions	2,724	2,764	4,527	63.8%
7124 Employee Activity	730	1,200	501	-58.3%
	<u>\$ 858,071</u>	<u>\$ 968,443</u>	<u>\$ 1,041,554</u>	<u>7.5%</u>
Contractual Services				
7132 Contracted Services	\$ 987	\$ 103,750	\$ 39,230	-62.2%
7133 Dues, Subs, And Pubs	-	65	-	-100.0%
7134 Utilities/Comm/Postage	31	-	-	0.0%
7135 Credit Card Fees	534,030	585,141	587,195	0.4%
7136 Overage/Shortage	40	-	-	0.0%
7135.01 Water Assistance	404,420	600,000	499,026	-16.8%
	<u>\$ 939,508</u>	<u>\$ 1,288,956</u>	<u>\$ 1,125,451</u>	<u>-12.7%</u>
Commodities				
7151 Supplies	\$ 15,324	\$ 39,000	\$ 19,000	-51.3%
	<u>\$ 15,324</u>	<u>\$ 39,000</u>	<u>\$ 19,000</u>	<u>-51.3%</u>
TOTAL	\$ 1,812,903	\$ 2,296,399	\$ 2,186,005	-4.8%

Water Legal

10599

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 364,619	\$ 394,935	\$ 399,939	1.3%
7110 Pension Contributions	27,175	30,805	30,273	-1.7%
7111 Social Security	27,068	29,362	29,453	0.3%
7112 Health/Life Insurance	41,503	45,851	52,441	14.4%
7114 Training & Travel	2,482	10,915	12,415	13.7%
7115 Awards/Incentives	650	222	190	-14.4%
7118 RHS Contributions	3,406	3,457	4,534	31.2%
7124 Employee Activity	-	127	127	0.0%
	<u>\$ 466,903</u>	<u>\$ 515,674</u>	<u>\$ 529,372</u>	<u>2.7%</u>
Contractual Services				
7132 Contracted Services	\$ 31,548	\$ 34,122	\$ 52,410	53.6%
7133 Dues, Subs, And Pubs	3,461	4,752	5,822	22.5%
7134 Utilities/Comm/Postage	879	740	747	0.9%
	<u>\$ 35,888</u>	<u>\$ 39,614</u>	<u>\$ 58,979</u>	<u>48.9%</u>
Commodities				
7151 Supplies	\$ 2,252	\$ 3,600	\$ 4,963	37.9%
	<u>\$ 2,252</u>	<u>\$ 3,600</u>	<u>\$ 4,963</u>	<u>37.9%</u>
TOTAL	\$ 505,043	\$ 558,888	\$ 593,314	6.2%

Water Operating General Expenses

10990

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7307 Reserve For Reclass	\$ -	\$ 127,405	\$ 227,087	78.2%
7308 Worker's Compensation	258,132	58,800	162,705	176.7%
7309 State Unemployment	14,012	14,476	14,476	0.0%
7312 Training - Internal Svc	3,169	-	-	0.0%
	<u>\$ 275,313</u>	<u>\$ 200,681</u>	<u>\$ 404,268</u>	<u>101.4%</u>
Contractual Services				
7331 Maintenance	\$ 353,467	\$ 360,571	\$ -	-100.0%
7332 Professional Services	15,605	150,000	1,800	-98.8%
7334 Utilities/Comm/Postage	26,036	-	-	0.0%
7335 P/C Insurance	778,368	299,136	1,112,314	271.8%
7336 Health/Life Insurance	9,301	-	-	0.0%
7390 Administrative Fee	7,051,896	6,204,888	6,362,070	2.5%
7395 City Franchise	1,472,192	2,172,596	1,697,900	-21.8%
7151.TECH Technology Supplies	27,396	26,500	-	-100.0%
	<u>\$ 9,734,261</u>	<u>\$ 9,213,691</u>	<u>\$ 9,174,084</u>	<u>-0.4%</u>
Debt Service				
8000 Debt Service	\$ 7,057,244	\$ 7,064,194	\$ 19,574,544	177.1%
8092 Debt Fees	350	696	800	14.9%
	<u>\$ 7,057,594</u>	<u>\$ 7,064,890</u>	<u>\$ 19,575,344</u>	<u>177.1%</u>
TOTAL	\$ 17,067,168	\$ 16,479,262	\$ 29,153,696	76.9%

2027 Budget - Capital Improvement Projects

Water Fund

Project	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	5 year Total
Water Supply Projects						
New Union Ditch	\$ 1,981,931	\$ -	\$ -	\$ -	\$ -	\$ 1,981,931
East Gravel Lake Pump Station Emergency Generator	1,776,521	-	-	-	-	1,776,521
Cooley East Infrastructure Resiliency Improvements	1,110,325	-	-	-	-	1,110,325
Rogers Slope Repair	999,293	-	-	-	-	999,293
Gravel Lakes Rip Rap	532,956	-	571,468	-	612,762	1,717,186
Badding Reservoir	299,788	-	-	-	-	299,788
Non-Potable Irrigation Rehab	222,065	229,948	416,695	246,565	255,318	1,370,591
Standley Lake Pipeline Improvements	222,065	229,948	238,112	246,565	255,318	1,192,008
Non TWP - Transfers - Legal and Engineering	205,410	212,702	220,253	228,072	236,169	1,102,606
Non TWP - Protection - Legal and Engineering	172,100	178,210	184,536	191,088	197,871	923,805
Water Supply Planning Model	5,552	5,749	5,953	6,164	6,383	29,801
East Gravel Lake Pump Station Improvements	-	24,259,557	-	-	-	24,259,557
Gravel Lakes Coordination and Planning	-	-	11,906	-	-	11,906
TWP - TWTP Connection	-	-	-	246,565	957,441	1,204,006
Subtotal Water Supply Projects	\$ 7,528,006	\$ 25,116,114	\$ 1,648,923	\$ 1,165,019	\$ 2,521,262	\$ 37,979,324

2027 Budget - Capital Improvement Projects

Water Fund

Project	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	5 year Total
Water Treatment Projects						
WBWTP HSPS VFDs	\$ 2,220,651	\$ -	\$ -	\$ 2,465,645	\$ 2,553,176	\$ 7,239,472
Sludge Disposal Improvements	2,015,241	2,086,782	2,160,863	2,237,573	2,317,007	10,817,466
WBWTP Membranes	1,432,320	1,483,167	1,535,820	1,590,341	-	6,041,648
WBWTP Chemical Pipe Replacement	1,365,700	-	-	-	-	1,365,700
WBWTP Pipe Vault Rehab	1,332,391	-	-	-	-	1,332,391
TWTP Flocculator Basin Coating	1,110,325	1,149,742	-	-	-	2,260,067
WBWTP Pipeline Replacement	943,777	1,632,634	-	-	-	2,576,411
WBWTP Equipment Replacement	777,228	804,819	833,391	862,976	893,612	4,172,026
SCADA System Upgrade	716,160	198,905	214,300	230,538	-	1,359,903
Building Maintenance Projects	567,376	229,948	238,112	369,847	382,976	1,788,259
WBWTP Clarifier Peripheral Launderer Corrosion Mitigation	555,163	-	-	-	-	555,163
WBWTP Yard Piping Cathodic Protection	371,959	-	-	-	-	371,959
NFPA 70 Electrical PM - Utility wide	222,065	229,948	238,112	246,565	255,318	1,192,008
Security System Improvements	222,065	-	-	431,488	-	653,553
WBWTP Tank Liners and Repairs	172,100	178,210	184,536	191,088	197,871	923,805
WBWTP Blower Replacement	138,791	143,718	148,820	-	-	431,329
TWTP Equipment Replacement	111,033	114,974	119,056	369,847	127,659	842,569
Distribution System WQ Sampling Hydrant Project	111,033	114,974	-	-	-	226,007
Return Lagoon Waste Downstream of Gravel Lakes	59,470	-	-	-	-	59,470
WQ Source Water Protection	44,413	57,487	59,528	61,641	63,829	286,898
WQ Large Equipment Replacement	42,192	85,081	17,858	175,061	-	320,192
WQ Legal and Engineering	22,207	22,995	23,811	24,656	25,532	119,201
Arc Flash Coordination Study	22,207	-	-	-	765,953	788,160
Lake Management and Algae Control	-	2,806,555	4,090,757	6,533,960	5,489,328	18,920,600
WBWTP HSPS Pump Bowl Rebuild	-	172,461	-	-	-	172,461
Generator Replacements or Large Maintenance	-	-	6,222,221	-	-	6,222,221
WBWTP Surge Analysis & Improvements	-	-	4,136,760	-	-	4,136,760
AWIA ERP RRA Update	-	-	130,961	-	-	130,961
WBWTP HSPS Motors	-	-	357,167	369,847	382,976	1,109,990
TWTP 10 MGD Capacity Upgrade	-	-	-	14,054,179	-	14,054,179
Water Quality Compliance Study	-	-	-	123,282	-	123,282
WBWTP - Clearwell/PAC Tank Roof Coatings	-	-	-	-	1,914,882	1,914,882
Subtotal Water Treatment	\$ 14,575,867	\$ 11,512,400	\$ 20,712,073	\$ 30,338,534	\$ 15,370,119	\$ 92,508,993

2027 Budget - Capital Improvement Projects

Water Fund

Project	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	5 year Total
Water Distribution						
36-in Pipeline - Holly St BPS to new 5 MG Tank	\$ 6,328,855	\$ -	\$ -	\$ -	\$ -	\$ 6,328,855
Pipeline Rehabilitation Program	4,163,721	4,598,968	4,762,232	4,931,291	5,106,352	23,562,564
Tank Painting & Repair Project	2,442,716	103,477	1,071,502	110,954	1,148,929	4,877,578
Treated Water Systems Improvements (PRVs)	965,983	1,000,276	1,035,785	1,134,197	1,391,481	5,527,722
Valve Replacement Program	721,712	804,819	833,391	862,976	893,612	4,116,510
Hydrant Replacement Program	233,168	258,692	297,639	308,206	319,147	1,416,852
Zone 3/4 Pump Station Control Valves Replacement	166,549	804,819	-	-	-	971,368
Pump Stations VFD Replacement	111,033	804,819	-	-	-	915,852
24 Inch Watermain Upgrade to 4MG Cherokee Tank	-	4,369,020	-	-	-	4,369,020
160th Ave - Waterline Upsizing Costs	-	862,307	-	-	-	862,307
Water & Sewer Master Plan Update	-	-	416,695	-	-	416,695
Subtotal Water Distribution	\$ 15,133,737	\$ 13,607,197	\$ 8,417,244	\$ 7,347,624	\$ 8,859,521	\$ 53,365,323
Thornton Water Project (TWP)						
TWP - Water Supply Implementation	\$ 2,220,651	\$ 7,920,068	\$ -	\$ -	\$ -	\$ 10,140,719
Check Structures	1,643,282	2,644,407	2,738,283	2,835,492	2,680,835	12,542,299
Thornton Farm House Repair	832,744	862,307	892,918	924,617	957,441	4,470,027
TWP - Farm Property Revegetation	474,109	490,940	1,284,612	1,330,216	1,090,206	4,670,083
TWP - Transfers	166,549	172,461	178,584	184,923	191,488	894,005
TWP - Protection	122,136	126,472	130,961	135,610	140,425	655,604
TWP - Groundwater Recharge Facilities	-	2,069,536	-	-	1,276,588	3,346,124
Poudre Bypass Structures	-	-	-	616,411	638,294	1,254,705
Subtotal Thornton Water Project	\$ 5,459,471	\$ 14,286,191	\$ 5,225,358	\$ 6,027,269	\$ 6,975,277	\$ 37,973,566
General Operating Capital						
Fleet Replacement	\$ 865,180	\$ 25,462	\$ 88,511	\$ 524,487	\$ 278,226	\$ 1,781,865
Water Rate and Fee Study	388,614	-	-	246,565	-	635,179
Subtotal General Operating Capital	\$ 1,253,794	\$ 25,462	\$ 88,511	\$ 771,052	\$ 278,226	\$ 2,417,044
Total Water Fund	\$ 43,950,875	\$ 64,547,364	\$ 36,092,109	\$ 45,649,498	\$ 34,004,405	\$ 224,244,250

2027 Sewer Fund Summary

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 955,084	\$ 1,118,333	\$ 1,212,444	8.4%
7108 Overtime Pay	29,754	31,970	31,302	-2.1%
7109 Stand-By Pay	43,864	45,345	45,686	0.8%
7110 Pension Contributions	76,806	88,630	96,158	8.5%
7111 Social Security	76,289	91,396	98,342	7.6%
7112 Health/Life Insurance	150,495	165,039	173,005	4.8%
7113 Uniforms	7,822	9,018	8,199	-9.1%
7114 Training & Travel	3,027	6,379	4,996	-21.7%
7115 Awards/Incentives	1,626	815	702	-13.9%
7117 Special Allowance	2,492	-	2,300	n/a
7118 RHS Contributions	1,914	1,943	1,839	-5.4%
7124 Employee Activity	-	465	468	0.6%
7308 Worker's Compensation	16,008	1,920	5,000	160.4%
7309 State Unemployment	1,401	1,179	1,179	0.0%
7312 Training - Internal Svc	2,113	-	-	0.0%
	<u>\$ 1,369,948</u>	<u>\$ 1,562,432</u>	<u>\$ 1,681,620</u>	<u>7.6%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 5,400	\$ 5,400	\$ -	-100.0%
7131.01 Vehicle Service Maintenance	72,148	65,471	69,927	6.8%
7131.02 Fuel	26,524	27,418	28,126	2.6%
7132 Contracted Services	12,820,860	14,932,034	15,743,850	5.4%
7133 Dues, Subs, And Pubs	90	127	127	0.0%
7134 Utilities/Comm/Postage	110,454	124,696	121,628	-2.5%
7332 Professional Services	-	25,000	-	-100.0%
7335 P/C Insurance	129,228	52,572	204,025	288.1%
7390 Administrative Fee	1,632,492	1,579,860	1,431,674	-9.4%
7395 City Franchise	579,164	560,676	547,100	-2.4%
	<u>\$ 15,376,360</u>	<u>\$ 17,373,254</u>	<u>\$ 18,146,457</u>	<u>4.5%</u>
Commodities				
7151 Supplies	\$ 257,088	\$ 269,185	\$ 265,020	-1.5%
7151.TECH Technology Supplies	4,032	-	14,000	0%
7152 Chemical Supplies	19,010	27,000	20,000	-25.9%
	<u>\$ 280,130</u>	<u>\$ 296,185</u>	<u>\$ 299,020</u>	<u>1.0%</u>

2027 Sewer Fund Summary (Continued)

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ 57,598	\$ 35,000	\$ 35,000	0.0%
	\$ 57,598	\$ 35,000	\$ 35,000	0.0%
FUND TOTAL	\$ 17,084,036	\$ 19,266,871	\$ 20,162,097	4.6%

Lines Maintenance - Sewer

20533

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 581,279	\$ 737,627	\$ 698,061	-5.4%
7108 Overtime Pay	20,628	20,445	20,645	1.0%
7109 Stand-By Pay	34,560	35,455	36,279	2.3%
7110 Pension Contributions	48,025	58,692	56,410	-3.9%
7111 Social Security	46,931	60,705	57,756	-4.9%
7112 Health/Life Insurance	99,525	108,684	127,122	17.0%
7113 Uniforms	5,191	5,958	5,321	-10.7%
7114 Training & Travel	2,281	3,080	2,395	-22.2%
7115 Awards/Incentives	650	815	702	-13.9%
7117 Special Allowance	1,880	-	-	0.0%
7118 RHS Contributions	1,914	1,943	1,839	-5.4%
7124 Employee Activity	-	465	468	0.6%
	<u>\$ 842,864</u>	<u>\$ 1,033,869</u>	<u>\$ 1,006,998</u>	<u>-2.6%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 5,400	\$ 5,400	\$ -	-100.0%
7131.01 Vehicle Service Maintenance	60,316	49,670	57,436	15.6%
7131.02 Fuel	16,738	20,597	20,406	-0.9%
7132 Contracted Services	20,241	46,056	50,309	9.2%
7133 Dues, Subs, And Pubs	90	127	127	0.0%
7134 Utilities/Comm/Postage	14,729	15,502	15,640	0.9%
	<u>\$ 117,514</u>	<u>\$ 137,352</u>	<u>\$ 143,918</u>	<u>4.8%</u>
Commodities				
7151 Supplies	\$ 43,571	\$ 39,050	\$ 44,660	14.4%
	<u>\$ 43,571</u>	<u>\$ 39,050</u>	<u>\$ 44,660</u>	<u>14.4%</u>
TOTAL	\$ 1,003,949	\$ 1,210,271	\$ 1,195,576	-1.2%

Meter Maintenance - Sewer

20535

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 230,154	\$ 234,605	\$ 238,628	1.7%
7108 Overtime Pay	2,644	3,775	3,071	-18.6%
7109 Stand-By Pay	2,328	2,735	2,350	-14.1%
7110 Pension Contributions	18,157	18,905	19,090	1.0%
7111 Social Security	17,719	18,445	18,670	1.2%
7112 Health/Life Insurance	26,213	29,735	28,989	-2.5%
7113 Uniforms	1,812	2,070	1,858	-10.2%
7114 Training & Travel	(94)	1,924	1,725	-10.3%
7115 Awards/Incentives	438	-	-	0.0%
7117 Special Allowance	306	-	1,900	n/a
	<u>\$ 299,677</u>	<u>\$ 312,194</u>	<u>\$ 316,281</u>	<u>1.3%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 8,899	\$ 12,397	\$ 9,395	-24.2%
7131.02 Fuel	4,243	5,753	5,985	4.0%
7132 Contracted Services	441	2,849	42,413	1388.7%
7134 Utilities/Comm/Postage	5,047	4,679	4,917	5.1%
	<u>\$ 18,630</u>	<u>\$ 25,678</u>	<u>\$ 62,710</u>	<u>144.2%</u>
Commodities				
7151 Supplies	\$ 197,152	\$ 211,160	\$ 201,224	-4.7%
	<u>\$ 197,152</u>	<u>\$ 211,160</u>	<u>\$ 201,224</u>	<u>-4.7%</u>
TOTAL	\$ 515,459	\$ 549,032	\$ 580,215	5.7%

Mechanical Maintenance - Sewer

20536

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 143,649	\$ 145,174	\$ 271,843	87.3%
7108 Overtime Pay	6,482	7,750	7,586	-2.1%
7109 Stand-By Pay	6,976	7,155	7,057	-1.4%
7110 Pension Contributions	10,624	11,033	20,658	87.2%
7111 Social Security	11,640	12,246	21,916	79.0%
7112 Health/Life Insurance	24,757	26,620	16,894	-36.5%
7113 Uniforms	819	990	1,020	3.0%
7114 Training & Travel	840	1,375	876	-36.3%
7115 Awards/Incentives	538	-	-	0.0%
7117 Special Allowance	306	-	400	n/a
	<u>\$ 206,631</u>	<u>\$ 212,343</u>	<u>\$ 348,250</u>	<u>64.0%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 2,933	\$ 3,404	\$ 3,096	-9.0%
7131.02 Fuel	5,543	1,068	1,735	62.5%
7132 Contracted Services	58,620	15,438	14,109	-8.6%
7134 Utilities/Comm/Postage	90,678	104,515	101,071	-3.3%
	<u>\$ 157,774</u>	<u>\$ 124,425</u>	<u>\$ 120,011</u>	<u>-3.5%</u>
Commodities				
7151 Supplies	\$ 16,365	\$ 18,975	\$ 19,136	0.8%
7152 Chemical Supplies	19,010	27,000	20,000	-25.9%
	<u>\$ 35,375</u>	<u>\$ 45,975</u>	<u>\$ 39,136</u>	<u>-14.9%</u>
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ 57,598	\$ 35,000	\$ 35,000	0.0%
	<u>\$ 57,598</u>	<u>\$ 35,000</u>	<u>\$ 35,000</u>	<u>0.0%</u>
TOTAL	\$ 457,378	\$ 417,743	\$ 542,397	29.8%

Metro Wastewater Reclamation District

20549

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Contractual Services				
7132 Contracted Services	\$ 12,741,558	\$ 14,867,691	\$ 15,637,019	5.2%
	\$ 12,741,558	\$ 14,867,691	\$ 15,637,019	5.2%
TOTAL	\$ 12,741,558	\$ 14,867,691	\$ 15,637,019	5.2%

Sewer General Operating Expenses

20990

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7307 Reserve For Reclass	\$ -	\$ 927	\$ 3,912	322.0%
7308 Worker's Compensation	16,008	1,920	5,000	160.4%
7309 State Unemployment	1,401	1,179	1,179	0.0%
7312 Training - Internal Svc	2,113	-	-	0.0%
	<u>\$ 19,522</u>	<u>\$ 4,026</u>	<u>\$ 10,091</u>	<u>150.6%</u>
Contractual Services				
7332 Professional Services	\$ -	\$ 25,000	\$ -	-100.0%
7335 P/C Insurance	129,228	52,572	204,025	288.1%
7336 Health/Life Insurance	1,253	-	-	0.0%
7390 Administrative Fee	1,632,492	1,579,860	1,431,674	-9.4%
7395 City Franchise	579,164	560,676	547,100	-2.4%
	<u>\$ 2,342,137</u>	<u>\$ 2,218,108</u>	<u>\$ 2,182,799</u>	<u>-1.6%</u>
Commodities				
7151.TECH Technology Supplies	\$ 4,032	\$ -	\$ 14,000	n/a
	<u>\$ 4,032</u>	<u>\$ -</u>	<u>\$ 14,000</u>	<u>0.0%</u>
TOTAL	\$ 2,365,691	\$ 2,222,134	\$ 2,206,890	-0.7%

2027 Budget - Capital Improvement Projects

Sewer Fund

Project	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	5 year Total
Sewer Pipeline Rehabilitation	\$ 2,666,667	\$ 2,666,667	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 14,333,334
Manhole Rehabilitation Program	500,000	500,000	500,000	750,000	750,000	3,000,000
Big Dry Creek Electrical Upgrades	170,000	-	-	-	-	170,000
Colorado Blvd Siphon Investigation	150,000	-	-	-	-	150,000
Sanitary Sewer Root Control	60,000	60,000	60,000	60,000	60,000	300,000
Fleet	49,955	6,365	65,564	756,342	-	878,226
Grange Hall Creek Lift Station Replacement	-	500,000	3,500,000	-	-	4,000,000
Water and Wastewater Master Plan	-	100,000	-	-	-	100,000
Skylake Ranch Lift Station Replacement	-	-	450,000	3,000,000	-	3,450,000
Arc Flash Coordination Study	-	-	-	-	30,000	30,000
Total Sewer Fund	\$ 3,596,622	\$ 3,833,032	\$ 7,575,564	\$ 7,566,342	\$ 3,840,000	\$ 26,411,560

2027 Stormwater Fund Summary

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 1,330,844	\$ 1,401,760	\$ 1,454,981	3.8%
7108 Overtime Pay	8,972	10,530	9,090	-13.7%
7110 Pension Contributions	105,730	106,625	109,651	2.8%
7111 Social Security	102,995	106,054	107,931	1.8%
7112 Health/Life Insurance	188,710	201,846	257,975	27.8%
7113 Uniforms	6,967	7,183	7,292	1.5%
7114 Training & Travel	12,102	13,095	13,645	4.2%
7115 Awards/Incentives	3,750	1,357	1,170	-13.8%
7117 Special Allowance	4,419	-	-	0.0%
7118 RHS Contributions	12,074	12,255	13,959	13.9%
7124 Employee Activity	-	775	780	0.6%
7308 Worker's Compensation	20,280	1,800	5,009	178.3%
7309 State Unemployment	1,401	1,965	1,965	0.0%
	<u>\$ 1,798,244</u>	<u>\$ 1,865,245</u>	<u>\$ 1,983,448</u>	<u>6.3%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 1,815	\$ -	\$ -	0.0%
7131.01 Vehicle Service Maintenance	195,324	197,118	206,212	4.6%
7131.02 Fuel	23,765	26,356	31,843	20.8%
7132 Contracted Services	21,832	39,190	124,647	218.1%
7133 Dues, Subs, And Pubs	7,046	7,150	7,265	1.6%
7134 Utilities/Comm/Postage	4,411	6,192	5,040	-18.6%
7135.01 Misc - Equip Rental	-	3,200	3,200	0.0%
7332 Professional Services	-	25,000	-	-100.0%
7335 P/C Insurance	31,068	11,364	34,191	200.9%
7390 Administrative Fee	618,816	662,820	645,619	-2.6%
7395 City Franchise	145,520	155,060	168,900	8.9%
8049 Other Principal	964,444	999,636	1,046,668	4.7%
8050 Interest Expense	109,275	68,100	150,000	120.3%
	<u>\$ 2,123,316</u>	<u>\$ 2,201,186</u>	<u>\$ 2,423,585</u>	<u>10.1%</u>
Commodities				
7151 Supplies	\$ 83,369	\$ 80,481	\$ 79,329	-1.4%
	<u>\$ 83,369</u>	<u>\$ 80,481</u>	<u>\$ 79,329</u>	<u>-1.4%</u>
FUND TOTAL	\$ 4,004,929	\$ 4,146,912	\$ 4,486,362	8.2%

Stormwater Maintenance

26539

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 1,330,844	\$ 1,382,924	\$ 1,424,271	3.0%
7108 Overtime Pay	8,972	10,530	9,090	-13.7%
7110 Pension Contributions	105,730	106,625	109,651	2.8%
7111 Social Security	102,995	106,054	107,931	1.8%
7112 Health/Life Insurance	188,710	201,846	257,975	27.8%
7113 Uniforms	6,967	7,183	7,292	1.5%
7114 Training & Travel	12,102	13,095	13,645	4.2%
7115 Awards/Incentives	3,750	1,357	1,170	-13.8%
7117 Special Allowance	4,419	-	-	0.0%
7118 RHS Contributions	12,074	12,255	13,959	13.9%
7124 Employee Activity	-	775	780	0.6%
	<u>\$ 1,776,563</u>	<u>\$ 1,842,644</u>	<u>\$ 1,945,764</u>	<u>5.6%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ 1,815	\$ -	\$ -	0.0%
7131.01 Vehicle Service Maintenance	195,324	197,118	206,212	4.6%
7131.02 Fuel	23,765	26,356	31,843	20.8%
7132 Contracted Services	21,832	39,190	124,647	218.1%
7133 Dues, Subs, And Pubs	7,046	7,150	7,265	1.6%
7134 Utilities/Comm/Postage	4,411	6,192	5,040	-18.6%
7135.01 Misc - Equip Rental	-	3,200	3,200	0.0%
	<u>\$ 254,193</u>	<u>\$ 279,206</u>	<u>\$ 378,207</u>	<u>35.5%</u>
Commodities				
7151 Supplies	\$ 83,369	\$ 80,481	\$ 79,329	-1.4%
	<u>\$ 83,369</u>	<u>\$ 80,481</u>	<u>\$ 79,329</u>	<u>-1.4%</u>
TOTAL	\$ 2,114,125	\$ 2,202,331	\$ 2,403,300	9.1%

Stormwater General Exp

26990

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7307 Reserve For Reclass	\$ -	\$ 18,836	\$ 30,710	63.0%
7308 Worker's Compensation	20,280	1,800	5,009	178.3%
7309 State Unemployment	1,401	1,965	1,965	0.0%
	<u>\$ 21,681</u>	<u>\$ 22,601</u>	<u>\$ 37,684</u>	<u>66.7%</u>
Contractual Services				
7332 Professional Services	\$ -	\$ 25,000	\$ -	-100.0%
7335 P/C Insurance	31,068	11,364	34,191	200.9%
7390 Administrative Fee	618,816	662,820	645,619	-2.6%
7395 City Franchise	145,520	155,060	168,900	8.9%
8049 Other Principal	964,444	999,636	1,046,668	4.7%
8050 Interest Expense	109,275	68,100	150,000	120.3%
	<u>\$ 1,869,123</u>	<u>\$ 1,921,980</u>	<u>\$ 2,045,378</u>	<u>6.4%</u>
TOTAL	\$ 1,890,804	\$ 1,944,581	\$ 2,083,062	7.1%

2027 Budget - Capital Improvement Projects

Stormwater Fund

Project	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	5 year Total
Grange Hall Creek S Tributary Culvert & Detention Improvements	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000
Fleet Replacement	375,000	37,132	880,738	-	278,226	1,571,096
MHFD Flood Risk Assessment	100,000	-	-	-	-	100,000
Stormwater Master Plan	100,000	-	-	-	-	100,000
Storm Manhole Rehab	50,000	50,000	50,000	50,000	50,000	250,000
Local Drainage Improvements	25,000	25,000	25,000	25,000	25,000	125,000
Washington St Storm Pipe Repair	-	1,300,000	-	-	-	1,300,000
Niver Creek Tributary N Improvements at Huron	-	426,000	341,000	2,568,000	-	3,335,000
E 110th Ave and Elm Dr Improvements	-	150,000	400,000	-	-	550,000
Basin 4100 Outfall Improvements	-	-	300,000	1,000,000	1,000,000	2,300,000
Hoyt Dr Storm Outfall Repairs	-	-	100,000	300,000	-	400,000
Total Stormwater Fund	\$ 1,750,000	\$ 1,988,132	\$ 2,096,738	\$ 3,943,000	\$ 1,353,226	\$ 11,131,096

2027 Environmental Services Fund Summary

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 2,178,853	\$ 2,309,530	\$ 2,410,046	4.4%
7108 Overtime Pay	77,815	88,555	83,830	-5.3%
7110 Pension Contributions	171,293	173,336	175,894	1.5%
7111 Social Security	164,987	181,250	181,601	0.2%
7112 Health/Life Insurance	455,033	497,871	531,973	6.8%
7113 Uniforms	9,874	11,183	11,515	3.0%
7114 Training & Travel	6,688	5,175	9,075	75.4%
7115 Awards/Incentives	4,433	7,000	4,884	-30.2%
7117 Special Allowance	4,061	-	-	0.0%
7118 RHS Contributions	9,282	9,421	12,499	32.7%
7124 Employee Activity	-	1,448	1,456	0.6%
7308 Worker's Compensation	21,804	8,664	35,830	313.6%
7309 State Unemployment	4,204	3,668	3,668	0.0%
	<u>\$ 3,108,327</u>	<u>\$ 3,297,101</u>	<u>\$ 3,462,271</u>	<u>5.0%</u>
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 1,276,983	\$ 1,428,574	\$ 1,316,860	-7.8%
7131.02 Fuel	334,233	366,900	439,895	19.9%
7132 Contracted Services	85,213	117,770	127,570	8.3%
7133 Dues, Subs, And Pubs	624	945	877	-7.2%
7134 Utilities/Comm/Postage	14,109	17,750	14,500	-18.3%
7135 Landfill Costs	830,443	864,423	889,756	2.9%
7135.01 Recycle Tip Fee	227,505	250,000	250,000	0.0%
7332 Professional Services	-	50,000	-	-100.0%
7335 P/C Insurance	66,288	17,088	48,482	183.7%
7390 Administrative Fee	694,536	915,876	988,813	8.0%
	<u>\$ 3,529,623</u>	<u>\$ 4,029,326</u>	<u>\$ 4,076,753</u>	<u>1.2%</u>
Commodities				
7151 Supplies	\$ 17,150	\$ 19,000	\$ 19,250	1.3%
7152 New (Growth) Trash Cans	218,468	244,277	250,384	2.5%
	<u>\$ 235,618</u>	<u>\$ 263,277</u>	<u>\$ 269,634</u>	<u>2.4%</u>
FUND TOTAL	\$ 6,873,568	\$ 7,589,704	\$ 7,808,658	2.9%

Environmental Services

30520

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 2,178,853	\$ 2,280,731	\$ 2,332,041	2.2%
7108 Overtime Pay	77,815	88,555	83,830	-5.3%
7110 Pension Contributions	171,293	173,336	175,894	1.5%
7111 Social Security	164,987	181,250	181,601	0.2%
7112 Health/Life Insurance	455,033	497,871	531,973	6.8%
7113 Uniforms	9,874	11,183	11,515	3.0%
7114 Training & Travel	6,688	5,175	9,075	75.4%
7115 Awards/Incentives	4,433	7,000	4,884	-30.2%
7117 Special Allowance	4,061	-	-	0.0%
7118 RHS Contributions	9,282	9,421	12,499	32.7%
7124 Employee Activity	-	1,448	1,456	0.6%
	<u>\$ 3,082,319</u>	<u>\$ 3,255,970</u>	<u>\$ 3,344,768</u>	<u>2.7%</u>
Contractual Services				
7131 Mtce., Fuel, & Repairs	\$ (311)	\$ -	\$ -	0.0%
7131.01 Vehicle Service Maintenance	1,276,983	1,428,574	1,316,860	-7.8%
7131.02 Fuel	334,233	366,900	439,895	19.9%
7132 Contracted Services	85,213	117,770	127,570	8.3%
7133 Dues, Subs, And Pubs	624	945	877	-7.2%
7134 Utilities/Comm/Postage	14,109	17,750	14,500	-18.3%
7135 Landfill Costs	830,443	864,423	889,756	2.9%
7135.01 Recycle Tip Fee	227,505	250,000	250,000	0.0%
	<u>\$ 2,768,799</u>	<u>\$ 3,046,362</u>	<u>\$ 3,039,458</u>	<u>-0.2%</u>
Commodities				
7151 Supplies	\$ 17,150	\$ 19,000	\$ 19,250	1.3%
7152 New (Growth) Trash Cans	218,468	244,277	250,384	2.5%
	<u>\$ 235,618</u>	<u>\$ 263,277</u>	<u>\$ 269,634</u>	<u>2.4%</u>
TOTAL	\$ 6,086,736	\$ 6,565,609	\$ 6,653,860	1.3%

Environmental Services General Expenses

30990

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7307 Reserve For Reclass	\$ -	\$ 28,799	\$ 78,005	170.9%
7308 Worker's Compensation	21,804	8,664	35,830	313.6%
7309 State Unemployment	4,204	3,668	3,668	0.0%
	<u>\$ 26,008</u>	<u>\$ 41,131</u>	<u>\$ 117,503</u>	<u>185.7%</u>
Contractual Services				
7332 Professional Services	\$ -	\$ 50,000	\$ -	-100.0%
7335 P/C Insurance	66,288	17,088	48,482	183.7%
7390 Administrative Fee	694,536	915,876	988,813	8.0%
	<u>\$ 760,824</u>	<u>\$ 982,964</u>	<u>\$ 1,037,295</u>	<u>5.5%</u>
TOTAL	\$ 786,832	\$ 1,024,095	\$ 1,154,798	12.8%

2027 Budget - Capital Improvement Projects

Environmental Services Fund

Project	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	5 year Total
Fleet Replacement	\$ 544,030	\$ 1,600,701	\$ 1,522,813	\$ 1,568,498	\$ 1,615,553	\$ 6,851,595
Total Environmental Services Fund	\$ 544,030	\$ 1,600,701	\$ 1,522,813	\$ 1,568,498	\$ 1,615,553	\$ 6,851,595

Risk Management

35000

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7106 Regular Salaries	\$ 594,585	\$ 596,861	\$ 607,388	1.8%
7107 Temporary Salaries	(504)	-	-	0.0%
7110 Pension Contributions	45,714	45,361	45,592	0.5%
7111 Social Security	42,381	43,893	44,058	0.4%
7112 Health/Life Insurance	70,185	74,589	88,091	18.1%
7114 Training & Travel	3,142	3,600	4,300	19.4%
7115 Awards/Incentives	1,250	300	300	0.0%
7117 Special Allowances	987	-	-	0.0%
7118 RHS Contributions	5,255	5,333	5,751	7.8%
7307 Reserve For Reclass	-	10,460	4,819	-53.9%
	\$ 762,995	\$ 780,397	\$ 800,299	2.6%
Contractual Services				
7131.01 Vehicle Service Maintenance	\$ 276	\$ -	\$ 291	n/a
7132 Contracted Services	272,952	215,179	227,052	5.5%
7133 Dues, Subs, And Pubs	1,840	2,325	2,325	0.0%
7134 Utilities/Comm/Postage	1,350	1,440	1,440	0.0%
7140 WC InsContractual	321,457	344,261	350,152	1.7%
7141.01 W/C IBNR Reserve Adj	314,187	31,280	96,054	207.1%
7141.02 W/C Budget Claims Incurred	2,523,028	2,845,520	2,698,746	-5.2%
7142 P/C InsContractual	1,880,332	2,016,682	2,362,513	17.1%
7143.01 P/C IBNR Reserve Adj	247,607	191,881	347,810	81.3%
7143.02 P/C Budget Claims Incurred	1,089,590	1,285,719	1,821,890	41.7%
7144.01 CIGNA Claims	8,009,374	12,812,793	15,157,534	18.3%
7144.02 CIGNA Admin Costs	332,299	352,545	415,344	17.8%
7144.03 CIGNA Stop Loss Premiums	2,444,076	2,478,616	3,139,547	26.7%
7144.04 CIGNA Reserve Adjustments	90,000	-	-	0.0%
7145.02 Administrative Costs	60,689	67,454	70,435	4.4%
7145.04 Dental Budget Claims Incurred	800,298	791,681	866,683	9.5%
7146.02 Administrative Costs	21,924	22,396	21,911	-2.2%
7146.04 Vision Budget Claims Incurred	130,284	130,777	127,130	-2.8%
	\$ 18,541,563	\$ 23,590,549	\$ 27,706,857	17.4%
Commodities				
7151 Supplies	\$ 34,325	\$ 46,780	\$ 32,750	-30.0%
	\$ 34,325	\$ 46,780	\$ 32,750	-30.0%
FUND TOTAL	\$ 19,338,883	\$ 24,417,726	\$ 28,539,906	16.9%

2027 TASHCO Summary

50000

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Personnel Services				
7107 Part-Time Salaries-Board Comp	\$ 3,700	\$ 4,160	\$ 4,050	-2.6%
7111 Social Security	283	318	310	-2.5%
7114 Training & Travel	3,826	2,900	3,000	3.4%
	<u>\$ 7,809</u>	<u>\$ 7,378</u>	<u>\$ 7,360</u>	<u>-0.2%</u>
Contractual Services				
7132.02 Program Exhibits	\$ 17,074	\$ 40,200	\$ 51,900	29.1%
7133.01 Admin Marketing & Adv	11,404	18,416	-	-100.0%
7133.02 Program Marketing & Adv	-	1,600	2,680	67.5%
7134.02 Program Rent	(25)	-	200	n/a
7135.01 Other Misc Admin Exp	90	-	-	0.0%
7135.02 Other Misc Program Exp	-	880	-	-100.0%
7136 Overage/Shortage	38	-	-	0.0%
7147.02 Prog Honoraria/Consultant	-	920	-	-100.0%
	<u>\$ 28,581</u>	<u>\$ 62,016</u>	<u>\$ 54,780</u>	<u>-11.7%</u>
Commodities				
7151.01 Admin Supplies & Equip	\$ 1,066	\$ 750	\$ 1,000	33.3%
7151.02 Program Supplies & Equip	6,049	13,400	24,100	79.9%
7151 Supplies & Equipment	-	-	-	0.0%
	<u>\$ 7,115</u>	<u>\$ 14,150</u>	<u>\$ 25,100</u>	<u>77.4%</u>
Capital Outlay				
8602 On-Going/Other Equipmnt	\$ -	\$ -	\$ 30,600.00	n/a
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 30,600.00</u>	<u>n/a</u>
FUND TOTAL	\$ 43,505	\$ 83,544	\$ 117,840	41.1%

2027 136th Avenue GID Summary

60000

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Contracted Services				
7135 Treasurer Fees	\$ -	\$ 4,000	\$ 4,000	-
9505 Transfer to General Fund	231,900	271,800	260,600	-4.1%
	<u>\$ 231,900</u>	<u>\$ 275,800</u>	<u>\$ 264,600</u>	<u>-4.1%</u>
FUND TOTAL	\$ 231,900	\$ 275,800	\$ 264,600	-4.1%

2027 Thornton E-911 Summary

62000

	ACTUAL 2025	BUDGET 2026	BUDGET 2027	% CHNG 26-27
Contracted Services				
9505 Transfer to General Fund	\$ 4,737,500	\$ 4,479,000	\$ 4,890,000	9.2%
	\$ 4,737,500	\$ 4,479,000	\$ 4,890,000	9.2%
FUND TOTAL	\$ 4,737,500	\$ 4,479,000	\$ 4,890,000	9.2%

2027 Budget - Capital Improvement Projects

Thornton Development Authority Funds

Project	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	5 year Total
TDA South Fund						
Administrative Fee	\$ 260,957	\$ 268,785	\$ 276,849	\$ 285,154	\$ 293,709	\$ 1,385,454
South Thornton Attraction and Revitalization (STAR) Grant	100,000	100,000	100,000	100,000	100,000	500,000
TSC Stormwater Fees	16,045	17,008	18,028	19,110	20,257	90,448
AdCo Property Tax Treasurer Fees	8,086	7,262	7,262	7,479	7,479	37,568
Washington St Improvements	-	-	500,000	-	-	500,000
Total TDA South Fund	\$ 385,088	\$ 393,055	\$ 902,139	\$ 411,743	\$ 421,445	\$ 2,513,470
TDA North Fund						
Washington St Bridge over E470	\$ 19,382,540	\$ -	\$ -	\$ -	\$ -	\$ 19,382,540
Repayment for 144th Avenue/I-25 Interchange	1,654,032	1,654,037	-	-	-	3,308,069
Administrative Fee	1,551,223	1,628,784	-	-	-	3,180,007
Debt Service	1,410,593	1,414,138	-	-	-	2,824,731
AdCo Property Tax Treasurer Fees	244,340	262,017	-	-	-	506,357
TDA North Branding and Placemaking	100,000	-	-	-	-	100,000
Total TDA North Fund	\$ 24,342,728	\$ 4,958,976	\$ -	\$ -	\$ -	\$ 29,301,704
TDA 144th Fund						
Debt Service	\$ 2,055,025	\$ 2,055,025	\$ 2,052,025	\$ 2,056,025	\$ 2,056,525	\$ 10,274,625
Administrative Fee	1,087,613	1,120,241	1,153,849	1,188,464	1,224,118	5,774,285
Revenue Share/Incentives	386,165	347,563	354,279	360,334	374,222	1,822,563
AdCo Property Tax Treasurer Fees	33,000	34,701	34,701	35,742	35,742	173,886
Total TDA 144th Fund	\$ 3,561,803	\$ 3,557,530	\$ 3,594,854	\$ 3,640,565	\$ 3,690,607	\$ 18,045,359
Thornton Development Authority (TDA) Total	\$ 28,289,619	\$ 8,909,561	\$ 4,496,993	\$ 4,052,308	\$ 4,112,052	\$ 49,860,533